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Monday November 25 1991

World News

Belgian PM suffers blow in early poll projections

The Belgian coalition government of Wilfried Martens suffered setbacks in the ronmentalists and an extremist anti-immigration party made significant gains, according to early projections. Page 16

Sununa in trouble **Embattled White House chief** of staff John Sununu faces a further barrage of criticism with a number of Bush sup-porters reluctant to join the sident's re-election campaign if he is in charge of it. Page 2

Israel accuses US Israeli ministers angrily accused the US of forcing the government's hand on the next round of Middle East peace negotiations and of snubbing prime minister Yitzhak Shamir. Page 3

UK prisoner home lan Richter, UK businessman years in a Baghdad jail, arrived in London aboard United Nations envoy Prince Sadruddin Aga Khan's executive iet. UK acts on exports, page 3

Belfast jall blast One man, believed to be a pris-oner, was killed and nine others injured, some seriously, in an explosion at Belfast's top security Crumlin Road jail.

Riot over stadium Four people died in a clash between supporters of South Africa's African National Congress and the rival inkatha Freedom Party over the use of a stadium near Richard's Bay. ANC role, page 3

Kenya aid ban plea A leading member of Kenya's main opposition movement called on the country's aid donors to suspend further assistance until the government makes a firm commit-ment to hold multi-party elections. Page 3; Crists of credibility, page 15

California clean-up California, which has long had tions in the US, has adopted new standards on petrol that could result in a 30 to 40 per cent reduction in pollutioncausing emissions. Page 3

HICUE.

IE WORLD

Asia's nuclear curb Prospects of an agreement to limit the spread of nuclear weapons in South Asia brightened significantly as India changed its negotiating stance.

Mitterrand unpopular The popularity of French president François Mitterrand has slumped to a near-record low. An opinion poll in the Journal du Dimanche showed only 28 per cent back his policies.

Italian poll challenge Christian Democrats' tradinorth Italian city of Brescia came under threat at the ballot box from the autonomist Lombard League in the last big political test before next year's general election. Page 2

Strong winds and torrential rain lashed Italy, flooding St Mark's Square in Venice and stranding ferries in Sicily.

UN in Phnom Penh A United Nations military mission arrived in Phnom Penh a month after Cambodia's rival factions agreed to end 13 years of civil war to assess how many UN peace-keeping troops would be needed.

Travelling hopefully British commuters have bet £100 (\$177) at odds of 10-1 against 11 of British Rail's teatime London-Norwich services being on time over the next 2) weekdays.

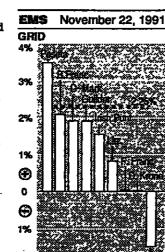
Business Summary

UK gives assurance on export credit agency

The UK government is fully committed to maintaining the **Export Credits Guarantee** Department, Tim Sainsbury,

trade minister, said.
Exporters had feared that the government intended to abolish the state-owned export credit agency. Their concern had grown in recent weeks after the resignation of the department's widely-respected chief executive. Page 16

EUROPEAN Monetary system: Starling faced its biggest chal-lenges in the EMS as the strength of the D-Mark, peseta, and French franc left it lan-guishing at the bottom of the grid. Intervention from the Bank of Spain narrowed the peseta's lead on the grid, giving sterling some breathing space. The D-Mark continued to benefit from speculation over tighter monetary policy before the end of the year. Currencies, Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluc tuation band. In practice, cur-rencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the syspeseta operate with 6 per cent fluctuation bands.

BANKING: Istituto Bancario San Paolo di Torino, soon to be Italy's biggest bank, has confirmed it should also be one of the best-capitalised, fol-lowing plans for an initial public equity offering to raise a minimum L1,250bn (\$1.04bn).

DAIMLER-Benz, German industrial group, has signed a letter of intent to start licence production of Unimog trucks in Russia. Page 4

NEWS Corporation, debt-laden media group, has taken the next important step in the restructuring of its debts by winning a three-year extension and more favourable terms for \$3.2bn in loans from its main banks. Page 17

BRITISH Airways might own as much as 80 per cent of a joint holding company it is considering setting up with KLM Royal Dutch Airlines to run their merged passenger airline operations. Page 17

PHILLIPP Holzmann, big German contractor, is collaborating with British and Austrian partners to redevelop the site of what was once one of Europe's most modern car assembly plant. Page 2

AUTOMOTIVE industry: World new car demand is expected to contract this year by 2.9 per cent to 34.4m from 35.5m in 1990, the largest sales reduc-tion since the 1980/1 recession.

replaced in the FT Ordinary Share Index by Reuters Hold-ings with effect from today.

Enlargement may follow Maastricht

EC may admit new members if union is agreed

THE European Community is likely to give immediate con-sideration to the admission of new members if agreement is reached on European political and monetary union at Maas-

President François Mitter-President François Mitter-rand and some other EC lead-ers have proposed that, if the union negotiations end suc-cessfully in the Dutch town in two weeks' time, the European Commission should be for-mally asked, perhaps in the summit's written conclusions, to start studying the enlarge-ment issue, EC officials said vesterday. yesterday.
Signs that this new chapter

in the EC's development is opening came this weekend, when the 17 members of the EC executive held a prelimi-nary debate on how and when to admit new member states.

Five states - Austria, Sweden, Turkey, Cyprus and Malta - have aiready applied and at least five more - Poland, Czechoslovakia, Hungary and, with some reservations, Fin-

Lisbon to offer EC convergence plan Page 2 ObserverPage 14 Knife out for a fair deal: Ray MacSharry interviewPage 32

land and Switzerland - have indicated their interest in

doing so.
This plethora of candidacies has led to growing acceptance, in Brussels and EC capitals, that enlargement is inevitable and that, for the first time, an overall approach needs to be

In discussing various options this weekend, the majority of Commissioners rejected the idea of taking all applicant countries in at the same time.

Such a "big bang" approach has had some proponents in Brussels, who say that it would force the EC into radical institutional reform, including an extension of majority voting beyond that foreseen in the Maastricht treaty.

But most Commissioners said the applicant countries' interests and problems were too diverse to be accommo-dated all together.

Most Commissioners prefer

the approach espoused by Mr Frans Andriessen, the external affairs commissioner. He argued that the applicants should be organised into different groups, and admitted into the EC in successive waves — members of the European Free Trade Association (Efta) first, and others later and others later.

However, there were mixed reactions to Mr Andriessen's idea for a European Political Area, which would serve as a sort of "holding pen", particularly for central European states worried about their security, in the same way that the recently-negotiated Euro-pean Economic Area is to serve as a half-way house for Efta countries on their road to EC membership. Some commissioners felt

that the European Political Continued on Page 16



A Serbian volunteer rests outside the Croatian town of Vukovar after its capture by the federal army. The United Nations is trying implement a lasting ceasefire as a precondition for sending international peace-keeping troops into Croatia. Report, Page 16

Major urged to rebuke Thatcher

By Ivo Dawnay, Political Correspondent

BRITAIN'S prime minister, Mr John Major, faces growing pressure to publicly reprimand Mrs Margaret Thatcher, his predecessor, over her outspo-ken demands for a referendum on any deal that might emerge from the European Community summit at Maastricht.

go before the crucial heads of government meeting, senior ministers say Mr Major wants to hold his fire until the outcome of the negotiations on If Mrs Thatcher's attacks on the government's rejection of the plebiscite option continue this week, however, insiders close to the Tory leadership believe the government will have no alternative but to

One minister said vesterdav that the question now centred on whether it would be better

Labour attacks Tory policies on Europe ... Page 5 is Mrs Thatcher listening?.....

to hit back now or let Mrs Thatcher "blow off steam" before delivering a public slap-ping down after the summit But with just a fortnight to was over.
"We will obviously be driven

> His comments came after Mr Norman Tebbit, the former party chairman, had used a television interview yesterday to repeat warnings that "an almost unstoppable momen-

tum" was now gathering pace for the creation of a United States of Europe.
Defending his former leader's stance, he insisted that

there was "no doubt at all" Mrs Thatcher wanted the Tories to win the election. But he claimed that her opposition to a single currency was shared by the majority of the

That view appeared to be born out by a Mori poll, pub-lished in the Sunday Times, which showed 56 per cent backing a plebiscite on a single European currency with 32 per cent opposed.

Close supporters of Mr Major elieve that so far backbench reaction to the more vocal opponents of any agreement on political and economic union has proved an adequate response to the opponents of closer European integration.

At the weekend, several senior Conservatives including

Sir Norman Fowler, the former social security secretary, and Sir Marcus Fox, a vice-chair-

man of the party's 1922 backbenchers' committee, expressed outrage at Mrs Thatcher's remarks.

Once a flercely loyal supporter of the former prime minister, Sir Norman said her com-

ments in a television interview on Friday would be taken as an attack on Mr Major. "If she goes on like this she will lose us the general election," he While some backbenchers consider themselves opponents of closer European union, there has been disquiet that

Mrs Thatcher's remarks will split the party and hasten a Labour government.

Mr Anthony Beaumont-Dark,
MP for Birmingham Selly Oak,
said that while he would fight a single currency he believed her behaviour was that of a "bad loser" in the leadership

Commissioner seeks EC wage guidelines

By David Goodhart and Andrew Hill

THE European Community could establish an EC-wide minimum wage after further economic convergence between member states, according to Mrs Vasso Papandreou, the European social affairs com-Mrs Papandreou told the

Financial Times that in the medium term she did not foresee EC legislation in this area but did not want to rule out Brussels laying down guidelines. However, on Wednesday her

directorate will present the Commission with a non-binding "opinion" on "equitable wages" which says: "The Com-mission has no intention either to legislate or to produce bind-ing instruments on remunerabattle fought out a year ago. | tion." The Commission has

always ruled out legislation on wages except when these are related to equality between the

Mrs Papandreou's comments and the tuning of the opinion are both sensitive in view of the British government's known hostility to all forms of minimum wage legislation and its determination to resist any extension to the scope of EC tricht summit next month.

She said she would like to see the EC establishing general "and it would then he up to the social partners (employers and

unions] to decide how, and whether, it should be applied". One of Mrs Papandreou's officials said: "It is a sensitive Continued on Page 16

UK companies attack BAe over Saudi contract talks

By David White, Defence Correspondent

BRITISH AEROSPACE is reached in 1985 and 1988.
facing criticism by other UK
defence companies about its has been trying to persuade Mr handling of contract negotia-tions under Britain's £20bn framework arms supply deal with Saudi Arabla.

The companies accuse BAe, which acts as prime contractor for all supplies of equipment and services under the deal, of pressing its own interests ahead of its sub-contractors. One manufacturer with an important stake in the out-come of negotiations on new arms supplies said BAe's recent problems - including the abrupt resignation of chairman Sir Roland Smith, a steep fall in profits, a poorly received right in the steep and a fall in III. rights issue and a fall in UK defence orders - would "make it extremely difficult for them to take a balanced view".

The contractors have been FT Ordinary Share Index: Hawker Siddeley is being reluctant to make their resentment public for fear of undermining the future of the deal, set up under two governmentto-government agreements

has been trying to persuade Mr Alan Thomas, the Ministry of Defence's chief of defence export services, to "referee"

the dispute. Another contractor is under-stood to have sought intervention two years ago by the prime minister's office. Companies involved in the

Saudi programme were recently invited to a weekend meeting organised by BAe, but at least one declined to attend. In spite of their complaints, companies praised BAe for its achievement in putting together the so-called Al Yamamah deal, Britain's biggest

export package yet.

BAe is thought to be close to the end of lengthy negotiations with the Saudis for equipment contracts under the second phase of the agreement, Al yamamah 2. These include fur-ther supplies of its own Tor-nado and Hawk aircraft in addition to more than 100 sold

under Al Yamamah 1. All other equipment supplies channelled through BAe. Principal sub-contractors awaiting contracts in the second phase include Vosper Thornycroft and Westland. Vosper is completing three minehunters for the Saudi

minehunters for the Saudi navy but is awaiting firm instructions to go ahead with further vessels. Westland expects to sell 88 Black Hawk helicopters, made under licence from Sikorsky of the US and worth more than £1bn. However, it is thought the Saudis may initially purchase less than half this number. BAe described the com plaints as "a bit inevitable"

because of the protracted nature of the Saudi negotiations. But it denied creaming off orders for itself.

It is believed that a large part of Al Yamamah funding has recently gone into projects for upgrading Saudi air bases through BAe's Ballast Nedam construction subsidiary.

E TODAY: ernational Fund Ma uS institutions pick up the baton, as British investors pause for breath. See separate section. TOMORROW: Northern Ireland : The quest for

> Waste Management : Climate of new rules for the disposal Industry. **E WEDNESDAY:**

> West Yorkshire : Nicely situated for the single market. ETHURSDAY: Bristol: Cloudy outlook for a bright city.

FRIDAY: Channel Islands : Facing the challenge of new competi Europe.

RAISED IN THE HIGHLANDS.



THE FAMOUS GROUSE FINEST SCOTCH WHISKY

QUALITY IN AN AGE OF CHANGE.

CONTENTS THE MONDAY INTERVIEW



The first thing I do when I go into a negotiation is put myself in the other fellow's seat," says Ray Mac Sha EC agriculture commissioner, (left) who is close to achieving a radical reform of the Common Agricultural Policy

International bonds 21 Monday Page 11 Money Markets ...

Sumitomo/JCB: Former rivals join forces in Kenya: President Daniel arap Mol's one-party state heads for multi-party democracy Editorial comments Thatcher and Europe; Lloyd's of London . Vestey: Challenging times for the food-toshipping empire ... Management: How databases can help wom-

en's career progress Insurance: Steps toward a pan-Nordic Insur-Art: Docklands' troubles are the art world's opportunity ...

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WASTE MANAGEMENT: The huge increase in refuse poses

oms for the environment.

White House chief accused of arrogance

Criticism of Sununu grows from both sides

By George Graham in Washington

MR John Sununu, the embattled White House chief of staff, faced a further barrage of criticism and a politically damaging hand count against his

Position yesterday.

A deepening rift within the Bush administration and its Republican supporters in Con-gress has turned into a battle over Mr Sununu's position, with congressmen speaking out and firmly placing them-selves in the "for" or "against" camps. A number of Bush supporters are reportedly reluc-tant to join the president's reelection campaign if Mr Sun-unu is to be in charge of it.

Mr Sununu has come under flerce attack from conservative Republicans, who complain that he has held up action to stimulate the flagging economy, and from Bush loyalists, who fear that his arrogance

CD's hold

on Brescia

under threat

By Haig Simonian in Milan

CHRISTIAN Democrats' traditional dominance in the big north Italian city of Bres-cia came under threat at the

ballot box yesterday from the autonomist Lombard League, as voters in 22 towns went to

the polls in the last big politi-cal test before next year's gen-

The league has previously won up to 20 per cent of the

vote in some north Italian strongholds, and the latest poll will be an important barometer of its fortunes after recent internal rifts and accu-

sations of autocratic behav-iour against its leader, Mr

Umberto Bossi. Being pipped at the post would be a severe

blow to the Christian Demo-

crats in Brescia, where the Catholic church remains influ-

With polling booths not clos-

ing until this afternoon the Brescia results will not be

known until evening.

and political insensitivity could damage the president's

Some senior Republican senators yesterday came to Mr Sununu's rescue, however, after a week in which he had received as many barbs from his own party as from the opposition Democrats. "I happen to think President

Bush is doing a good job and John Sununu is doing a good job," said Senator Robert Dole, Republican leader in the Sen-ate. "I believe John Sununu has done a good job in dealing with the problems in the White House," added Senator Phil Gramm, a conservative Repub-lican from Texas.

However CNN reported that a group of 81 conservative Republican congressmen had written to Mr Bush complaining about the lack of White House leadership in domestic policy, the area directly under

Mr Sununu's control.

The letter called on the president to give the domestic policy portfolio to Mr Jack Kemp, the outspoken conservative secretary of housing and urban development, who has angered Mr Sununu and others in the cabinet by breaking ranks over

economic policy. "We must declare war on our domestic ills. Jack Kemp is the man to lead the war," the let-

The White House, mean-while, continues to claim that while, continues to claim that its problems have less to do with policy than with public relations, and hopes to regain the initiative with a series of trips designed to demonstrate Mr Bush's concern for domestic issues

Lisbon to offer EC convergence plan

By Patrick Blum in Lisbon

THE Portuguese government has approved an economic conregence plan to present for approval by the European Community at the next meet-ing of EC finance ministers on December 16.

The plan, based on an earlier National Transition Adjust-ment Programme for Monetary and Economic Union (Quantum), aims to hasten convergence with Portugal's richer EC partners by bringing infla-tion down to the EC average by 1995 while maintaining a higher-than-average rate of growth.

The aim is to ensure that Portugal can fully participate in and reap the benefits of European economic and monetary union (Emu).

The plan foresees a gradual reduction of the public sector deficit from around 5.5 per cent of gross domestic product (GDP) now, to 4 per cent next year and 3 per cent over the 1993-95 period. Inflation, which is forecast to be about 11.5 per cent this year, is expected to fall to 7-9 per cent in 1992, then to 4-6 per cent by 1995. The current account balance will remain roughly the same over the period, with a deficit of around 1 per cent of GDP. The budget deficit will be

reduced through an expected reduction of interest rates on the public debt, and by cutting spending. A fixed ceiling for public expenditure will be set and will have to be respected by ministrice. by ministries.

The government says public-sector wages will be allowed to sector wages will be allowed to rise above the rate of inflation to let them come closer to European levels, though the additional costs will be com-pensated by productivity improvements in public ser-vices, with more emphasis on quality. Privatisations will also help to reduce spending, as more industries and services are transferred to the private

US efforts divert flow of Haitian boat people

By Canute James n Kingston

US EFFORTS to return Haitian boat people seeking asylum have diverted the flow of refugees to other parts of the Caribbean.

About 1,200 Haitians have turned up in Cuba and Jamaica, Haiti's closest neighbours, in the past four days, and officials in both countries say they are preparing to

house many more.
The Hattians are being diverted by a cordon of 20 US coast guard and navy vessels around Florida. Boat people who are intercepted are being taken on board and their small, often unseaworthy boats are burnt. About 3,000 Haitians are being held on the boats and at the US naval base at Guantanamo Bay, Cuba.

The Cuban government says it is sheltering more than 1,000 Haitians on the east coast. These included 60 survivors of a shipwreck just off the coast last week. About 100 bodies have been recovered and 40 more are still missing,

In response to a US request for help in housing the refu-gees, Venezuela agreed to take about 200 and Honduras about 150. Belize and Jamaica said they could each accommodate 100, while Trinidad and Tobago said it was studying how many it could take.

A Jamaican official said yes

terday that Jamaica, and other countries in the Caribbean, did not have the money or the facilities to take care of large numbers of Halitan refugees, but that those who arrived would be cared for.

The US says the Haitians are not political refugees, but potential illegal immigrants. A forced repatriation ordered last week by President Bush was suspended after a federal judge in Miami ruled that it

was of questionable legality. The volume of Haitian refugees increased after the mili-tary overthrew President Jean-Bertrand Aristide at the end of September, Refugees say they are escaping an army which is murdering anyone suspected of having voted for Mr Aris-tide in the election last Decem-

Tajiks test communist old guard

By Gillian Tett in Dushanbe, Tajikistan

republic of Tajikistan voted for a new president yesterday in an acid test of how far the old communist leadership can retain control in the face of an increasingly powerful Islamic and pro-democracy opposition.

The republic's first direct

presidential elections have centred on two candidates: Mr Rakhman Nabiyev, a former hardline Communist party leader in the republic, and Mr Davlat Khudonazarov, a for-mer deputy of the USSR Supreme Soviet, who represents an alliance of the main

opposition parties.

Mr Nahiyev staged a communist counter-coup in the after-math of the August putsch in Moscow. In early September, he ousted the former leader, Mr Kakhar Makhkamov, also a communist although arguably less hardline, and seized power as a pro-market nationalist.

After several weeks of pro-tests organised by the Islamic and Democratic parties he was forced to step down to hold elections. The Communist party was suspended.

Most observers still believe

most observers still believe he could win the election. In a republic where political affilia-tions are dictated by regional loyalties more than ideological miceties, Mr Nabiyev, a north-ern Tajik, has the backing of the powerful north.

He is also supported by many of the republic's 7 per

cent Russian population who are increasingly nervous of the rapidly spreading Islamic party. He can also count on the support of the large number of

HE SMILED to crowds, hugged

a child for the cameras and told industrialists Russia could

save a re-styled Soviet Union from anarchy, Reuter reports from Berlin.

Russian President Boris Yelt-sin, treading the world stage for the first time since

August's abortive coup in Moscow, took a step away from the political shadow of Mikhail Gorbachev. But his visit to

Germany, which ended on Sat-

urday, was unlikely to dispel

all western reservations over a

man whose image was long col-oured by his conflict with the

Soviet president. "This large,

somewhat ungainly man has long been under-estimated in

the west," the Berliner Morgen-

isolated chants of "Boris,

Boris" were heard during a visit to the industrial city of

post newspaper said.

Yeltsin fails to stir

echoes of Gorbymania

THE Soviet central Asian Communist party members ade of Armenian energy supwho remain determined to hang on to power and hope the party will be reinstated.

Mr Nabiyev's victory, though, is by no means guaranteed. Mr Khudonazarov, a film-maker from the southeastern Pamir mountains, is supported as a compromise candidate by both the Demo-cratic and Islamic parties which have until recently been suspicious of each other.

He enjoys popularity in many central and southern many central and southern rural areas. In spite of the fact that central Tajiks have often been suspicious of Pamiris, his support from the Islamic party and official clergy have brought him favour among

He is also backed by intellec-tuals who see in him their best chance of dragging the republic towards a market economy. Turnout was estimated at 80

per cent and results are expec-ted today. A run-off between the top two candidates will take place in two weeks' time if no one wins more than 50 per cent of the vote.

Leyla Boulton adds from

Moscow: A helicopter crash has threatened to bury efforts to end economic and guerrilla warfare between the republics of Azerbaijan and Armenia.

The helicopter, carrying a peace-making mission of Azer-batjani, Russian, and Kazakh officials, crashed last week in Nagorno-Karabakh, the disputed territory which is at the root of months of fighting between Azerbaijanis and

Stuttgart. But there were no scenes to compare with the "Gorbymania" of Bonn in 1989.

Mr Yeltsin's three-day visit was watched as a test exercise

not only by Bonn but by west-

ern allies. His welcome with full mili-

tary pomp set a precedent which will probably be repeated in other countries.

Protocol experts steered a cau-tious course, acknowledging his stature without recognising

Russia as a fully sovereign state, which would mean writ-ing off the Soviet Union and, implicitly, Mr Gorbachev. One central question trou-

bles the west: Does Mr Yeltsin believe a union can be saved or

is he preparing to lead Russia on a lone course, overriding conflicts with other republics?

On the answer all other eco-

Azerbaijan says it was shot down by Armenian guerrillas.

meiuding the cut-off of eto-nomic and political thes, and law to secure a defence cate bility for Azerbaijan.





Protesters loyal to Lenin

Some 600 demonstrators with Soviet flags and Lenin portraits rally in Moscow's Red Square yesterday, demanding that the revolutionary leader's body remain in the mausoleum there

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Building links across borders British construction companies have lagged behind continental ones in forging relationships.

mann, a big Ger-man contractor, is collaborating with British and

ners to rede-EUROPEAN what was once one of Europe's most modern car

The partnership is the latest in a series of cross-border acquisitions, stake-building and joint ventures between European construction companies anxious to find new opportunities for work and to protect themselves from cyclical down-

turns in domestic markets.
The catalyst has been the advent of the European Community single market under which economic, technical and physical trade barriers between member countries are to be dismantled at the end of

next year. French and German companies have been particularly active in acquiring stakes in construction companies from other EC countries. Phillipp Holzmann owns outright or holds strategic stakes in Aus-trian, British, Dutch, French

and Spanish companies.
Holdings include a 20 per cent stake in Tilbury Douglas. the UK contractor and developer, which the owns the for-mer Chrysler car factory at Linwood, in Scotland. Tilbury, Austrian bank, have formed a joint venture to redevelop the

Mr Mike Bottjer, Tilbury's chief executive, says the rela-tionship with Holzmann will pave the way for collaboration on other European projects. Tilbury already has a joint venture with Holzmann and Jotsa, a Spanish contractor, to build a 370,000 sq ft industrial and office development south of Madrid. Jotsa is 50 per cent owned by Holzmann.

Mr Alan Cockshaw, chairman of AMEC, the British construction and engineering group, says British companies have been slower to realise the benefits of building trading relationships through taking stakes in contractors in other European countries.

AMEC recently announced the purchase of a 50 per cent stake in Kittelberger, a Ger-man building and civil engi-neering group. It also holds a 20 per cent stake in Serete, France's leading independent design engineering and construction management group.

reports Andrew Taylor

Cross-bor	der holdings		
FRANCE	Stake in:	Country	Stal
Bouygues	Losinger	Czechoslovakia	85
	Fercaber	Spain	70
	Dragados	Spain	5
SGE	Norwest Holst	UK	100
Durnez	CFE	Belgium	34
	McAlpine	UK	12
	Hans Brochler	Germany	25
	Dumez-Copisa	Spain	100
Fougerolle	Maurice Delens	Netherlands	40
GERMANY	Stake in:	Country	State
Bäfinger	Birse	UK	15
			40
Holzman	Ed. Ast	Austria	
	Hillen & Roosen Jotsa	Netherlands	100
	Nord France	Spain France	50
	Tilbury Douglas	UK	100
	· maily beegges	OK	20
Hochtief	Guaranti-Insaat	î taly	42
	Hugo Durst	Austria	1009
	Ferrovial	Spain Joint ventum	agreeme

Mr Cockshaw says AMEC and Serete have identified 46 potential joint venture oppor-tunities, including possible projects in Spain, Italy, Holland, and Belgium - countries where one or other of the two companies already have inter-

Mr Cockshaw says compa-

nies need to have a local base to stand any chance of winning profitable work. This may be achieved in three ways.

By forming individual joint ventures with local companies on a project-by-project basis. This involves no long-term financial commitment but does not generate any extra business other than the job in

• Acquiring an existing business outright. This can be costly and difficult. Contractors rely on the local knowledge and skills of their staff. These may leave if their company is subject to a contested bid from a foreign predator. • Acquiring strategic stakes. This has been the most favoured route by German and

French companies accustomed to taking cross-holdings in each other to cement trading relationships and as a defence against possible takeover bids. The complex share structures of German and French

contractors has it made it hard for foreign companies to buy into these markets. Mr Ben Uglow, European

construction analyst for Salo-mon Bros, the US investment bank which has produced a table showing foreign share-holdings held by principal European contractors, says: "Shares of the five biggest German contractors, Holzmann, Hochtief, Bilfinger, Strabag and Dywidag, are tightly held by each other or by banks. There are also large cross-holdings in France. Dumez controls CTM Entrepose. Générale des Eaux owns a majority of SGE and has a substantial stake in

The British market by comparison is much more open. It has a great number of mediumsized contractors whose shares are publicly quoted and can be bought readily on the stock The country was also one of

Europe's fastest growing con-struction markets in the 1980s UK construction output increased every year between 1981 and 1990. French and Ger-man efforts to buy British construction companies have diminished since the UK indus-

try went into recession.

The strength of the British construction market in the

UK companies, making large profits in domestic nouse-buildng and commercial property development, from pursuing investment opportunities in

continental Europe.
In France and Germany com-panies are valued for their size and market share. They are under less pressure to boost earnings than British contrac-tors, which have to consider the impact on their share price of any acquisition which could dilute profits in the short term. Mr Cockshaw of AMEC says:

"It makes it difficult for British companies to justify purchases where these appear to dilute rather than enhance earnings. Continental companies because of their ownership structure can afford to take a more

can afford to take a more long-term view."

Attitudes however are changing. British contractors such as AMEC and John Bown, the engineering arm of Trafalgar House construction, property, shipping and hotel group, have been in the vanguard of those making continental European acquisitions but

European acquisitions, but other big British groups say they are poised to follow suit.

Meanwhile, attention is shifting eastwards. Companies which have traditional links with eastern Europe, particularly in the former east Germany, are likely to be the most many, are likely to be the most attractive candidates for acon-sitions and stake building.

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ANC may join interim government next year

. South. African government hopes to bring the African National Congress (ANC) and other parties into a transitional government by the middle of next year, providing an administration to rule the country until a post-apartheid constitution is adopted. This could involve a referen-

dum of voters sometime in the first half of the year, possibly with white votes counted separately. The ruling National Party has said repeatedly it would submit major constitu-tional changes — if such are required — to white voters for

their approval.

The setting up of a transitional or "interim" government
is likely to be discussed when all-party talks begin next month on a new constitution. cles to the talks, due to be held on December 20 and 21, can be overcome to avoid a further postponement. Negotiations were originally due to have begun this week. Later this week, 22 South

African parties will meet to make final preparations for the meeting, aiming to solve dis-agreements over who should convene the conference. The mainly Zulu Inkatha Freedom Party is objecting to the inclu-sion of churchmen in the convening committee, arguing that the churches are pro-ANC. Disagreements remain to be the talks, and over how deci-sions should be taken.

The ANC hopes the December meeting will agree on broad principles for a new constitution, to be published at the conclusion of the meeting. This would pave the way for work-ing groups to be set up to

National Party officials believe constitutional talks could take up to three years until the end of the present government's mandate, which expires at the latest in early

The proposed transitional ent would remain in place during this period. The transition to a fully representative new government might not be complete for a decade, National Party officials believe.

Details of how power would be shared within an interim government remain vague and will be the subject of tough negotiations. The government will insist the ANC agree to share not only power but responsibility in the new administration, while the ANC is concerned at taking political responsibility for the activities of the security services.

Conference on financing opens in Paris today

Opposition urges donors to suspend aid to Kenya

A LEADING member of overseas development minis-Kenya's main opposition move-ment yesterday called on the country's aid donors to suspend further assistance until the government makes a firm commitment to hold multiparty elections early next year. Speaking on the eve of a World Bank-chaired conference on aid to Kenya, which opens in Paris today Mr Paul Muite said any new money would be "mismanaged and stolen" by

an "incompetent and corrupt regime".

Mr Multe is a prominent Nairobi lawyer who was among over a dozen supporters of the Forum for the Restoration of mocracy (FORD), an informal opposition coalition, arrested last weekend when they tried to defy a govern-ment ban on a FORD rally.

The Kenyan government, under pressure at home and abroad, is expected to face political change, an end to corruption, and faster economic

demands-in Paris for rapid

Mrs Lynda Chalker, Britain's

to phase in the cleaner petrol.

are going to be tough, and that includes Britain". Although she stopped short of openly threatening a cut-off in aid, she

went on to say that Britain expected Kenya to hold multi-party elections next year. Kenya's failure adequately to respond to donors' concern is already thought to have cost it well over \$100m (£56.4m) durwell the stoom (250-am) dur-ing the past year, made up of aid cuts and delayed dispersal of loans and project finance. Kenya is a long-standing ally of the west with military agree-

ments with Washington and London It is one of the leading aid recipients in sub-Saharan Africa, and has around £1bn of British investment. Officials in the Kenyan delegation to Paris say that they are not treating the meeting as a pledging session, but rather an opportunity to seek broad

support for Kenya's economic investment programme. But they will be wanting to sound out prospects for closing a financing gap between existing resources and anticipated needs of around SDR270m (£210m) for the coming 18

The delegation, led by Ken-ya's vice-president and finance minister, Professor George Saitoti, is expected to point out that President Daniel arap Moi has already raised the possibil-ity of multi-party elections in two to three years. Last week the president sacked Mr Nicholas Biwott, the minister allegedly at the heart of a corruption scandal.

As well as claiming successful economic policy changes, such as reform of the financial sector, maintaining a realistic exchange rate, trade liberalisa tion, and ending most price controls, Mr Saitoti will defend government failure to meet budget deficit targets.

The deficit as a percentage of GDP was due to fall to 2 percent in 1991-2 from 6 per cent in 1990-1. Estimates of the expected outcome range from 3 to at least 4 per cent.

Kenya's credibility crisis, Page
15

India shifts

N-weapons

conference

By David Housego in New

PROSPECTS of an agreement to limit the spread of nuclear weapons in South Asia brightened over the weekend as India changed its negotiating stance on the issue.

For the first time New Delhi-

said India was ready to con-sider proposals for convening a

five-nation conference - to include India, Pakistan, the

US, the Soviet Union and

China - on establishing a nuclear-free zone in South Asia. India, Pakistan, China and North Korea are the only countries in Asia which have

or are developing nuclear Until now India has said a nuclear-free zone in South Asia

would put it at a disadvantage against China – its biggest rival, with which it went to war in 1962. India has also

opposed the idea because Pakistan is seen to have been

rakistan is seen to have been the author of it.

The shift in the Indian posi-tion came after a visit last week by Mr Reginald Bartholo-mew, US under-secretary of state, to New Delhi and Islama-bad. Western diplomats said

bad. Western diplomats said his talks in Delhi marked a

"qualitative change in the nature of the dialogue" between the US and India on the nuclear issue.

During the talks the US shifted its emphasis from pressing India and Pakistan to sign the Nuclear Non-Prolifera-

tion Treaty. The US is concentrating instead on getting both sides to halt the further devel-

opment of nuclear technology and ballistic missile systems.

The US has already suspended aid to Pakistan in an effort to

force Islamabad to roll back its

nuclear programme.

A big factor behind the shift

in the Indian position is that it recently lost the support of the Soviet Union on the issue. Dur-

ing a recent UN debate Moscowunexpectedly switched sides to support a Pakistan proposal for a nuclear-free ne. But to encourage India zone But to encourage further, Mr Bartholomew also held out the promise of

increased US pressure to halt Pakistani help to separatist

rebels in the state of Kashmir. Indian and Pakistani delega-tions are to visit Washington

soon for talks on nuclear non-

stance on

NEWS IN BRIEF

horders California adopts tight petrol standards

CALIFORNIA, which has long had the toughest clean-air regulations in the US, has adopted new standards on petrol that could result in a 30-40 per cent reduction in the emissions that cause air pollution writes Alan Friedman in Los Angeles. cause air pollution writes Alan Friedman in Los Angeles.

The new rules, approved at the weekend by the California Air Resources Board, are expected to be copied eventually by many other states. Several eastern states have already said they will adopt California's new car emission standards, which could add 15 to 20 cents to the price of a gallon of petrol, now around \$1.25. The rules, which were opposed by a number of oil companies, are to take effect in 1996. Smaller refiners will be allowed until 1998

Leak at US nuclear plant

A nuclear power plant in South Carolina declared an alert at the weekend after radioactive water leaked inside a reactor containment building, AP reports from South Carolina.

The leaking reactor at Duke Power's Oconee nuclear plant has been shut down, and inspectors from the Nuclear Regulatory Commission are checking the leak, the NRC said. It said there was no evidence any radioactive material has spread to the outside environment, and no immediate threat was reported.

Guyana poll postponed

President Desmond Hoyte of Guyana has indefinitely postponed general elections which he had called for mid-December, after the elections commission said it could not prepare an acceptable voters' list in time, writes Canute James in Kingston.

Opposition parties and foreign observers, including former US President Jimmy Carter, had earlier called for a postponement of the election after the government agreed with critics that the list

was incorrect.

Opposition parties have welcomed the delay in the vote. Mr Hoyte has not set a new date, saying he will have to consult with his attorney general. The parliament, which was dissolved to make way for the election, will have to be recalled. Under Guyana's constitution, Mr Hoyte will have to declare a state of emergency to reconvene the assembly.

Taiwan economy grows

Taiwan's economy grew at an estimated annual rate of 8.41 per cent in the third quarter, compared to 6.22 and 7.11 per cent in the first two quarters, writes Peter Wickenden in Taipei.

The Directorate of Statistics revised its forecast for this year's GNP growth from 7 per cent to 7.21 per cent.

Indirect trade with China in the first nine months totalled

\$4.03bn (£2.276m), up by 44 per cent from the same period of last year, the government said, quoting Hong Kong customs figures. (Direct trade across the Taiwan straits is banned.)

The Chinese mainland now accounts for around a third of Taiwan's total visible trade surplus, which is expected to reach US\$8.8bn this year, compared to US\$7.95bn last year. Weaker Japanese and US economic performance since October will drag Taiwan's fourth quarter growth down to 7.07 per cent.

Chinese drop charges

Criminal charges against the man sometimes known as "China's Lech Walesa". Han Dongfang, have been dropped, US human rights lobbyist John Kamm, said in Beijing after meeting Chinese leaders, Yvonne Preston reports from Beijing.

Mr Kamm, former president of the American Chamber of Commerce in Hong Kong, said he was also confident several political prisoners would soon be released, among them Wang Dan, who topped China's most wanted list after the crushing of the student deconstrations of 1989.

Mr Kamm has been in China since Wednesday, arriving in the wake of US secretary of state James Baker, who made strong human rights representations during his three days of tough and protracted talkes in Beiling. Mr Han's case is said to have been among those raised by Mr Baker.

UK acts on food exports to Iraq

By Mark Nicholson

BRITAIN is likely to contact Baghdad next week to begin the process of exporting £70m worth of food and medicines to Iraq, following the return to Britain of Mr Ian Richter, freed on Saturday after almost six years in an Iraqi jail. Mr Richter arrived in Lon-

don yesterday on the jet of Prince Sadruddin Aga Khan, the UN special envoy for post-Gulf war relief operations. "It's great to be out," he said. London had earlier told Iraq it would consider freeing some of the \$1.1bn (£621.4m) in fro-

or the \$1.10n (£621.4m) in fro-zen Iraqi assets held by banks in Britain if Mr Richter and Mr Douglas Brand were freed. Mr Brand, an engineer impris-oned in Iraq on spying charges, was released in June. The British Foreign Office said yesterday there was "no question of a deal" in securing question of a deal" in securing Mr Richter's release. UN offi-cials said King Hussein of Jor-dan had helped win the

The unfreezing of Iraqi assets frozen after it invaded Kuwait in August last year, which total some \$4bn world-wide, is permitted under the UN's ceasefire resolution, but only to allow Iraq to import food medical and related food, medical and related humanitarian supplies. Britain will be the first nation to unfreeze assets for this pur-

pose. Since April 1, Baghdad has requested and been granted £70m worth of export licences from Britain for such goods, which the Department of Trade and Industry said broke down into £40m worth of food, £20m for medicines and £10m for "other goods essential for human needs".



Subject to negotiation: Israeli-made Markava tanks roll over the Golan Heights yesterday during a training exercise

Israel angered at 'snub' by US

By Hugh Carnegy in Jerusalem

ISRAELI ministers yesterday angrily accused the US of forc-ing the government's hand on the next round of Middle East peace negotiations and of snub-bing Prime Minister Yitzhak Shamir during talks in Wash-inster last Frider

ington last Friday.

Mr Shamir, who returned home last night, signalled that Israel would accept Washington's invitation to resume bilateral talks with Syria, Lebanon, Jordan and the Palestinians in the US capital on December 4, saying Israel remained committed to the

peace process.

But he said he would consult with his ministers before giv-ing a formal response. He said he had asked President George Bush to reconsider the question of the location of future

talks and he hoped for a satisfactory answer within a few While apparently resigned to resuming talks in Washington,

Israel still wants them moved

Israel describes US move as an 'insolent ultimatum'

at a later date, to the Middle East, or to a nearby European ste such as Cyprus.

It has made this demand since the opening peace conference in Madrid three weeks

retary of state, issued invita-

ago and is upset that its case has been ignored by the US. Mr James Baker, the US sec-

tions for the next round last Friday. Israel was particularly annoyed, since Mr Shamir was in Washington at the time, under the impression that the

issue was still open.

Mr Ronni Milo, the police minister, said the US had issued Israel with an "insolent ultimatum". "This attitude towards Israel won't help the peace process but will only harm it. This is what is called in language the Americans know well, counter-productive."

Mr Shamir said he had made clear to Mr Bush and Mr Baker his dissatisfaction with the way they had handled the loca-

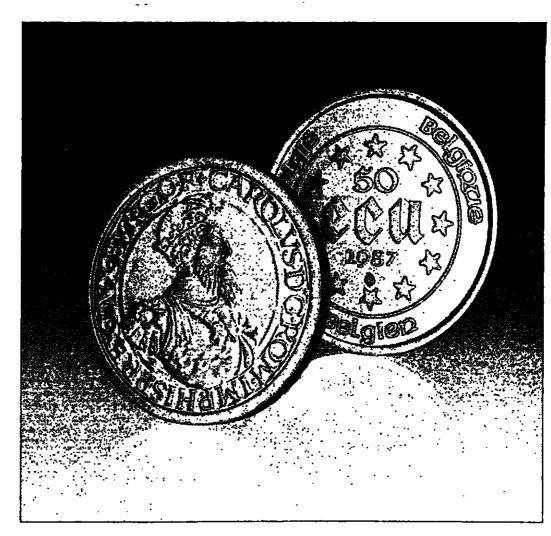
"It is becoming clear that the tendency on the Arab side is, regrettably, not to conduct

to talk to the American administration and through it to impose their unacceptable posi-tions on us," Mr Shamir said. The Israeli side was also angered by a warning to Mr Shamir not to raise with Mr Bush the issue of \$10bn-worth

(£5.6bn) of US loan guarantees which Israel wants to help it finance Soviet Jewish immigra-Meanwhile, Jordan promptly

gave its formal acceptance to the Washington talks. Yesterday, Mr Bassam Abu Sharif, advisor to Mr Yassir Arafat, the Chairman of the Palestine Liberation Organisation, said the Palestinians would also attend so long as their advi-sors, including PLO members, were granted visas.

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Gatt impasse 'needs top-level solution'

THE DEADLOCK between the mission President Jacques European Community and the US over farm reform can only be resolved "at the highest level". Community officials said yesterday, after EC Commissioners met in Brussels over the weekend. William Dullforce reports from Geneva. In Washington today, the US

Agriculture Department and the US Trade Representative's Office are due to meet, to make their joint appraisal of the situation, which threatens to make the Uruguay Round

Delors are expected to decide what to do by phone either later today or tomorrow. Mr Ruud Lubbers, the Dutch prime minister and current EC president, will join Mr Delors in Brussels today. Mr John Major, UK prime minister, has already urged Mr Delors to find a formula for continuing

the bilateral farm talks.
One idea mooted is to put fresh negotiators in charge. The "agricultural bureaucracies" on both sides had been too rigid in their approaches, a trade diplomat said yesterday.

It was essential to restore the basis for negotiation created by Mr Bush, Mr Delors and Mr meeting in the Hague on

Then, the three presidents pledged themselves to closing the remaining EC-US gap, and told their negotiators to tinue narrowing their differ-ences in Geneva. But after only one day's discussions, Mr Guy Legras, the EC's chief farm negotiator, returned to Brussels. EC and US officials acknowledged that not one of

With the year-end deadline for achieving results in the five-year trade talks rapidly nearing. Mr Arthur Dunkel, Gatt director-general, has promised that texts of agreements would be available in all areas, including agriculture, by the end of this week. He tabled his own working paper on agriculture on Thurs-day. The scene was being set for final trade-offs, Mr David Woods, Gatt spokesman, said.
We expect to see relatively
quickly whether they can be

tion and infrastructural assis-tance provided it is only for

Under certain conditions. direct payments to producers, income support decoupled from

production and governmental participation in income insur-

ance and safety-net pro-grammes would be exempted.

Structural adjustment assistance would be allowed. Payments for taking land out of production would be exempted

on condition no marketable produce be sown for a mini-

num of 10 years. Eligibility cri-teria are spelt out for pay-ments under environmental and regional assistance pro-

Mr Dunkel does not take

sides in the EC-US argument over whether export subsidies should be cut according to bud-

get outlays or quantities of produce; he outlines a method for

each. He lists six types of sub-sidy that would be subject to

reductions and sets out the products to be covered. They include wheat, wheat

flour, coarse grains, rice, oil-seeds and sugar. Beef, pigmeat,

sheepmeat, poultry and eggs are in the list, as well as dairy

products.
Subsidies on exports of wine, fruit and vegetables would also

Poorer nations

Capital works

Germans lead in machinery sales

By Christopher Parkes in

GERMAN capital investment will stagnate in 1992, the Ifo economic institute in Munich reported yesterday. But keep-ing the high levels recorded this year, it will help the coun-try maintain its pole position in world plant and machinery

markets.
A study from the IWD insti-tute in Cologne shows every fifth machine sold on the world market last year came from west Germany, boosting turnover for the sector's 5,000-

turnover for the sector's 5,000plus companies to DM215bn
(£74.3bn).

But flagging demand abroad
and the pause in the domestic
boom following unification a
year ago has cut orders. Overseas orders for plant and
machinery, IWD said yesterday, fell 11 per cent in September, while internal demand ber, while internal demand

ber, while internal demand rose just 1 per cent. Even so, 31 per cent of com-panies surveyed by Ifo say they plan to increase capital spending next year, with the greatest rise, 41 per cent, among food and drink makers. Only 29 per cent of capital goods manufacturers plan to spend more, although 41 per cent expect no change.

German companies invested DM102bn during 1991, almost 10 per cent more than in 1990, and 6 per cent up in real

For 1992, Ifo forecasts a nominal rise of just 3 per cent. With inflation expected to average around 4 per cent, this suggests a slight real fall. For the long term, the engineering industry reckons on average annual growth of 3-4 per cent.

This will depend largely on the recovery rate in export markets, which account typically for 55 per cent of the mechanical engineering industry's sales. Biggest outlet is France, providings 11 per cent of turnover, followed by the US (8.6 per cent), UK (7.7 per

cent), and Italy (7 per cent). The IWD points out that Germany is under-represented in the growing south-east Asian market, with only a 9 per cent share of total sales of plant and machinery.

Trade is hampered by laws

france is hampered by laws forbidding export of any goods which might be used for military purposes to 54 countries, including "friendly" South Korea and Singapore.

East German mechanical

engineers are still being soneezed by the transformation to a market economy. Sector turnover in the first half of this year fell to DM6bn, from DM16bn in the second half of Round behind the back of 1990, while the workforce dropped from 550,000 to

 West German producer price increases slowed in Sep-tember, the federal statistics office says. A month-on-month rise of 0.1 per cent left them only 2.3 per cent above last year's levels.

World new car demand expected to shrink 2.9%

WORLD TOTAL

By Kevin Done, Motor Industry Correspondent

WORLD new car demand is expected to contract this year by 2.9 per cent to 34.4m from 5.5m in 1990, the largest sales reduction since the 1980-1 recession.

But according to the latest DRI World Automotive Fore-cast Report*, worldwide new car demand will regain the lost ground next year, to reach 35.5m. Worldwide new car sales are forecast to resume a pattern of steady growth through the first half of the 1990s to reach 40.3m in 1996. The DRI report says that the current slowdown in activity in the OECD industrialised countries has turned out to be sharper and more widespread than originally feared in the final months of 1990. The UK has suffered a slump with a 20 per cent fail in new car sales in 1991, while the US car market has declined for the third consecutive year to 8.5m, or 9 per cent below 1990.

Only the German economy, has provided badly needed support for the western European car market, which is still forecast to grow 1.7 per cent this year to a record 13.5m. Exclu-ding Germany, the western European new car market is European new car market is set to fall 8.7 per cent this year with only four of 16 markets, Germany, Greece, Portugal and Austria showing growth. The west European market is forecast to fall by 2.4 per cent to 13.15m in 1992, largely reflecting an expected 19 per cent drop in German new car demand to 3.3m. Excluding Germany, the demand outlook

35,487 3,344 2,327 2,180 1,787 996 12,174 13,150 9,268 Wes WORLD CAR PRODUCTION FORECAST (000's)* 34,382 4,808 3,106 1,652 1,701 12,50 12,895 13,206 5,818 8,606 1,083 WORLD TOTAL

WORLD CAR SALES FORECAST (000's)*

1991

ern European sales elsewhere growing by 5 per cent to 9.8m next year from 9.3m in 1991. The Japanese new car marthe Japanese new car market which grew by 38 per cent in 1989-90 is expected to contract by more than 4 per cent this year to 4.9m. But the decline will be short-lived, with sales forecast to rise above 5m again in 1992. The US market is finally expected to stage a recovery next year with growth of around 10 per cent, bringing much-needed relief to the beleaguered Big Three US

car makers, General Motors, car makers, General Motors, Ford and Chrysler, which have suffered heavy losses this year.

DRI forecasts that the European Community new car market will grow from 112.2m units in 1990 to 114m in 1998, with Japanese car makers capturing around 20 per cent of the expected 1.8m units growth.

growth.
*World Automotive Forecast Report, DRI Europe, Wimoledon Bridge House, I Hartfield Road, London, SW19 3RU.

Land prices fall fast in parts of Japan

years of the mid-1970s, said the

report. But in the six biggest

By Stefan Wagstyl in Tokyo

LAND prices are falling fast in some parts of Japan, according to a report from the Japan Real

Estate Research Institute.

The national average price of residential land fell by 0.3 per cent in the six months to the end of September, the first decline since the oil shock

cities, where land prices were bid up furthest in the specula-tive boom of the 1980s, prices fell 6.5 per cent. In Tokyo they fell 4.3 per cent and in Osaka 12.8 per cent. Commercial land prices, less

rose by 0.2 per cent, so the national average for all land edged up 0.1 per cent, said the The institute's figures are a widely-watched indicator, as they are published earlier than

affected by speculative buying,

Iran speeds Bandar Abbas

Daimler to make trucks in Russia

DAIMLER-BENZ, the German industrial group, has signed a letter of intent to start licence production of Unimog trucks in Russia, it said yesterday, Reuter reports from Stuttgart. Mr Edzard Reuter, manage-ment board chairman, said after meeting Russian President Boris Yeltsin that the first deliveries of Unimog, a universal utility truck for use in agriculture, were scheduled as early as 1982. They had also talked about possible co-operation in railway and aerospace technology. The pilot plant should make 10,000-12,000 Uni-

mog trucks a year, with annual

output approaching 100,000

later. Mercedes is in talks on a

project to produce ambulances.

aluminium smelter project By Kenneth Gooding, Mining Correspondent, in Dubai

IRAN yesterday speeded up its \$1.5bn (£840m) aluminium smelter project at Bandar Abbas near the Straits of Hormuz, despite fears of over-ca-pacity in the mid-1990s unless big smelter projects are post-

The country is also to push ahead with a plant to supply alumina, the raw material for aluminium, also at a cost of \$1.5bn. Mr Ali Kolahdouz, Iran's deputy minister for mines and metals, said the alumina project would be developed with the help of the Hungarian Aluminium Company (Hungalu) to produce 2m

be in place by 1996. Mr Hossein Mahlouji, Iran's minister of mines and metals, yesterday signed the main construction contract for the Bandar Abbas smelter, and indicated it was on "fast track" for completion by July 1994.

Drawing on Iran's abundant 💸 📜 natural gas reserves, the sec-ond largest in the world, the smelter will have the capacity to produce an annual 330,000 tonnes of aluminium and will be expanded as demand

Dunkel sets out plan for farm deal

By William Dullforce in Geneva

THE BUILDING blocks on which an international deal to reduce farm subsidies could be established were set out in a paper put forward last week by Mr Arthur Dunkel, Gatt direc-

tor-general.

Mr Dunkel left out the crucial figures on the size of reductions, which still have to be negotiated.

Governments would be expected to cut assistance to agriculture in the three areas of market access, domestic support and export competition.
On market access, Mr Dunkel calls for full tariffication. All import barriers, including bilaterally negotiated voluntary export restraints, would be converted into customs duties and then progressively

reduced.
Implicitly, Mr Dunkel is telling the Japanese they must drop their refusal to tariff rice imports. The proposals also present problems for the main-tenance of Canada's supply management programmes, while countries with highly-Nordic nations and Switzerland, will have to make radical adjustments to their present

Japan would initially be able

MR Frans Andriessen.

Commission, who is due in Tokyo today on an official trip,

is visiting Japan amid mount-

ing concern in the EC about a

trade, Štefan Wagstyl reports

Even though Mr Andriessen's agenda includes the

Soviet Union, the future of

Gatt's Uruguay Round multi-

lateral trade talks, develop-

EC officials in Tokyo say

this year has seen an unaccept-

ably rapid rise in Japan's trade

surplus with the Community.

It has been increasing at an

annual rate of about 50 per

cent and could to come close to

a record \$30bn (£16.9bn) for the

year. EC officials are especially worried about a fall in Commu-

from Tokyo.



rice imports, but would have to comply with a minimum access requirement in the form of a quota allowed in at a reduced tariff rate.

Whatever the level of the customs duty resulting from tariffication, countries would at least have to maintain exporters' current access to their markets. Left open are the annual rates at which tariffs should be cut and the minimum access requirements

in domestic supports, the crucial issue is the scope of the "green box" covering the assis-tance to farmers that would be

nity exports to Japan, caused

partly by a fall in Japanese

demand for luxury goods, including French paintings.

They are preparing a list of some 20 specific areas where

they believe foreign companies

face barriers in entering the

Mr Andriessen was to have presented this list to Japanese

ministers, but an EC official

said on Friday it was not cer-tain the list would be finished

in time. Even if not, Mr

that barriers to imports still

exist in markets for certain

and elsewhere. Too much talk

about trade would run counter

to the expressed aims of both the EC and Japan, which

signed a joint declaration this

summer pledging a new era in bilateral ties in which contacts

foods, leather, shoes, aerospa

Japanese market.

could be overshadowed by Andriessen is likely to point bilateral trade issues.

Andriessen is likely to point out the key issues: EC claims

nent aid for research. pest and disease control, training, extension and advisory Tokyo challenge for Andriessen

exempted from reductions. Mr

Dunkel recognises that, if the box is opened too widely,

trade-distorting domestic sup-ports could be perpetuated to an extent that would undercut

the value of reductions in the

Basic criteria are that the support exempted should come from a publicly-funded govern-ment programme, should not

involve transfers from consum-ers, and not have the effect of

providing price support to pro-

The green box could hold

other two areas.

the political sphere.

Mr Andriessen will also raise another serious issue: the difficulty in reaching agreement on liberalising farm trade at the Uruguay Round. He is expected to ask for Japan to lift its ban on rice imports, a sensitive domestic issue. Japanese ministers are expected to resist such demands and point out the EC and US should move first in cutting farm-product export subsidies. The issue is urgent since Gatt members want a settlement by the end of the year. Mr Ray MacSharry. EC farm commissioner, had to cancel his Tokyo trip to go to Washington to deal with an unexpected sethack in US-EC

talks on export subsidies.

defiant on trade DEVELOPING countries this would not be dominated by trade disputes. The agreement said ministerial visits, such as Mr Andriessen's, should be used to broaden relations in weekend sent a defiant mes-sage to the US and EC over

international trade negotiations, but splits in third world ranks reduced it to a hollow threat, Renter reports from The third world was seeking to draw up a common stand ahead of February's full ses-sion of the UN Conference on Trade and Development. The Group of 77, including some of

> developing countries. The conference avoided split by adding a rider to its declaration on the round saying this "should not be seen as inhibiting [Gatt] negotiators". Developing nations should be compensated if trade liberalisation worsened their plight.

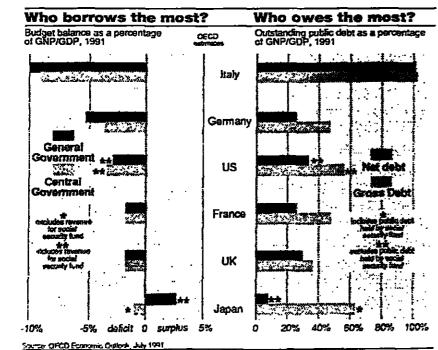
the poorest nations, warned

the rich world not to try to strike a deal on the Uruguay

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

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Mondary growth rates: 11-04 "the corresponding period of the previous year, and are positive unless community appears may now, userness make now norm a community part and supplied before the corresponding period of the previous year, and the previous year, and the previous year, and the previous year, and the previous of the previous year, and the previous year, an



Why Japan thinks it has a high-debt government

THERE IS an argument that, on both economic and political grounds, the Japanese government should make more active use of fiscal policy during the current economic slowdown. The OECD says the Japanese authorities are right to resist such pressure But the arguments the government employs in doing so, with OECD support, are needlessly misleading.

The Japanese economy is slowing fast, with capital spending leading the way. What better time to cut taxes and to increase spending on public infrastructure? The fall in comestic investment and import spending is also diverting Japan's savings abroad. As a result, Japan's current account surplus is increasing once more, raising the backles of coliticians in the US and Europe. A rise in government spending would reduce Japanese

national savings and close the trade gap. The counter-argument is made in the latest OECD report on the Japanese economy Japan, the report argues, should continue the policy of fiscal consolidation and budget delicit reduction that it has pursued for the last 10 years.

The central government budget deficit "may be less than half the average for the other major economies" it says. "However, the burden of gross debt and interest payments renains relatively heavy. The central government budget thus continues to be formulated against the background of the perceived need for fiscal restraint."

The word perceived sits awkwardly in that sentence. One reason it is there is because the OECD knows the international comparisons of gross public and central government deficits that the Japanese government tayours are highly misleading. The OECD is required to follow national conventions in the manner in which these figures are compiled. That Japan compiles them differently to other countries is not spelled out in the OECD

Take the gross debt to GNP ratios shown in the chart. For most OECD countries, this ratio measures outstanding claims on the public sector held by the non-government sector. Only in Japan does the gross debt measure include public debt held by the

So cross-country gross debt comparisons do not compare like with like. This inconsistency is important because of the size of the Japanese social security fund. Both the US and Japan are currently accumulating assets which will be drawn upon in the future as their respective populations age. Both funds hold govern-ment debt. In the US, this debt accounts

government social security fund.

for 4.6 per cent of GNP, although it is growing fast. In Japan, the assets of the social security fund account for about 50 per cent of GNP, So while Japan appears to have a higher ratio of gross debt to GNP than any other country except italy. almost all of this debt is owed to itself, Excluding government-owned debt reduces the gross ratio to just 11 per cent in 1991. Subtracting other governdebt ratio to just 7.7 per cent.

The central government deficit comparison is equally misleading. In every other country, the central government deficit includes the revenue from pay-roll taxes which accrue to the social security

The second s

merely adds local government budget balances. But in Japan, the central gov-ernment budget balance excludes social security revenues. If social security revenues are included in the budget balance, the government argues, then future liabilities should also be included. In Japan's case, these liabilities may be unusually large. Yet any cross-cou comparisons should either take these differences into account, or ignore them.

A consistent comparison of current revenue flows shows that the Japanese government is a net saver. By adding the social sacurity revenues, the OECD shows general government has a surplus which, at 2.7 per cent in 1991, exceeds Japan's current account surplus. The general government primary surplus. excluding interest payments, is 314 per cent of GNP. This is enough to reduce the net debt ratio by 3 percentage points of GNP a year. At this rate the Japanese government will be a net creditor by 1994. Then whose debt will it purchase? US Treasury securities perhaps

Edward Balls



over European policy

By Ivo Dawnay, Political Corresponder

BRITAIN'S opposition Labour party is set to target Mr John Major's first year in office as prime minister this week by claiming that the key change from the leadership of Mrs Margaret Thatcher is that the government has lost its sense of direction.

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A senior party official indi-cated that, despite the public rift between Mrs Thatcher and the Major administration over a referendum on Europe, the change-over has represented "no change of substance."

In an attempt to regain the headlines after a week domi-nated by internal Tory debate on Europe, Mr Neil Kinnock, the leader, will use what has been described as a "state of the nation" press conference to be held with leading Labour Euro-MPs to repeat the party's positive outlook towards the

ommunity. By contrast, the Tories will be characterised as hostile to the EC policy outlined in Mrs Thatcher's Bruges speech of 1988 when she vigorously opposed Brussels attempts to develop a social policy for the Community.

The attack will be followed on Wednesday by approval at the National Executive Com-



Kaufman: cautions stand mittee of a new policy docu-

ment on political union within the EC, which includes backing for some powers for the European Parliament to initi-ate legislation. But there were some signs yesterday that senior figures figures are expressing caution

in their public statements on Europe, following a new opin-ion poll at the weekend indicating doubts among the public at the speed of progress towards a more closely integrated Community.
A Mori poll in the Sunday Times showed 56 per cent of respondents favoured a referendum on a single European currency against 32 per cent

In an interview on BBC Tele-vision, Mr Gerald Kaufman, the party's foreign affairs man, laid careful emphasis on the limits to Labour's

He said the party was not proposing "a wholesale" trans-er of power to the European Parliament, but merely some improved rights complementary to, rather than in conflict

with, those of Westminster. It was necessary for those who concentrated on the issue of sovereignty to recognise that Britain was no longer a superpower able to control its destiny independently of other countries. Those that made such claims, Mr Kaufman said, are "trying to fool the elector-

on Thursday, Labour will put forward Mr Roy Hattersley, the deputy leader, and Mr Jack Cunningham, the campaigns' co-ordinator, to repeat its charge that the Major adminis-tration is still pursuing Mrs Thatcher's goals Joe Rogaly, Page 14 Wages policy, Page 16

On your Marx, get set — let's go capitalist

By Jimmy Burns

A TOUCH of capitalist enterprise emerged yesterday as part the of the transformation of Britain's communist party, which earlier in the weekend scrapped its 1920's Marxist-Leninist constitution and adopted the new name of Democratic Left.

According to internal docu-ments leaked to the FT, the Party in the nine months to September 1991, made £105,500 from investments in govern-ment Treasury and Exchequer Stocks and in the money markets, and \$45,000 from rented

This compared with income of £5,000 in 'donations', £28,500 in 'collected appeals', and £3,700 in membership dues. Commenting on the figures, Mr Steve Howell, an outgoing

member of the executive, said yesterday: "We've gone from being a party financed by its members to one that is funded by its assets. We've been trad-ing on profits. It just shows you what a terrible state we're in." The outline budget for 1992 shows that Mr Howell's victori-

ous opponents plan to spend £443,600 on the new look Demo-cratic Left, against forecast income of £343,600, a shortfall the party may seek to cover by selling off more of its properties. Items of expenditure include publication of the party's new logo, showing three people holding hands in a cir-cle as a symbol of a commitOff with the old, on with the new: the Communist party of Great Britain votes for a new name - Democratic Left

ment to political pluralism.

"The design," said the new party's press officer Ms Miriam Rivett, "will be in the Democratic Left colours: red for our history, purple for women's purples of the property of t suffrage, green for environ-mentalism."

It was unveiled at a London conference hall yesterday, a couple of blocks away from the British Library where Karl Marx researched Das Kapital. Earlier the Democratic Left had spent most of the first

morning of its its existence in

Rank and file members and journalists were asked to leave after delegates had been asked to identify themselves with their voting cards. The topic of

secret discussion, reminiscent of less than democratic central committees, was the thorny issue of the party's finances. Delegates, according to infor-mation leaked from within, had yet to come to terms with the 'revelations' three weeks ago that the Communist Party of Great Britain had from 1958 to 1979 received substantial sums of money from the Com-munist Party of the Soviet

Earlier those delegates who had chosen to break decisively with their Marxist-Leninist past, had endorsed by a major-ity a statement stating: "There is no justification for what

took place." In seeking to justify the Soviet financial link, former

assistant general secretary Mr Reuben Falber urged party members to reflect with pride on the 'struggles' of the 1970's. His list included support for the peoples of Vietnam, South Africa, Spain, and Chile and other countries "whose people were suffering dictatorship.

By last night however, there was a new logo, a new name, a new Executive, and the pros-

Employers claim industry is still in parts of Jam stuck in recession

BRITAIN's manufacturing industry remains stuck at the bottom of the recession with little sign of an unturn before the end of the year, a gloomy Confederation of British

Industry (CBI) says today.

The employers organisation said that recovery may already be under way, although not all sectors are experiencing an improvement. But its latest transitation for the control of the control eeds Bandar Alli quarterly forecast shows the CBI to be distinctly more pea-simistic than the Treasury um smeller proje over the likely pace of recov-

"Demand remains very weak but the recession appears to be bottoming out," said CBI eco-nomic situations committee chairman David Wiggles-worth. "Many sectors of industry are still in recession and can as yet see no signs of

improvement." trends survey confirms the patchy performance of British manufacturing industry.

....

vernment

Output is picking up for makers of chemicals, con-sumer goods and pharmaceuti-Overall the survey suggests

that manufacturing output will remain stable in the period ahead.

The percentage of respondents expecting output to rise

over the next few months is just one per cent higher than that expecting a fall. But the balance is unchanged from the last monthly survey in September and is too low to have

an impact on output. The survey does show that both domestic and export orders are starting to pick-up, although from very low levels. The rise in export expeciations is the first significant one since October of last year.

The CBI expects exports to lead the recovery next year. But it does not expect a return to the trend rate of economic growth until the second half of the 1992.

The CBI is more cautious than the government in its forecast of the prospects for both consumer spending and investment. It expects the economy as a whole to grow

by 1.7 per cent in 1992, compared to a Treasury forecast of 2% per cent.

Unemployment will continue to rise throughout 1992. But this will allow retail price inflation to fall further than the Gregory are started to 3.5. the government expects, to 3.5 per cant by the fourth quarter of the year.

The CBI also stressed the

growth if interest rates have to rise again or if slow growth in world trade impedes export erowth.

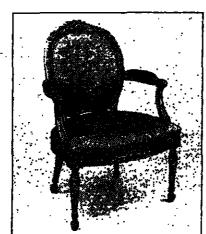
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Dublin?



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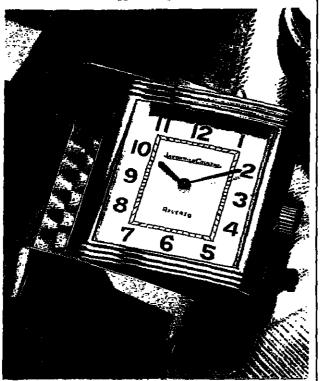
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UK NEWS

CBI may withdraw from European pact

By David Goodhart, Labour Editor

THE Confederation of British Industry is threatening to withdraw from an agreement struck between the main European employer and union federations that might further complicate negotiations over extending the scope of EC social legislation at the Maas-

tricht summit next month.

The agreement between the employers body, Unice, and the European TUC, which has been included in the latest EC treaty proposals, gives employers and unions a privileged position in the drafting and implementing of EC social legislation.

By allowing employers a voice in the drafting process and by proposing that directives can then be implemented

through collective bargaining, as a substitute for legislation, the agreement meets some of the UK government's complaints about anti-business bias and over-centralisation in EC social legislation.

Even so, it also implies the re-establishment of corporatist structures and an empower-ment of unions that the government would not welcome. The CBI fears that, by signing it, it may have weakened its alliance with the UK government against EC social legisla-

Mr Zygmunt Tyszkiewicz, head of Unice, says that no employers body has accepted the agreement happily, but it is "an insurance policy" in case

the scope of EC social legislation is extended. The CBI accepted more reluctantly than most and only agreed to sign, last month, when in a minority

Nevertheless, senior figures

EMPLOYMENT

at the CBI are dismayed that the organisation signed at all and have asked for clarification as to what has been

There is no dispute over the first part of the agreement, giving employers and unions a role as "privileged consul-tants", but applying the agree-ments through binding collec-

Mr Tyszkiewicz says the agreements would be binding only on the two parties to them, they could be reached at local and not just national level, and there would be no legal means of enforcement. Some CBI officials are not convinced by that interpretation, and if it turns out to be incorrect the organisation will with-

rect the organisation will windraw from the agreement.

Mr Richard Price, deputy director-general of the CBI, said last night: "The CBI has no mandate to negotiate on behalf of its members and if the agreement requires us to the agreement requires us to arrive at binding agreearrive at binding agree-ments by whatever procedure, attitudes and behaviour.

tive agreements raises diffi-culty.

Ninety per cent of the training received by British middle managers and supervisors does not help them to improve productivity, according to a survey published today by the management consultancy Peter Chadwick. The research, from interviews with 200 middle managers and supervisors in the electronics and engineering industries, found that 96 per

> their most important goal.
>
> A total of 73 per cent of those interviewed saw the solution in new machines and capi-

the market research company.
As many as one in four
Names - the individuals
whose capital supports undercent of middle managers and supervisors did not consider writing at Lloyd's - regret having joined the market Six out of 10 of those still in the marproductivity improvement of 10 of those still in the man-ket may leave if profitability is not restored next year.

The survey, results of which were disclosed last night by BBC2's Money Programme, is, based on a representative sam-ple of Names.

The investigation formers on

ple of Names.

The investigation focuses on Lloyd's external Names (those without jobs on the market), who account for about 22,000 of the 26,500 Names. Names are suffering their worst losses for more than 20 years. The market reported a delicit of £510m for the 1988 year and at least 4,000 Names might resign before the end of the

Names may

quit Lloyds,

DISAFFECTION among Names

at the Lloyd's insurance mar-

ket is widespread, according to a survey conducted by Mori,

Mori poll

indicates

By Richard Lapper

year.
Thirteen per cent of the sample of 459 Names contacted by Mori said they had already resigned and 62 per cent of the others indicated that they would be likely to leave if Lloyd's is not back in profit by

the 1992 underwriting year. Although the Lloyd's market is expected to show a loss for 1989 and possibly also 1990, rates for marine, energy and aviation insurance and reinsurance have risen appreciably this year, encouraging hopes that the market may be back in the black in 1991, when that year's results are reported in three years' time.

Forty-one per cent of the sample said they would be likely to resign if the Lloyd's task force fails to make any significant changes to the way business is conducted.

The task force, an independent committee of leading

market figures, is working with McKinsey, the management consultancy, on an inves-tigation of business practices at the market. It will present its report to the Lloyd's coun-cil, the market's governing body, by mid January. According to the poll, mem-bers' principal concerns

• The competence of syndicate underwriters and managers (72 per cent of the sample

thought this a "very important problem").

• Issues such as US asbestosis and pollution risks which carry a "long tail" - where claims emerge sometimes many years after the original inception of a policy. The long tail is responsible for open ties are so uncertain that a syndicate's accounts cannot be closed. A total of 90 separate underwriting years atmo 354 syndicates have been left open. (86 per cent of the sam-ple thought this very impor-

 Sixty-one per cent were worried by the ethical standards of brokers and under writers and 57 per cent by the competence of members' agents, which channel Names on to particular syndicates. Over 60 per cent of Names regard the principle of unline ited liability as fairly impor tant", although two out of three Names are against the The grim warning is that if new skilled jobs do not present themselves, Barrow's human assets might be dissipated for concept of a central pool to share the cost of excessive losses among Lloyd's Names as

DTI is urged to act on salary disclosure

By Andrew Jack

COMPANIES should disclose more details of their directors' performance-related pay schemes, according to a study by London Business School lished today.

The study, funded by the Chartered Institute of Management Accountants, recommends that the Department of Trade and Industry should introduce legislation to force greater disclosure in annual reports. It argues for indepennt non-executive directors on remuneration committees to shareholders.

The report will be forwarded to the Cadbury Committee on financial aspects of corporate governance later this week. Researchers found little evidence that directors were manipulating their pay schemes unfairly to receive additional money, but they

called for greater openness to

disclose how performance-related pay schemes operate and what proportion of directors' pay comes from these bonuses.
"It is not surprising that people view directors' pay suspiciously when they have so little information about how it is
calculated," said Professor
Andrew Likterman, one of the

ducted the study. He originally planned to con-duct a more wide-ranging survey but discovered that he would have had to buy or borwould have had to buy dr ourrow shares to have even the
chance of obtaining details of
directors' performance
schemes from companies.
The study says UK disclosure is far less than that
required by US companies.
The management remainera-

three academics who con-

Top managem tion and reported performance. London Business School, Sussex

MPs lobbied on sex equality

By Diane Summers, Labour Staff

THE EQUAL Opportunities Commission is seeking meet-ings with leaders of the main political parties in an effort to get sex-equality reforms included in party manifestos before the general election. A list of demands is circu-

lated today to MPs. This "equality agenda" will provide a baseline from which the manifestos of the main politi-cal parties can be judged by the electorate, the EOC says. The commission is aiming to capitalise on the high profile of equality issues and increased

interest by political parties in presenting themselves favourably to female voters.

Mr John Major, the prime
minister, last month launched Opportunity 2000, a business-backed campaign to improve employment prospects for women. Labour has promised to include a minister for women in a future Labour cab-inet, and the Liberal Demo-

crats have pledged "full equality" by the end of the century.

executive, says while no one political party has a coherent strategy, the Labour party has "certainly put forward a wider range of proposals".

The priorities on the EOC's list for inclusion in party elec-

Ms Valerie Amos, EOC chief

• A single Equal Treatment Act to replace what is described by the EOC as "the unduly complex statutory framework of existing sex discrimination and equal pay
laws. It would also incorporate
principles now established
under EC law.

A code of practice to guide

employers and trade unions on avoiding sex discrimination on pay. This would combat "deeply rooted" inequalities that result in women earning only 78 per cent of men's hourly earning rates. Equality of treatment for part-time workers who cur-rently may not qualify for maternity rights and employ A national strategy for childcare which would be financed by a partnership between government, employers and parents. Speedy action to equalise state pension ages.
 The EOC has been waiting

for some months for a respons

from the government on pro posals for a single new equality act. A commission document outlining how a national strategy for childcare could operate has been rejected. • Fewer women occupy exec

utive jobs in Wales than in England, according to a study by the Welsh Development gency. The report on women in

senior jobs in Wales, prepared by two academics at the Uni-versity of Wales College of Cardiff, says there are proportion-ally fewer women at the top in Wales than in Britain as a whole, and that Welsh employ ers are less likely to have equal opportunities' policies and training.

BRITISH DIABETIC ASSOCIATION RESEARCH GRANTS

DR R P BOOT-HANDFORD, DEPARTMENT OF BIOCHEMISTRY AND MOLECULAR BIOLOGY, UNIVERSITY

model for diabetic microangiopathy." £48,413 over 2 years. DR K D BROWN, DEPARTMENT OF BIOCHEMISTRY, IAPGR. CAMBRIDGE

The involvement of a novel transcription factor, cMG1, in insulin-sumulated gene expression. £98,009 over 3 years. ORS D 8 JONES/P J McLAUGHLIN, DEPARTMENTS OF MEDICINE AND IMMUNOLOGY, ARROWE PARK AND

Basement membrane metabolism in Hydra: A possible

ROYAL LIVERPOOL HOSPITAL, LIVERPOOL "Evaluation of the Immuno-reactivity of viral protein sequences which show structural homology to the GAD ועו זס ומא £9,540 over 1 year

DRS R D G LESLIE/D A PYKE/PROFESSOR M FELDMAN, DEPARTMENTS OF MEDICINE AND IMMUNOLOGY, CHARING CROSS AND WESTMINSTER MEDICAL SCHOOL, LONDON

£17.898 over 1 year MR N J M LONDON/DR R F L JAMES, DEPARTMENT OF SURGERY, UNIVERSITY OF LEICESTER "Studies on the transplantation of punified human islets of

£103.494 over 3 years PROFESSOR I M RITTER/DR I R COCKCROFT **GUY'S HOSPITAL LONDON**

"Endothelial function in diabetic patients £54,423 over 2 years A charity helping people with diabetes and supporting diabetes research.

BRITISH DIABETIC ASSOCIATION

Skills challenge in a one-company town

Lisa Wood assesses the training prospects for the young people of Barrow-in-Furness

THE LARGEST industrial apprenticeship scheme in the UK, at the VSEL submarine yard in Barrow-in-Furness, Cumbria, closed earlier this year, leaving a chal-lenge for local training authori-

Until recently, more than 300 young people in this onecompany town had left school every year for a craft apprenticeship in the yard and generally a job for life.

VSEL. which employed about 12,500 people at the beginning of this year before dancy programme, is forecast-ing that a maximum of 7,000 to 9,000 employees might remain in 1995, provided the company wins new orders and diversi-

fies successfully.

How to keep, and adapt, the skills of older workers and provide new ones for young people denied a formal apprenticeship at VSEL is the challenge facing the new Training and Enterprise Council (Tec) and Fur-ness Enterprise, a development agency established to attract new employers into the area. "We have people here who have either been trained, or are capable of being trained, to a sophisticated level," says Mr Steve Palmer, chief executive

of Cumbria Tec. "We must not lose these skills." Mr Palmer believes that that reservoir of abilities is the



Eyes on the future: seventeen-year-old trainee Andrew Grey at work at Furness College

it will be attractive to manufacturing companies considering relocating to Furness, a town whose main disadvantages are poor road, rail and air communications and a lack

of modern industrial premises. While Furness Enterprise is concentrating on trying to attract inward investors to a town where unemployment may reach 25 per cent by 1993, the Tec, along with Furness College, is taking a calculated

To maintain the pool of skilled employees, it is finan-cing engineering training places at Furness College from its Youth Training (YT) budget in the anticipation that new opportunities in engineering will present themselves in the

will present themsalves in the town. In the past, the college provided day-release courses for VSEL apprentices.

In partnership with VSEL, which now provides work experience for the majority of the trainees, Furness College has devised a new three-year craft

course in engineering. According to Mr Palmer, it would not have been possible to devise such a course under the auspices of the old Train-ing Agency, which until the advent of Tecs ran publicly funded training programmes.
Employer-led Tecs, which were launched last year, have more flexibility to adjust training programmes to local needs.
YT programmes under the

former Training Agency were all two years long, provided training to the equivalent of a

from the government on what sort of training he can fund. The Tec, for example, only gets paid output-related funding, or funding based on the achieve-ment of qualifications, if training is for at least one calendar

Level Two national vocational

qualification and paid a stan-dard national rate.

That rate would not have

covered the cost of the new YT

Mr Palmer said.

ogramme at Furness College,

He wants more flexibility

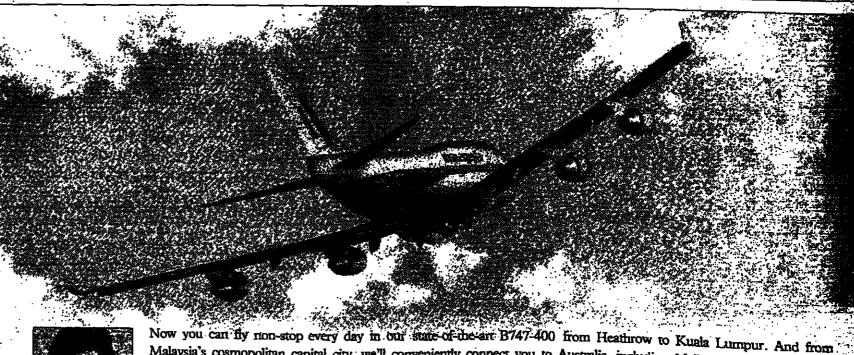
month. There are, however, certification schemes such as which can be achieved in a week and which, he says, make very employer workers ready.

He also wants to be able to say to employers considering moving to Barrow that the Ter could top up or adapt existing skills quickly. At present, gov-ernment funding rules for both YT and Employment Training (ET), the scheme mainly for long-term unemployed adults, makes that difficult

He says that if new employers do not come to Barrow, the new training scheme at least gives young people the skills to move away. It is an option many are considering

> a whole Editorial Comment, Page 14

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"ALL MODEL YEAR 1892 SAABS INCLUDE CATALYSTS AS STANDARD.

day. Interim pre-tax profits of

about £190m are expected, up some 10 per cent from a year

earlier. It is expected to raise

payout by around 10 per cent. Besides electricity compa-

nies, Allied-Lyons' first-half

profits are expected to be

Pingle: Q.T. Asia (Starling) Fd. MEPC Injection: AAM

Brockbempton Brown & Texas Caledonie kw. Castings

THE WEEK AHEAD

RESULTS DUE

season next week

UK COMPANIES

11.00
Kleinwort Development Fund, 20, Fenchurch Street, E.C., 12.45
Murray Ventures, 7, West Mile Street, Glasgow, 19.30
Tay Homes, Queens Hotel, City Solsare, Leeds, 2.30

ELECTRICITY companies

begin their interim reporting

Norweb, the first of the 12

regional companies to report,

is forecast to turn in on Tues-day pre-tax profits of about £30m and a 15 per cent divi-

dend increase. London Electricity Board is forecast to show on Wednesday pre-tax

profits of £12m and a dividend

increase of about 12 per cent.

National Power, the larger of

Scottlish law. Tate & Lyle Intertweet BPS incls. California

the two English and Welsh

generators, reports on Tues-

Microsom Reprographics, Farment & Flatchers Livery Hall, 3, Gloth Street, EC., 12.00 North American Gas Inv. Trust, Waterman & Lightsentiets Co., 18, SI, Mary-4-148, EC, 3.00 BOARD MEETINGS.

German inflation approaches 4%

THE Bundeshank last week helped spare the UK chancellor a possible sterling crisis by not raising German interest rates. but German inflation data due out this week could mean that the increase has merely been put on temporary hold.

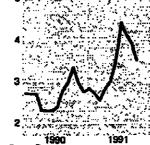
Economists expect the cost-of-living data for November to show that German inflation is again rising towards a year-on-year rate of 4 per cent, from a current 3.5 per cent. It is expected to peak at

around 5 per cent - 6 per cent in the spring of next year. While the German economy is slowing in response to a tight monetary stance and tax increases, a rate rise is still likely, given the anti-inflationary bias of the central bank and the fact that demand continues to be overheated follow-

A rate rise will be considered in less than a fortnight's time. when the Bundesbank next

deemed likely in the light of

Germany Consumer Price Index (% change over previous year)



of the European monetary system, where it is trading very close to its peseta-determined lower limit.
On Friday, the pound had its

biggest one-day fall since Octo-ber 1990, the month the UK joined the ERM. In France, the markets will be waiting for the central bank to offer a firm indication that last week's rate rise will be nothing more than a tempo-

rary measure, which has only

marginally supported the On the foreign exchange

markets, tension is set to increase in the final run up to next month's European Com-munity summit at Maastricht, as prospects for a realignment grow, Other events and statistics,

with median market forecasts from MMS International, the financial research company, in brackets, include: Today: US, October existing home sales (6.0m); November auto sales. UK, Confederation of British Industry survey. omorrow: UK, CBI conference

on Germany. US, November consumer confidence (58.0). Japan, industrial production (1.8 per cent). Australia, manufacturing production statistics; October motor vehicle registrations (1.0 per cent).
Wednesday: Austria, OPEC meeting. US, durable goods orders (1 per cent); durable shipments; October personal income (0.1 per cent); personal consumption expenditure (0.1

nrice index third quarter man-

Japan, Tokyo consumer prices index; leading diffusion index. domestic product at factor cost (down 0.1 per cent); third quarter belance of payments.
During the week: Germany, regional cost of living, November provisional cost of living (month on month 0.3 per cent year on year 4.0 per cent); October import prices (month on month 0.2 per cent, year on

year down 2.5 per cent).

ufacturing trade balance. UK

October building society com

mitments; new motor vehicle

registrations. France, October

trade balance (down FFr4bn).

Thursday: US, Thanksgiving

Holiday, all markets closed

France, consumer prices index

(month-on-month 0.4 per cent

year-on year 2.5 per cent). Aus-

tralia, third quarter net foreign

debt; company profits. Friday: US, Chicago NAPM;

November agriculture prices; October bank credit, commer-

cial and industrial loans:

money supply; initial claims.

Javan, October retail sales.

Rachel Johnson

DIVIDEND & INTEREST PAYMENTS

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Eridge, S.E., 12 00
S. Inves, St. Ives House, Lavington
Street, S.E., 10 00
Savege Group, Corviti MSI, Park
Street, Herta, 16,00
TIT Far East Income Trust, Mermak
House, 2, Puddle Dock, E.C., 12,00
BOARD MEETINGS:
Interfame:

between £277m and £290m (compared with last year's £286m), while Tate & Lyle on Wednesday is likely to report

pre-tax profits for the year ended March of about £235m

(£218m), coupled with a modest

dividend increase.

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Speaker BARRY SPITZ, Consultant, Professor of International Tax Planning

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PARLIAMENTARY DIARY

TODAY

mmons: Cardiff Bay Barrage Bill, second reading otion on the library charges **England and Wales** regulations. Opposed private business from 7 pm. Lords: Debate on the Maastricht negotiations Select committees: Public Accounts - subject, NAO Comptroller and Auditor

Treasury and Civil Service - subject, the Autumn Statement, Witness: David Mellor MP, Treasury chief secretary (Room 15, 4.30 pm).

TOMORROW:

Commons: Further and Higher Education (Scotland) bill, second reading. Lords: Nurses, midwives and health visitors bill, committee

Industry - subject, exports to Iraq. Witnesses: DTI officials (Room 15, 10.45 am). Social Security - subject, operation of pension funds.

Witnesses: Social Security 21, 10.30 am).

Commons: Opposition debate

on housing followed by opposition debate on sport. Debate on EC documents relating to the 1992 Community budget. Lords: Debate on energy efficiency. Debate on youth government on issues arisino from the report on the animal procedures committee. Select committees: Defence

- subject, "Britain's army for the 1990s" proposals. ess: Archie Hamilton MP, Minister for the Armed Forces (Room 15, 10.30 am). Plans for an environment agency. Witnesses: presentatives from the

(Room 21, 10.30 am). Foreign affairs - subject, developments in central Europe. Witnesses: Dr James Gow; Dr David Dyker; Dr Mark

National Rivers Authority

Paylowitch (Room 17, 10,30 am). Welsh Affairs — subject,

roads in Wales, Witness: Sir Wyn Roberts MP, Welsh Office Parliamentary Administration - subject. Witnesses: Brighton Health Authority. Greenwich and Bexley FMSA (Room 19, 10.45

Education - subject. Scrutiny session. Witness: Kenneth Clarke MP, Education Secretary (Room 15, 4.15 pm).

Employment - subject, Work of the Employment Department, Witness: Michael Howard MP, Employment Secretary (Room 20, 4.15 pm). Health - subject, Maternity services. Witnesses: Officials from the social security Department, Association for Improvements in Maternity

Services (Room 18, 4.15 pm). Public Accounts - subject Administrative information technology. Witness: Sir Michael Quinlan, Ministry of Defence (Room 16, 4.15 pm).

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(Room 17, 4,15 pm). Home Affairs - subject annual report of the Chief Witness: Sir Reginald Boyle chief inspector (Room 8, 4.30 pm). Treasury and Civil Service

Transport - subject Class

subject, 1991 autumn statement, Witness: Chancellor of the Exchequer (grand committee room. Nestminster Hall, 4.30 pm).

Commona: Proceedings on the Welsh Development Agency Bill. Lords: Offshore Safety Bill,

committee stage. Debate on select committee report on Select committee: Sittings of the House. Witnesses: James Wallace MP, and Dr John Cunningham MP (Room 15, 10.30 am).

FRIDAY:

Commons: Private members' motions.

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ANNUAL GENERAL MEETING of shareholders of our company, which will take place at the offices of Banque Internationale à Luxemburg, 69, route é Tisch, L-1470 Luxemburg, on December 2nd, 1991 at 11:00 a.m. for the purpose of considering and voting upon the following agenda:

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1. Submission of the report of the Board of Durent Approval of the Statement of Net Assets at June 30, 1991 and the Statement Operations for the year ended June 30, 1991; Bocation of the net serulis at June 30, 1991;

 Discharge and re-election of the Directors and the Auditor. 5. Any other business which might appropriately be presented for consideration Resolutions on the agenda of the armusi general meeting will require no quorum and will be taken at the majority of the votes expressed by the shareholders present or

In order to smeal the meeting of Documber 2nd, 1991, the owners of bearer states have to deposit their shares five clear days before the meeting at the offices of Banque Internationale is Luctembourg, 69, rouse official, L = 1470 Luctembourg

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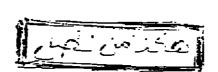
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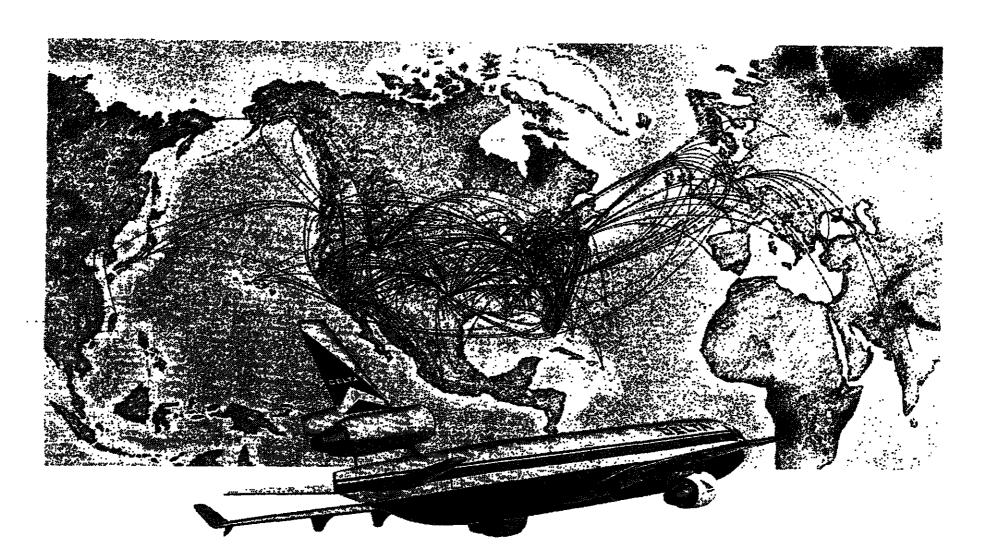
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scheme

BALFOUR BEATTY BUILDING has been awarded a

£50m contract to construct maintenance facilities for Brit-

ish Airways' Boeing 747 air-craft at Cardiff Wales Airport. Known as "Project Dragon-fly" the building provides three

offices.

The complex construction, with a total floor area of 43,200

with a treat not accommodate cranes, docking bays and lifting equipment. The project will include car parking and extensive apron works. Completion is scheduled for April 1993.

Balfour Beatty has also won three contents in the Coult.

three contracts in the Carib-bean worth over US\$17m (£9.44m).

(£4.5m) contract for the con-struction of three jetties in Tortola and Virgin Gorda for the Government of the British Virgin Islands, Work will also involve the construction of docks and terminal buildings.

A US\$\$m (£2.77m) award has been received from the US Vir-

gin Islands Department of Property and Procurement for

the reconstruction of a three quarters of a mile section of the main road on the island of

St Thomas. On St Lucia the company has secured a US\$4m (£2.2m) contract to upgrade the island's water supply system.

We bring the world

Heading the list is a US\$8.2m

Fitting out department hanger bays fitted out for the maintenance of Jumbo jets with adjoining workshops and stores

Ealing-based MYTON, part of the Taylor Woodrow Group, has been awarded two major contracts by BHS.

At Crawley in West Sussex, Myton is fitting-out and finishing a BHS store in the Grey-coat Shopping Centre complex, while at Tunbridge Wells, Kent, the company is under-taking structural alterations and refurbishing a retall unit. The latter project also

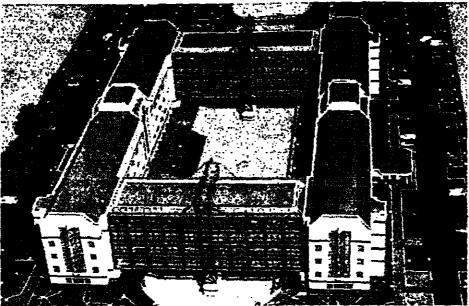
involves the fit out of a newly-built shell to incorporate offices and a substantial storage area. With work under way at

both sites, the two projects are due for hand-over next March. Myton has also started building a two-storey retail and resi-dential development in Alperton, Middlesex.

Worth nearly £1m, the mixed project is for a private developer and is due for completion in mid-1992.

CONSTRUCTION CONTRACTS

New Customs headquarters in Liverpool Cardiff



Building Management Man-chester WIMPEY CONSTRUC-TION UK has been awarded a contract worth in excess of \$20m for the construction of

VAT headquarters (pictured) at Queens Dock, Liverpool. The Queens Dock development will provide 256,000 sq ft of office accommodation for a staff of over 1,600. Laid out as a four block courtyard, two of

graving dock, which is being retained as a water-filled central feature of the scheme. Work is due to start soon and completion is scheduled for late summer in 1993.

Building power station in Hoddesdon

Three construction companies, KIRR, HT and LILLEY have, in joint venture, won a Siom con-tract to build a combined cycle gas fired power station in Hod-desdon, Hertfordshire for Sie-mens SA.

In addition to extensive civil and water treatment plant Kier Construction is also building two other power stations on a design & build basis in Corby and Peterborough, both for Hawker Siddeley, each valued at £15m. engineering works, the con-tract includes the construction of a wide range of buildings. Housings for the gas and steam turbines are to be constructed together with a boiler house

£25m work for Amey Group

AMEY BUILDING, the new building company of Amey Holdings, which was created from the acquisition of Farr and Tern, has been awarded over £25m of new work in England and Wales.

The largest contract is a

England and Wales.

The largest contract is a \$10m 142 bedroom hotel development in Dudley, West Midlands for Copthorne Hotels.

At Gloucester the company has been awarded a \$2.7m construction of a pathology laboratory for the South West Regional Realth Authority.

Contracts totalling \$4.7m for

Regional Realth Authority.
Contracts totalling \$4.7m for the PSA include living accommodation for junior ranks and hangers for the RAC Gunnery School at Lulworth (£3.4m), together with contracts at Yeovitton for a hanger refurbishment (£560,000) and the redevelopment of the chemical compound at Winterbourne Gunner.

Other recent contracts include the refurbishment of a Rover garage at Salisbury for Rover Finance Properties (£360,000), together with a contract for new services and sanitation to "A" Wing for HM Prisons at Portsmouth (£380,000).

frisons at Portsmouth (£380,000).

Amey-Tern has won orders worth £2.7m, the most significant being a new apprentice training facility for Mid-Glamorgan County Council (£1.7m).

APPOINTMENTS

Investor relationship

Michael Nagel, a director of Fleming Investment Management, is taking up a full-time position with the TREUHAND, the agency overseeing the privatisation of east German industry. He is to be a senior advisor in the part investor. adviser in the new investor relations department from the beginning of December. Involved with eastern Ger-

many in various capacities since April 1990, Nagel has recently been advising the Deutschland Investment corporation, a development capital fund set up by Figuings which specialises in east Germany.

many.

The fund has had a slow start, with just DM8m of the DM92m raised actually invested. Registered in the Cayman Islands, it had been dependent of the cayman stands.

Cayman Islands, it had been structured to avoid German corporate taxes, but this has meant that the time Nagel could spend in Germany was also restricted.

The department he is to john, which is to be responsible for marketing the Treuhand worldwide, is the creation of Horst Urban, previously chief executive of Continental, the German tyre company, who was eased out earlier this year in the course of the Pirelli hid.

Orban has only been at the Treuhand for a few months and is expected to leave at the end of the year - but his hiunt style has apparently been an effective caralyst at the amor-

phous organisation. phous organisation.

Despite the knock-down prices at which a number of eastern companies have been changing hands, foreign purchasers have proved clusive.

Treuhand officials concede that bring in non-German

that luring in non-German investors will continue to be investors will commune to an upbill task, even if the political and economic importance of avoiding the growth of an economy of subsidiaries - "the extended work banch" as it is extended work bench" as it is dubbed in Germany — is widely recognised. The fielding investor relations division has already optimistically established a presence in both New York and Tokyo. Tomorrow president Birgit Breuel and prominent German industrialists are in London at a CBI function in another effort to woo British investors.

Nagel, a naturalised American, also happens to be a second cousin of Breuel and grew up with her after the Nagel family, fleeing from East Germany, were given shelter by her father.

Not-for-profit planning

Enquiries range from local authorities interested in the criteria for the siting of the Euro-Dianey theme park outside Paris, to the London Docklands Development Corporation. The PLANNING EXCHANGE, a Glasgow-based agency supplying a range of information on economic development and planning in the UK, and increasingly, abroad, has appointed Derek Lyddon as its

non-executive chairman. Lyddon was chief planner at the Scottish Development
Department from 1967 to 1985,
and currently holds positions
in planning and the arriva
including chairman of the
Edinburgh School of Environmental Design. He replaces Bill Taylor, who chaired the agency almost since it was founded 18 years ago and who died in the

An independent not-forprofit organisation funded by its users' fees, the Planning Exchange channels informa-tion to a wide selection of pub-lic and private sector entities.

tion - "a frequent customer"-wanting to compare notes with other waterfront development schemes. In tandem with Glasgow University, the agency is constructing the supposedly definitive source of data on the Amazonian environment.
Lyddon is also keen to develop activities in eastern Europe, where the agency thinks it can provide valuable

information on the type of infrastructural and environmental problems now being encountered in the rebuilding process. The Planning Exchange is at the moment considering how to fund a branch in Budapest.

Non-executive directors

The following have been appointed:

Nicholes Wills, chairman of BET, to NATIONAL MUTUAL LIFE ASSURANCE SOCIETY.

In Timothy Brookes, chairman and chief executive of in Shors, to CHELTENHAM & GLOUCESTER Building

Society.

Tom Hutchison to AMP ASSET MANAGEMENT.

Morgan Grenfell, and Laurence Crowley, chairman of P J Carroll and executive chairman of the Michael Smurfit Graduate School of Business at University College Dublin, to ROTHMANS INTERNATIONAL. ■ Sir David Plastow, chairman and chief executive of Vickers, to CABLE AND WIRELESS. ■ Prue Leith to LEEDS PERMANENT Building

■ Nefl Hood, professor of business policy at Strathclyde Business School, to KWIK-FIT

Government of Sri Lanka

Invitation to Prequalify to Bid for Management Contracts of **Plantations Estates**

Companies interested in pariticpating in bids to manage Government owned plantations estates in Sri Lanka are invited to prequalify for an invitation to bid for the award of one or more management contracts.

Four hundred and forty nine tea, rubber and coconut estates presently owned and managed by two Government corporations are to be formed into 22 companies, registered under the Companies Act. Some of these companies consist of both tea and rubber estates. The areas presently under cultivation in these companies range from 5,500-13,000 hectares and the agricultural condition is generally good. These companies are to be offered for private management under contract. The ownership of these companies will remain with the Government and 10% will be granted to

Sri Lankan and foreign companies are invited to prequalify to bid on one or more of these management contracts. At this stage, Sri Lankan and foreign companies must prequalify separately. Prequalified Sri Lankan companies may bid on their own, whereas prequalified foreign companies will be required to submit bids in association with prequalified Sri Lankan companies.

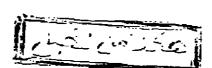
An application form to prequalify to bid on one or more of these management contracts, together with an explanatory memorandum and summary particulars of companies to be offered for management is available at the office of:

> Plantation Restructuring Unit (Ministry of Finance) 2nd Floor, Unity Plaza 2 Gaile Road Colombo 4, Sri Lanka Tel: 941-502002, Fax: 941-502006

A non-refundable registration fee is payable of submission of each completed prequalification application.

Completed prequalification applications must be received by the PRU by 4:00 pm on Friday, January 3, 1992.







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Let the women stand up and be counted

Mary Bogan urges companies to look at the facts and figures first before they start talking about an equal opportunities policy

of the TSB group spotted a flaw in its five-year business plan. How could it expect to hire and keep quality staff, when school-leavers were in such short supply? But as the board studied the

problem, it became clear that its analysis was all wrong. The real issue was not how to plug the skills gap left by school leavers. It was how to change the the group's attitudes and procedures so that talented employees – women in partic-ular – were allowed to rise. The penny dropped when the board saw new data showing the under-utilisation of women

at the TSB. Accounting for 73 per cent of staff at the lowest level, women represented only 23 per cent of junior managers and 6 per cent of middle man-agers. Four times as many men as women got promoted from senior clerical to junior man-

agement grades.

"Analysing the data made us realise the problem was much bigger than we had thought, and challenged us to find a broader, more creative solu-tion," says Don McCrickard,

TSB Group's chief executive. Rew employers collect manpower data on their recruitment, development and reten-tion policies. Fewer still could say whether the figures would tell a different story if they were broken down by sex. Companies that would never

> stantly telling us that business organisations are

in the process of radical change.

They talk about flat structures. the absence of hierarchy, decentralisa-

tion and devolution of responsibili-ties. They see the end of secure

Most of these predictions are speculative, rarely drawing upon

hard evidence. Most examples are from American high-technology cor-porations — such as IBM, Hew-lett-Packard and 3M. Management

thinkers act as though such models are directly transferable to all

industrial countries and to all types

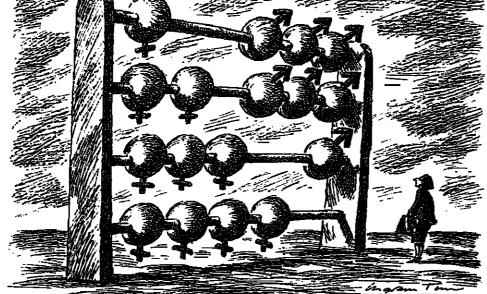
of corporations, regardless of prod-

uct or skill levels.
But it is not clear whether the

model fits the majority of UK com-

panies, located in manufacturing,

careers for corporate managers.



dream of making a profit forecast without hard facts and fig-ures, will happily make predic-tions about the ambitions and talents of their female employees based on nothing more than supposition or personal

experience.
"There's a whole myth that women graduates leave companies faster than men because they have children," says Mari-lyn Davidson from the Man-

chester School of Management. But the research shows it is the prejudice and isolation women experience in compa-nies, or a belief their promo-tion opportunities are limited, that forces many to leave."

Over the last couple of years,

a small but growing band of companies including ICI, Shell, TSB and the BBC have brought facts and figures to the debate about women in the workplace. All have set up databases both to identify the barriers to women's progress in their companies and to monitor the measures taken to bring those

What and how much information companies collect varies greatly. ICI, for example, is building a database which will show the composition of the workforce by gender, func-tion and business division, and

to see not just where women are in the organisation, but whether women in, say, research climb higher up the corporate ladder than women in finance. It will also enable comparisons of women's per-formance in different divisions and indicate whether the average woman waits longer for promotion than the average

Other companies have defined their monitoring needs more narrowly. TSB has begun by simply monitoring the pro-portion of men and women in each grade in the group. This shows management what over-all impact recruitment, promotion and retention policies have had on the composition of the workforce. It gives no information though about why the composition changes.

For example, TSB knows

that women's representation in junior management has gone up from 23 per cent to 31 per it over the last two years. But this improvement could be due to a variety of causes perhaps more women were recruited, perhaps more were promoted or perhaps fewer left the company. It could also be due to restructuring within the group which has created new ement opportunities for

"This form of monitoring milk round next year it will only gives you a snapshot in have an equal opportunities

by age and duration of service.
This will allow management to see not just where women to see not just where we would be also see not just where we will be also see not just where we would b the organisation but I didn't want to impose a very comprehensive monitoring system on

people straight away. In terms of acceptance of the whole pro-cess, it's better to build up our information base step by step." What information companies collect is also determined by internal strengths and weakness and overall business objectives. For TSB, for exam-

ple, the issue is less about getting women into the workforce and more about developing them once they are there. But for a male dominated company in a male domi-nated industry, like Shell UK attracting job

female candidates is a problem. As a result the company has taken a number of steps to increase its appeal to women applicants, especially graduates. It has, for example, revised its recruitment literature to emphasise career opportunities for women. When Shell UK appears on the

stand. But how will the company know if these measures effective in increasing applications from women?
To answer this question. Shell UK is embarking on a sophisticated examination of

its recruitment process. "We're looking at every stage of recruitment," says the company's employment policy adviser on equal opportunities,

Chris Marsh. "Do women apply

in the proportions you'd expect and do they get short-listed? If they are short-listed, are they offered jobs in reasonable numbers and if so, do they take up those Within

organisations like BP, Bar clays and the Civil Service, databases have been built up

years. They offer more than a blow-hy-blow analysis of the recruitment process, and cover promotion and wastage too. This has produced some inter-

Women at work

esting findings. When the Civil Service found that promotion rates for women employees were lower than for men, it undertook a study to pinpoint at which stage women dropped out of the race. A big problem was

quickly spotted - women sunply did not apply for promotion in similar numbers to men. This was especially true where women had to nominate themselves for a vacancy. In one promotion board, for instance, only 39 per cent of eligible women came forward for promotion against 83 per cent of

As a result of its findings. the Civil Service has now asked all departments to avoid self-nomination. Where it is used, managers have been asked to encourage women as well as men to apply for pro-motion by ensuring, for examnle, that women are aware of opportunities for part-time working. The Civil Service is now monitoring the proportion of women applying for promotion to see if these measures have had any effect.

The itself monitoring will do

By itself monitoring will do nothing to break down the bar-riers blocking the career paths of talented women. It is simply a management tool that helps pinpoint where the barriers occur and alerts management to action.

It does, however, send out a strong message to managers, employees and the outside world about a company's com-mitment to progress by merit. And, in the longer term, its most important function may be that it brings hard information to companies' discussions about women in the workplace.

Dinosaurs in the New Organisation

Richard Scase says that British companies are stuck in the dark ages of corporate culture

doption of this New Organisation in the UK. It pre-supposes "high trust" cultures, where employees are trusted by their managers and are left alone to get on with their jobs. But Britain is a low trust society. The legacy of the poor indus-trial relations of the 1970s and the notorious British class structure nurture suspicion and division.

This is reflected in many large organisations in relations between managers as well as between mannt and workers.

retailing and the "low-skill" service instead of managing through rules and formal procedures within hier-There are many barriers to the

archies, sophisticated inter-personal skills are needed.

The New Organisation demands

leadership through inspiration, motivation and commitment rather than management by memos from behind closed doors; teamwork and co-operation rather than competitive individualism; and general tal-ents in negotiation, goal setting and nan resource management.

But the training of managers in Britain emphasises the need for specialist technical skills to the neglect of "intangible" and "soft" human The New Organisation requires resource skills. new abilities among managers.

If it is to function efficiently, the New Organisation needs adaptable

employees who are prepared to cover for each other within teams and operate with broadly defined job roles. But in Britain, the system educates future employees to expect security, routine and stability in their job tasks.

The educational system does not stimulate creativity and the search for excitement, change and chalge at work. But the New Organisation needs such forces. This leads to a further obstacle. Managers in Britain are ill-trained to handle programmes of change and corporate restructuring. The aims and objectives of change programmes are usually clearly defined. But these objectives are often only partially achieved because of inadequacies in the management and implementa-

tion of the change process.

The New Organisation abolishes long-term carears, security and sta-tus. But these are central to the British economic culture and are important sources of motivation. The ideals of the civil service and the traditional professions continue to shape business culture despite a 10-year filtration with entrepreneurship and risk-taking. An essential ingredient of the New Organisation is a culture which emphasises inno-vation and change. To bring this about, corporate leaders need

sophisticated techniques and skills. A change in corporate culture demands long-term strategies, whereas British organisations tend to pursue counter-productive "quick

Does all this mean that strategies for developing the New Organisa-tion are doomed? The problems can be overcome — as witnessed by the successes of organisations such as the TSB, parts of the Reed International group and Mercury Communications.

There is now sufficient data available to guide managers in their pur-suit of the New Organisation. Cor-porate leaders, following the

Japanese example, should change their personnel policy. This is the starting point for creating cost-effective, competitive, pro-active New

Organisations.

The New Organisation already flourishes in some sectors of the economy - in advertising, publishing, television and film production, and in parts of financial and profes-

sional services.

The challenge facing British management is to apply these patterns to large public- and private-sector organisations. It is in these corporations that there are the greatest obstacles to developing new management styles.

But in view of the broader culture of British society, perhaps the creation of innovative bureaucracies in large areas of these sectors is as far as the process is likely to go. Richard Scase is Professor of Organisational Behaviour at the University of Kent at Canterbury.

BISOLVENCY ACT 1886

ROBERT FIELD & PARTNERS UNITE

Notice is hereby given that a meeting of th

creditors of the above named companion will be held under the provisions of \$45 of the insolvency Act 1980 of the office of Cork Gully, Shelly House, 3 Notice Street, London, ECZV 7DC, on 4 December 1981 at 3 30 ph. for the purposes mentioned in \$48(2) and \$49 of the Act.
Creditors whose claims are wholly secured are not entitled to attend or be represented at the moeting.
Written statements of claim must be lodged with the joint administrative receivers before 12 noon on the business day before the meeting at the offices of Cork Gully, Month Pleasant House, Huntington Road, Cambridge, CSO CSL.

M. Palice

POLLARDS MOTORWAY SERVICES LIMITED

Trade classification; 32
Name and address of joint administrative receivers
David John Stokes and Anthony James Wood,
Cork Gully
1 East Parade,
Shelfield S1 22T.
Office holder numbers, 2682 and 2963
Date of appointment, 13 November 1991
Name of appointment, 18 November 1991
Name of appointment, 18

ALL IN ADMINISTRATIVE RECEIVER

WESTOVER ICE ROLK LINGTED

CONTRACTS & TENDERS



PETROBRAS PETROLEO BRASILEIRO S.A.

INTERNATIONAL PUBLIC BIDDING

Petróleo Brasileiro S.A - PETROBRÁS requested a loan from the World Bank, in several currencies, for a total amount equivalent to US\$ 260 million (American dollars) and intends to apply part of these funds in Contracts for the Construction and erection with partial supply of materials of the mainlines of the RECONCAVO/SOUTH of BAHIA pipeline (ORSUB) and the PARANA/SANTA CATARINA pipeline with approximated extensions of 361 km and 263 km, respectively and diameters of 10 and 8 inches.

Notice No. 9-849-854-91

km, respectively and diameters of 10 and 8 inches.

Companies or Joint Ventures with headquarters in member countries of the World Bank, Switzerland, and Taiwan and that may be interested in these projects, shall undergo a process of Prequalification for each one of the projects separatedly or jointly in order to be able to participate, later on, in the Bidding for contracting such services, provided that they comply with the minimum experience for each case below, in building carbon-steel pipelines (1) ORSUB: (a) - 125 km, with diameter equal to or greater than 8 inches, in a sole project, during the last 5 (five) years, or (b) - 240 km, with diameter equal to or greater than 12 (twelve) inches, during the last 10 (ten) years, or (c) 2.100.000 meter-inches, with diameter equal to or greater than 12 (twelve) inches, in a sole project, during the last 5 (five) years, or, (b) 175 km, with diameter equal to or greater than 8 inches, during the last 10 (ten) years (3) ORSUB and OPASC (a) 200 km, with diameter equal to or greater than 8 inches, with diameter equal to or greater than 8 inches, during the last 10 (ten) years, or, (b) 400 km, with diameter equal to or greater than 8 inches, during the last 10 (ten) years, or, (c) 3,600,000 meter-inches, with diameter equal to or greater than 12 (twelve) inches, during the last 10 (ten) years, or (c) 3,600,000 meter-inches, with diameter equal to or greater than 12 (twelve) inches, during the last 10 (ten) years.

Interested bidders may obtain the documents required for the Prequalification which will be available from 18 NOV 91 on at the following address:

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Wydział Rozwoju Gospodarczego, p.65

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ntormation on the factory is available from WFM&UW in Wyszków, room 107. Phone (area code +48 82-06) : 41-67 & 42-21 ext, 210: Fax: 42-82

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POLLY PECK INTERNATIONAL (FINANCE) NV PULLY PEUR INFERIOR INFORMAL (PINANCE) MY
The Joint Administrators of Polly Peck International Pic have convened an
Informal conference to provide information concerning the quantum and
timing of tunds that may become available to holders of the above shares
in Polly Peck International (Finance) NV. The conference is to be held at
2.45 pm on Thursday 5 December 1891 at The Chartered Insurance Institute,
20 Aldermanbury, London, EC2.
Admission to the conference will be limited to representatives of the current
beneficial holders of the shares and/or the relevant commons. Pitch holders.

Admission to the conference will be limited to representatives of the current beneficial holders of the shares and/or the relevant coupons ('the holders'). Accordingly persons attending will be required to produce an original letter from the holder, confirming beneficial ownership as at 2.45 pm on 5 December 1991 of a stated number of shares and/or coupons giving the full names and addresses of the authorised representative(s). The number of representatives will be limited to two per holder. For ease of administration, all holders intending to attend are requested to give prior notification to John Palentham-Walsh of the John Administrators' staff (Tet. (071) 583 5000. Fac. (071) 606 8887). Please note this is not a formal meeting of the shareholders of the company and no formal resolutions will be considered.

M.A. JORDANI

John Administrator

Joint Administrator
POLLY PECK INTERNATIONAL PLC

CLUBS

Bergatrasse 28 Glarus Switzerland

Prises note that the original proxy, signed by or on the behalf of the creditor, must be lodged at the address mentioned; photo-copies (including faxed copies) are not

CUALITEX HIDUSTRIES LIMITED Recisioned number: 331289.

IN THE MATTER of METRO COMPUTER CONSISTANTS LINETED AND METRO COMPUTER CETTANTS (SCUTHERIC LIMITED

N THE MATTER of the Insolvency Act 1

LEGAL NOTICES

NOTICE IS HEREBY GIVEN pursuent to section 95 of the insolvency Act 1966 that a meeting of the Creditors of Metro Computer Consultants Limited and Metro Computer Consultants Limited and Metro Computer Consultants (Southern) Limited will be held at Specimen House, 20-25 Curstor Street, London, ECA4 197, on Friday the 23th day of November 1981 at 10 15 ath and 11.45 am respectively in the formation for the purposes provided for in sections 99, 100, and 101 of the said Act.

A flat of the names and stidresses of the companys' creditors will be available for inspection at the official of Specimen House, 20-25 Cursitor St., London, ECAA 197 on the two businesse days failing most before the day of the meeting.

of the meeting.

Dated this 11th day of November 1991.

F. COOK. Director.

NOTE: Proxies to be used at the meeting must be lodged at the Registered Office of the Company at Kidsons Impay. Enterprise House, &la Western Road, Hove, East Sussess, 835 LL, logetime with the proof of debt form on later their 4.00 o'clock on the 28th day of the Character 1807.

MERTING OF CHENTYERS mit to Sections 86, 98, 100 and 101 of The Landvency Act 1996 M.AMERST LIMITED The Landventory Act, 1996

ROTHER E HERERBY (LYREN processed to Section 89 of The Insuferony Act 1998, that a smotling of the creditors of the show-enmod Company will be held at The Palent Heart, 31 Creak Company will be held at The Palent Heart, 31 Creak Company will be held at The Palent Heart, 31 Creak Company will be held at The Palent Heart, 31 Creak Company to 1997, 199

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Dated this 14th day of Morember 1991 L. Jacob and N. Studdenk John Administrative Receivers

(III ADMINISTRATIVE RECONVENEUR)

WITCH IS HERCHEY (INVENEUR) personant to Section

68 (2) of the Insolvency Act 1898, Run a Miching of
the Unsouved Creditions of the above exceed Compaywill be held at the offices of Roberts, Roberts, The
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Calleria, Station Rond, Creative, What Bresser,
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Creditors are only existing to wait it

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Rodon 1996 and

b) there has been keiged with or any proory which
the orditor in tender to use on this basis of Dated Chie 18th day of Movember 1991 M. Ruddock and L. Jacob Joint Administrative Scorivara Creditors may obtain a copy of the report, free of therep, on application to the Joint Administration Recoferers at Belown Rhodes, The Gellerin, Station Scool, Creating, West Samers, 20110 1257. DELTA HOUSE ENGINEERING C. L. GAUL & COMPANY LIMIT

ordance with the provisions of a are dated 18 July 1981

C.J. Hughes and T.R. Harris
John Administrative Receivers
(Office holder nos 141 and 2123)

Gov. Gally.
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PUBLIC NOTICES

RENEWAL OF GENERAL INSURANCES Tayside Regional Council is Scottand's Fourth largest Region, providing the full range of major Local Authority services over a geographical area spanning

Perth and Kinross, Dundee and Angus.
Prior to expiry of Long-Term Agreements on 31 March
1992, the Director of Finance wishes to review the existing arrangements for Property, Liability and Motor Insurances. The principal objective will be to match realistic retention levels with premium economy and minimised administration costs. In view of the nature of the Contracts under consideration, traditional Local Authority tendering procedures will not apply. With this in mind, enquiries are invited from insurance Companies specialising in all or any of these classes of business, to establish if mutually advantageous

It is envisaged that Initial approaches will ascertain if serious underwriting opportunities are possible.

Thereafter, comprehensive risk information will be provided to Companies who wish to remain in contention, followed by any necessary discussion and negotiation prior to an agreed deadline for submission

Regional Council

Initial Indications of interest are required by

Please respond in the first instance to the

Insurance Manager, Department of Finance, Tayside House, Dundee DD1 3RF.

13 December 1991.

19 November 1991 ID INVESTMENT DEVELOPMENT Principal Place of Business

NOTICE IS MERERY GIVEN pursuant to Section 46(2) of the insolvency Act 1686 that a meeting of the unsecured creditors of the above ramed Company will be held at the offices of Cork Galfy, The Afrium, 35 Georges Street, Norwich, NP2 15(2, at 10.30 hours on 4 December 1991 for the purposes of having laid before it a copy of the report prepared by the John Receivers under Section 48 of the said Act. The meeting may, if it thinks it, establish a committee to exercise the functions conterned on creditors' committees by or under the Act.
Creditors whose claims are wholly secured are not entitled to attend or he presented at the meeting Other creditors are only entitled to vote if.—

(a) they have delivered to us at the address shown above no later than 12 moon on a December 1991, writing destite of the debts, they claim to be due to them from the Company, and the claim has been duly admitted under the provisions of Pute 3. 11 of the Insolvency Flutes 1985; and

(b) there has been lodged with us any proxy which the creditor lands to be seed on his behalf.

J. M. Sieson John Receiver Qated: 20 November 1991.

ic accordance with the provisions of a scendance with the provisions of a stemare dated 29 July 1991.

G.L. Hughes and T.R. Herris John Administrative Receivers (Office holder nos. 141 and 2129) of Cerk Gully Shelley House.

3 Noble Street, Landon ECRY 2000.

ed number: 1322058

son appointing tree ... Midland Bank Pic. N.J. Vooght and J.M. Iredale. Joint Administrative Receivers. 28ice holder nos 6339 and 2104) of

HARTLEY BARRO DI C gistered number: 295340.

Nature of business: Manufacture of and components. Trade classification: 07. Date of appointment of John admina-receivers; 8 Hovember 1991.

Fax 071-734 2242 Pan Express Travel

Trio

QUEEN ELIZABETH

The distillation of lazz into a piano trio format is music in its purest form for some people: piano, double bass and drum with space to breathe, improvise and interact. The trio of pianist Geri Allen, bassist Charlie Haden and drummer Paul Motian is the condensed witness talent of condensed virtuoso talent of Haden's Liberation Music Orchestra, and is sure to be recognised as a classic trio

at that. Brought in for a UK tour as part of Contemporary Music Network's Rolling Rock-ponsored season after a summer on the road with the larger ensemble, the trio was in a reflective but also expansive mood, sharing out each other's material, from Haden's "Sandino" to Allen's "Dolphy's Dance". They are "Dolphy's Dance". They are natural partners and pulled the numbers from the air casually. Yet they managed to surprise each other with gently rambling solo parts and drifted comfortably around their fleeting melodies. Haden and Motian drive together well, sharing small group experience with Keith Jarrett and also with the Jazz Comnocers' Orchestra

Composers' Orchestra Association. Both have made for ground breaking work in the avant-garde and in this trio both swung in a studiously lopsided way. Allen, a relative novice, but no less delicate and sensitive a player, rolled along with them, bringing with her some of the fire from her flercer, younger contemporaries in the M-Base collective.

It is deceptively sophisticated stuff. In "Rines in Motian", for example, Haden's plangent bass style seems to draw in Motian's parts, Allen's ragged
Monk-like playing hanging
back behind the melody. With
"Mumbo Jumbo", Motian leads
this time with more force, Haden more introverted and Allen throwing in the rhythm. "Shuffle Montgomery" featured a reverberatingly entrancing solo from Haden and crankily fragmented close from Motian. Called back for a delicious "Round Midnight". to encore, they reminded us

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ALCOHOLOGIC

of their roots. Less sure of their roots, but closer to them (they are French and young) the Louis Sclavis Quartet provided bright contrast and support to the subdued colours of the trio. Sciavis, from Lyons, is a talented clarinettist who writes busy, jerky tunes which are interpreted in a detached sort of way by him, keyboards double bass and drums. His own playing is an unusual mix of francophone breeziness to percussive, valve clattering experimental sounds on bass clarinet and François Raulin's synth squawks, titles like "Les Bouteilles" and "Les

The tour continues to Bracknell Wild Theatre (Nov 25); Sheffield Leadmill (Nov 26): Manchester Royal Northern College of Music (Nov 27); Leeds Irish Centre (Nov 28); and Birmingham Adrian Boult Hall (Nov 29).

Garry Booth

Allen To the Haden Lighthouse

Lynn MacRitchie on why artists are returning to Docklands

RINITY Buoy Wharf
is a bit of Docklands that still reels as if it had something to do with water and ships. The water is right than localization to be supported by the strength of the streng water is right there, lapping at the quayside, and the ships sail by close enough to touch. Even Canary Wharf towers at a safe distance, like a vision of another time, for Trinity Buoy Wharf today still has something of Docklands as it was before the future caught up with it.

It is in the derelict lighth-ouse that Matt's Gallery is presenting an installation by Brian Catling, an artist with a record which includes installations and performances spe-cially made for locations in Denmark, Germany, Switzerland and Norway as well as England. Visitors climb up first to an attic-like space where he has set out pieces of reflectors from the original light arranged in the thick light arranged in the thick thist on the wooden floor. Catling is present throughout the installation's opening hours (Friday to Sunday until December 1 or by appointment - telephone 071 249 3799), reading from writings he made at the lighthouse during his prepara-

Docklands provokes roman-tic responses: even in its most developed regions, it is impossible to be unaware of the area's past, its fundamental role in the growth of city and empire, the testament to his-tory which was its demise. It also provokes opportunism. The work of artists and their promoters and sponsors in the area combines all these factors, with as yet unresolved results. Matt's Gallery is hoping that the lighthouse space may become a new permanent venue for art and artists. The London Docklands

Development Corporation (LDDC), which owns the building, would like that too - if, that is, a more lucrative offer is not forthcoming for the site. The LDDC sponsored a fasci-

Noonbreak

It seems a fascinating reflection on national tastes that Paul Claudel, one of the most important French playwrights of this century, should be so little known in the UK. Yet watching his 1948 play Noombreak, in a lyrical new translation by Susannah York, I can see why. There is no let-up in the intensity of this partly autobiographical portrayal of a turn-of-the-century love

trayal of a turn-of-the-century love

affair between a lonely Hong Kong cus-toms official and the beautiful wife of a

That does not mean that the play has no humour. The characterisation of the

three men competing for Ysé's love is spiked with little absurdities. But there

s a reverence for love itself that is

almost embarrassing in its fervour, making connections between carnal

and spiritual longings that are outside the range of the English theatre, and

arguably of the English temperament. Claudel (1868-1955) was a man of

many parts: poet, diplomat, failed priest and playwright who invented his own irregular verse form for his plays. The

language of *Portage de Midi*, in York's convincing translation, is lush and melodramatic, floating off into abstrac-

tion and then wheeling back into pas-

sionate declaration.
In the first act, the four characters

are becalmed on a slow boat to China,

which becomes a metaphor for the aim-lessness of middle age; in the second,

rather suspect expatriate.

FRENCH INSTITUTE, SW7

was filled with extraordinary artworks created by artists spe-cifically for the site. The site has since been the object of various commercial offers, including plans to set up a sound studio, a catering col-lege and a hotel. No deals have yet been struck, however. Former LDDC arts develop-

ment manager John Kieffer was straightforward about the role of art as something to attract business interests to the Docklands, and, once there, to keep them there by improv-ing the investment potential of the area as well as its working

environment.

The relationship between artists themselves and such areas is complex. For artists were the original pioneers of the derelict Docklands, moving into its empty warehouses when no-one wanted such enormous run-down buildings. The dancers and artists who first colonised Butlers Wharf in the 1970s, for example, got their space cheap until the developers moved in behind them. Now, with the expen-sively renovated complex in receivership, artists are being invited back.

At the Clove Building, a retail unit has become the Gallery space for the past year (currently occupied by Gary Hilson, Martha MacLean and Michael Watson until November 30) ber 30.)

Over at the Circle, a residential development by Jacob's Island Company a block or so south of Butlers Wharf, the Museum of Installation has organised a series of three shows by "Content", a group of four artists. Katherine Clark, Amy Eshoo, Susan Morris and Mark Pimlott have created installation pieces in the windows of some of the development's unlet shops. Intriguing though this teasing "window



Photograph by Robin Klassnik of the lighthouse reflected in a puddle

dressing" is, the mostly small-scale works had a hard time competing with the remarkable architecture of the development itself, and the resonant emptiness of those other shops whose plate glass windows revealed the melancholy of their premature redundancy. Now the shop windows sport jolly stickers advising their availability and the artists, at their second attempt, bave taken to their spaces with more élan. Mark Pimlott fills a unit with 300 Twigzil pencils -

pencils which look like twigs, until you spot their neat col-

oured tips. Scattered on the concrete of the bare shop floor, they conjure art and autumn in a clever conjuncture. His original piece, a blown up photograph of a tree, has shed autumn "leaves".

For the moment varied interests have turned Docklands into a theatre for artworks of all kinds. The artists, having lost their original outposts to the developers, are now being asked to return by those same developers or their successors, anxious to add value - human value, a point of contact - to an environment still widely

Rostropovich's Prokofiev

The Barbican is plainly having a great success with Rostropovich's festival for the Prokofiev centenary. Again on Thursday, there was an eager full house – despite a programme that contained no guaranteed crowd-pleaser. Even the

Second Violin Concerto, after all, plays a modest second fiddle to the brilliant

the Fifth; and along with those less-

loved siblings we got only the Russian Overture from 1936, which is univer-sally neglected for reasons that became

The sole interesting feature of the "Russian" Overture is that it actually

sounds to be Prokofiev's most brassily

American exercise. David Nice's excit-

able programme note admitted that Pro-kofiev made a thinned-down version of

the Overture the next year, but main-tained that "it needs the resplendent

forces of the original". On the contrary:

since the piece is a loose raphag of

grossly over-orchestrated original adds aural injury to aesthetic insult. Where

strain injury to aesthetic instit. Where the fearsome barrage of the 1925 Second Symphony at least served authentically aggressive musical intentions, the panoply for this Overture serves only to magnify its bitelessness and inconse-

As conductor, Rostropovich did his

best for it, and the London Symphony

too. The main works in the programme

were of course vastly better music; and

bland bottom-drawer material,

obvious almost at once.

those places may become per-manent sites for galleries or artists' studios - unless the space becomes too valuable for anything other than full com mercial usage to be economi-

Midland Bank, are prepared for a receivership which could last five years. So, just like 20 years ago, Docklands' troubles are the art world's opportunity. I will be fascinating to see how this shifting alliance survives

while Itzhak Perlman was playing the Second Concerto, invidious compari-sons with the First were banished from

mind. As usual he was technically fault-

less, but beyond that he found speaking tones for all of his role - temperate,

earnestly candid, conveying musical

sense with unshowy directness. Much of the material has a folk flavour which

invites that, but it is a rare violinist who can exploit it so affectingly with-

out resorting to tricks. There was a

uncertainly received by Zhdanov's gang in 1947 (what was its message meant to be?) and then relegated, brusquely and

Symphony has made decent headway in the repertoire: many things in it are

the repertoire: many things in it are pungent and memorable, and if the symphonic "argument" is obscure there are enough springy, sprightly passages – however wry or grotesque – to keep the parade underway. This time, Rostropovich chose to give maximum value to the protesting howls, to curdled menace in the low brass (the tuba loomed unaccustomedly large) to

loomed unaccustomedly large), to

blanched, irresolute distress among the strings. If the idea was to present the

ment, he succeeded; but as to whether any guiding thread runs through it, he

David Murray

left us in the dark.

effectively. Since the ban crumble

Prokofiev's Symphony no. 6 was

well-earned ovation.

perceived as hostile. Some of When opera divas take off their

cally viable.
Ernst & Young, who now run Butler's Wharf on behalf of

intimacy of the concert hall.

Opera fans were out of luck. An aria from Carmen was all they got of Migenes at full throttle but she cleverly exposed the quality of her voice when she recalled her early days in New York. It was opera by day and Broadway by night and she interspersed snatches from Madame Butter-

of Europe and the breeze-whispers of the

Chamber Orchestra

This orchestra of young people plays with freshness, love, vitality. It oughtn't to be counted exceptional, but it is - as long as stale routine bulks large in "normal" London orchestral concert-giving, music-making of the kind we heard on Friday evening will continue to carry about it an air of the magical.

In fact, there was no hocus-pocus about the perfor-

mances, merely - merely! - a sense of mutual responsiveness between the conductor, Frans Brüggen, and the players, and a devotion to drawing out every ounce of musicianly energy from the scores. Such joyously sappy accounts of the Mendelssohn Hebrides Over-ture and the Schumann Fourth Symphony provided cruel testisymptomy provided crue! testi-mony to how often one has heard these works treated as programme fillers – ploughed through, their colours standardised, their dramatic contours smoothed out, all sense of adventure removed. Brilggen delights in con-trasts. He and the orchestra

achieve these not through brute extremes of dynamics, vulgar spurts of speed - not, in other words, through applied feats of platform showmanship - but by means of extreme concentration on details of phrasing and

Listening to the bird-cries

Mendelssohn, I had to remind myself that this was an orchestra of modern, not "period" instruments: the surface of the music was so captivatingly various and the substance of

the sonority so well ventilated. The same was true of the Schumann, with the result that the often-derided scoring sounded uncommonly clear and halanced. (The exuberant yet unostentatious playing of the horn quartet was a constant bonus.) Bruggen's way with Schumann's tempo-markings may be quirky - some fast movements seemed slower than usual, and vice versa -but the overall build-up of momentum, which paid off in a glowing finale, suggested deep creative sympathy with his

symphonic processes. Between these two utterly exhilarating experiences, a sat-isfying one of the Mozart Sinfo-nia Concertante, K364. The leaders of the orchestra's first-violin and viola sections, Marieke Blankenstijn (slightly nervous at times) and Diemut Poppen, brought a welcome feeling for chamber-music intimacy to their solo roles; it was perhaps only in comparison with the orchestra's Mendelssohn and Schumann that the last degree of dramatic characterisation seemed missing.

Max Loppert

Julia Migenes

FESTIVAL HALL

motley and try to sing the music of contemporary life it is usually mutually embarrassing for both the star and her admirers. The over enunciation in an artificially contrived voice of the potent words of cheap music by performers who lack grace and ease when deprived of their operatic character leads to stilted, unsatisfactory, recitals. Yet Julia Migenes, who

caused a stir in the Earl's Court Tosco earlier this year, was a triumph at the Festival Hall on Friday night. Entering from the back of the stalls, a small figure with dreadlocks, swamped in evening tails, the omens were not good. And when she embarked on a musical saga of her life, the fears grew. But as soon as she threw away her lacket to expose a lacy body stocking of a bodice the relaxation was total. Ms Migenes is a cross-over artiste of overwhelming style and accomplishment, capable of adapting a thrilling voice, and a spikey personality, to the

fly and Fiddler on the Roof in one medley to make the con-trast in her working life and the choice she faced. She went for opera but kept the common

touch.
And she displayed her origins as a trouper with a mes-merising display of popular singing of the highest quality: Brecht and Weil, French chansons, Bernstein and Gershwin and a finale of Ellington - the choice of material was impeccable, the delivery straight and

from the heart.

Julia Migenes is still young and fresh enough to sing for the occasion rather than to deliver a pre-packaged perfor-mance. There were no maudlin introductions; no outrageous flattery; no simpering personal

indiscretions.

By the end she was that rarest of opera singers, one able to present a convincing advertisement for pop. Lionel Ritchie's "Hello" was bol-stered, not swamped, in her performance. "I'll survive", delivered on her knees and with every word home, was as dramatic as any thing in Tosco. At a time when so many opera singers are turning to pop to bolster their pension funds it was reassuring to watch a child of popular music reviving her roots and at the same time stripping opera

of its mystique. **Antony Thorncroft**

Duke Ellington anniversary concert

The Duke Ellington anniversary concert takes place on Wednesday November 27 at the Purcell Room on the South Bank, London. On this occasion trombonist Bob Hunt leads a seven-piece band playing some Ellington's earliest compositions which were

Radio Symphony Orchestra in

friends present a Schubert

music by Liszt and Bartok. In the Brahms-Saal, Hermann Prey and

programme. Tomorrow, Vienna

Schubert Trio and Michael Kugel

play Brahms piano quartets. Wed.

Thurs, Fri: Bruno Weil conducts

music from the years 1817-19. On Sat and Sun, Lorin Mazzel

conducts the Vienna Philharmonic Orchestra's subscription concerts

Schubert choral and symphoni

Hans Neventels directs a new production of Edward Albee's

Who's Afraid of Virginia Woolf,

of Venice tomorrow and Waiting

for Godot on Fri. The repertory

at the Akademietheater includes

and Botho Strauss' Schlusschor

Opernhaus 20.30 Song recital by

Grace Bumbry, accompanied by

with Mara Zampieri. Wed, Thurs

and Sun: ballets by Pierre Wyss

Nikolaus Harnoncourt conducts

Hampson in the title role. Sat: Die

and Bernd Roger Bienert. Fri:

Don Giovanni, with Thomas

Zauberflote (262 0909)

Jonathan Morris, Tomorrow, Tosca

Brecht's The Good Person of

Sezchuan tonight and Fri,

on Sat (51444 2218)

ZURICH

opening at the Burgtheater on Wed (also Thurs and Sat). The

Burgtheater also has The Merchant

Feydeau's Hotel Paradiso on Thurs

(505 8190)

THEATRE

written for his small bands. Alan Elsdon (trumpet), Alan Barnes (reeds) and Dave Green (bass) are among the musicians in the Bob Hunt hand. Further details from Michael Webber, MW Promotions, 19 Netherhall Gardens, London

INTERNATIONAL **ARTS** TODAY'S EVENTS

Arielle Vernede play piano trios Schubert, Wed: Frans Bruggen conducts the Royal Concertgebouw

Concertgebouw 20.15 Valentin

AMSTERDAM

Orchestra in a lunchtime concert of Mozart works, followed by an evening programme including the Piano Concerto No 25, with soloist Ronald Brautigam, also Thurs. Sat afternoon: Henry Lewis conducts a concert performance of Adriana Lecouvreur, with Margaret Price in the title role. Sat evening: Jessye Norman recital

Muziektheater 20.00 Hans-Martin Schneidt conducts Johannes Schaaf's production of Fidelio, with Josephine Barstow as Leonora. Last performance on Thurs. Sat, Sun and next Tues: Nederlands Dans Theater (6255 455)

BARCELONA

Gran Teatre del Liceu 21.00 Craig Smith conducts Peter Sellars' production of Le nozze di Figaro, with an all-American cast. Repeated on Wed, Fri and Sun. Sat: Lieder recital by Christa

Ysé and her soulmate, Mesa, connect in Ludwig (412 1466)

BERLIN

MUSIC Stastsoper unter den Linden 19.00 Egon Bischoff's production of Swan Lake. Wed: La traviata. Thurs: Die Zauberflote. Fri: Fidelio. Sat: Ariadne auf Naxos. Sun: L'Africaine (East Berlin 2004 762) Komische Oper 19.00 Rolf Reuter conducts Harry Kupfer's production

of Die Zauberflote. Tomorrow: Swan Lake. Wed: Idomeneo. Thurs: Tales of Hoffmann ballet, Fri: Entfuhrung. Sat: Le nozze di Figaro (East Berlin 2292 555) Schauspielhaus 20.00 Ensemble
Orlol in a programme including
Honegger's Second Symphony
and B.A. Zimmermann's Concerto
for String Orchestra. Wed: Carlos Kalmar conducts the Berlin Symphony Orchestra. Thura: Mozart programme with the Berlin Sinfonietta. Fri and Sat: Abbado

conducts the Berlin Philharmonic (East Berlin 2272 261) THEATRE East Berlin: the Volksbuhne has a new production of Mollere's Le Misanthrope, directed by Henry Hubchen, opening on Sun, plus Shakespeare's The Comedy of Errors on Thurs and Fri (282 3394). This week's repertory at the Berliner Ensemble includes The Caucasian Chalk Circle tonight, Mother Courage tomorrow and Baal on Wed (2827 712). The Deutsches Theater Kammerspiele has a new single-evening adaptation of the Henry IV plays on Wed and ibsen's John Gabriel

Borkman on Fri (2871 226). The

Maxim Gorki Theater has George

Tabori's Mein Kampt tonight and

Fri, and Chekhov's Three Sisters

West Berlin: the Schiller Theater's new production of Moliere's Le Malade imaginaire can be seen tomorrow, Thurs and Sat (3195 236). The Schaubuhne has Shakespeare's The Winter's Tale tomorrow and Thurs, with Kleist's Amphitryon on Fri and Sat (890023).

a Hong Kong graveyard, after he guilt-ily dispatches her husband to almost certain death; in the third, Mesa redis-

covers Ysé shacked up with a wordly rubber planter as a native rebellion

rages outside.
He reclaims her, and Eloi Recoing's

elegant production climaxes in the

up towards heaven, as Ysé clings to his

legs.

The deep purple of the writing is off-set by a billowing whiteness of design that is familiar from stagings of Mar-guerite Duras' work. To Claudel's credit

(and this too is pretty un-English) he is capable of creating romantic leads out

of middle-aged characters. Ysé provides

Susannah York with a marvellous vehicle, in which the mature passions

of the woman are illustrated by the mature talents of the actress, whose face is as lovely as ever, but whose voice has rounded and deepened with

time. No wonder this is one of the plum

There are good parts too for the men.

Michael Thomas, as Mesa, has a glum, unworldly quality which contrasts with

the complacent virility of Tim Wood-ward's rubber planter and the dull

insensitivity of Sam Cox as Ysé's hus-band. Yet for all its strengths, I cannot

see this play becoming part of the

Claire Armitstead

roles of the Brench theatre

English repertory.

age of Mesa on a tea-chest, re

■ BOLOGNA

Teatro Communale 21.00 Song recital by Lucia Popp, accompanied by Irwin Gage. Tomorrow, Thurs and Sun: Riccardo Chalily conducts Hugo de Ana's new production of Werther, with Gluseppe Sabbatini in the title role (529999)

■ BRUSSELS

This week's events at the Palais des Beaux Arts include a plano recital tonight at 20.00 by Elisabeth Leonskaja and a performance of Verdi's Requiem on Thurs by the Orchestra and Chorus of the Teatro Nacional de Sao Carlos, Lisbon. The conductor is Wolfgang Rennert and the soloists include Dennis O'Neill and Anna Tomowa-Sintow. On Fri, Ronald Zollman conducts the Belgian National Orchestra in music by Smetana and Dvorak with Peter Frankl soloist in Bartok's Second Plano Concerto (507 8200). The Theatre National's new production of Georg Buchner's play Leonce and Lena runs dally from tomorrow till Dec 7, except next Mon (217 0303)

■ LONDON

Quaen Elizabeth Hall 19.45 London Chamber Orchestra in music by Arensky, Glazunov and Tchalkovsky. Tomorrow in Festival

Hall: Kurt Masur conducts the LPO, with Viktoria Mullova vlofin soloist (071-928 8800) Barbican 19.45 Frans Bruggen conducts the Chamber Orchestra of Europe in Havdn's Creation, sung in German with soloists Amanda Roocroft, Laurence Dale and David Thomas. Tues, Wed and Thurs: Prokoflev Festival (071-638

Feller, also Sat evening. Tomorrow

and Sat afternoon: La traviata.

In tomorrow's concert at Avery

Wed: L'elisir d'amore. Fri:

Entfuhrung (362 6000) New York Philharmonia

Fisher Hall, Midori plays

■ NEW YORK Blue Note Jazz Club and Restaurant

8891)

Tonight's guest artists are the Leann Ledgerwood Quintet, with Opera Bastille 19.30 Final shows at 21.00, 23.00 and 01.00. From tomorrow till Sun. there will be shows every evening at 21.00 and 23.30 by Jon Lucien and the New York Voices. Lucien became known in the 1970s for his sensual treatment of ballads. He moved out of the limelight in the early 1980s, after returning to his native Virgin Islands and then to Puerto Rico, but has now started recording again with a mix of lazz, R&B, alypso and Latin tunes. The New York Voices, a quintet with a powerhouse rhythm section, are one of the leading NY jazz vocal groups. Next week: Gerry Mulligan Quartet, plus Milton Nascimento (131 W. 3rd St, 475 8592) Metropolitan Opera Tonight at 20.00, Leopold Hager conducts Cosi fan tutte with a cast led by Carol Vaness, Siegmund Cowan, Frank Lopardo and Carlos

■ VIENNA

MUSIC Staatsoper 19.00 Berislav Klobucar

Tchalkovsky's Violin Concerto in a programme conducted by Charles Dutoit. On Fri and Sat, Erich Leinsdorf returns for three veeks of Philharmonic concerts, starting with a programme for 16 winds (875 5030) This week's repertory

performances begin tomorrow with three Balanchine choreographies, continuing daily till Sun. Next week: The Nutcracker (870 5570)

■ PARIS

performance of Andrel Serban's production of The Flery Angel, conducted by Myung-Whun Chung. Fri: Heinz Holliger plays Bruno Maderna's First Obce Concerto and conducts performances of his own music with Ensemble Contrechamps (4001 1616) Théâtre des Champs-Elysees 20.30 Jean-Claude Malgoire conducts a concert performance of Gluck's Alceste, with Claire Primrose, François Le Roux and Donald Litaker. Tomorrow: final concert of the Thibaud/Long plane competition. Wed: piano recital by Emile Naoumoff. Thurs; Valery Geraley conducts the Orchestre National de France (4720 3637) Chatelet 19.00 Song recital by Della Jones, accompanied by Malcolm Martineau. Tues to Sun: daily performances of West Side Story (4028 2840)

conducts Arabella, with Karen Huffstodt and Bernd Weikl.

Tomorrow: La forza del destino Wed: Katya Kabanova. Thurs: European Cable and Idomeneo. Fri: Die Zauberflote. Sat: Samson et Daiila with Agnes Satellite Business TV Baltsa (51444 2960) Mustiverein 20.30 Pinchas (all times CET) MONDAY TO FRIDAY Steinberg conducts the Austrian

> CNV
> 0730-0800 Moneyline
> 1230-1300 Business Morning
> 1330-1400 Business Morning
> 2000-2030 World Business
> Today - a joint CNN/FTTV
> production with Grant Perry
> and Colin Chapman
> 2300-2330 World Business Today 0100-0130 Moneyline

Superchannel

Superchannel
0600-0620 Business View
0630-0700 Business Insiders
2130-2200 (Tues) East Europe
Report — weekly indepth
analysis from FTTV
2130-2200 (Wed) FT Business
Weekly - global business
report with James Bellini
2130-2200 (Thurs) Talking
Heads - international
issues2230-2240 Market Wrap
- live from Wall St

Sky News 1200 International Business Report 1130, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly SATURDAY

CNN 0730-0800 Moneyline 0900-0930 World Business This Week - a joint FT/CNN

production 1900-1930 World Business This Week

SUMBAY 1800-1830 FT Business

Sky News 1330, 1630, 2030, 0030, 0230 FT Business Weekly

1800-1830 World Business This Week

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Monday November 25 1991

The parting of the ways

IF READERS outside Britain are puzzled by the British debate about the European Community, let them rest assured. The British themassured. The British themselves are bemused. The explanation is simple. Divorce proceedings between Mrs Margaret Thatcher and the Conservative party are now well under way. This has temporarily destabilised the entire family of politicians.

For example, last week the government won a majority of 101 in parliament for its measured statement on the forth-

sured statement on the forth-coming Maastricht negotia-tions. In the normal course of events that ought to have setthed the matter. It was clear from what was said in the house that all three national political parties want deals to be done on monetary, eco-nomic and political union, although both Labour and the Conservatives expressed reservations about specific items yet to be agreed. That should have concluded the debate, at least for the time being.

What has happened instead is that a great deal of noise and dust her bear worked.

dust has been created by the antics of Mrs Thatcher and her small handful of remaining supporters, including Mr Nor-man Tebbit. With half a year or thereabouts to go before the next election, the Conservative government has become the target of seemingly incessant and increasingly intemperate attacks by its former leader. Her remarks on television on Friday night were particularly acidic.

Demagogic appeal

It may be protested that in spite of this she is getting erendum on the single cur-rency has struck a chord with the electorate, to judge by a weekend opinion poll. This quicksilver pay-off to what was ssentially a demagogic appeal ought to be seen in context.
The question was asked by the
poll-takers last Friday and Saturday, when the media headlines were full of talk of a referendum. The answer was

What also seems predictable is that Mrs Thatcher will remain determined to oppose any conceivable treaty on monetary union. She is sincere in her belief that joining a single currency would be the end of British self-government, but she also appears to be motivated by an inability to see much merit in the regime that succeeded her. That is leading ber out onto the same limb on which perch other great British dissenters, such as Mr Enoch Powell

Mr Powell, then a Conservative, challenged his party at a time when Labour was against the EC. If you followed his argument, an anti-EC Labour government was prefereable to a pro-EC Conservative admin-istration. Mrs Thatcher has no such luxury of choice, for Labour is, if anything, more communautaire than Mr John Major's Conservatives. That helps to explain her late conversion to the idea of a referen dum, the traditional refuge of

the response to Mrs Thatcher's latest outburst. Many of her erstwhile colleagues and par-liamentary supporters have begun to turn against her. Sir Norman Fowler, always a reliable loyalist while she was in office, has warned that she could lose the Tories the elec-tion. Sir Marcus Fox, a stal-wart of the backbenchers' 1922 committee, and Mr Michael Jopling, one of her former chief whips, have also been critical

View confirmed

Many of those who rightly admire Mrs Thatcher for her great achievements while in office are now confirmed in their view that November 22 1990 was not a day too soon for her to go. The parliamentary party as a whole is naturally rallying around the prime minranying around the prime min-ister, Mr Major. It may be assumed therefore that most Tory MPs will endorse what-ever he brings back from Maas-tricht, whether it be a deal, which he wants, or a break-dawn which he door not down, which he does not.

None of that is particularly elevated. It does not address the question of the future evolution of the European Com-munity in terms suited to a vision of a new continental order under construction. Perhaps that is too much to ask of islanders, most of whom have not endured the invasion of their national territory that has been the common experi

Reform needed at Lloyd's

LLOYD'S of London faces a crisis of confidence among its members. A poil published yes-obvious prudential reasons for terday shows that nearly a quarter of external members people who put up the capital to underwrite insurance but who do not work in the market - regret having joined in the first place: nearly two-thirds would not recommend a friend to join today. The fact that Lloyd's is "greatly encouraged" by these findings snows the scale of the problem, as well as the importance of reform pro-posals which a special task force is due to deliver by the end of this year. Half a dozen urgent issues must be tackled. The first concerns members' unlimited liability to pay for

claims if things go wrong.
After a period of catastrophic losses and court settlements this principle has brought financial devastation to many members: the poll shows that more than half think it should be abandoned.

Insiders in the market take a different view: they regard unlimited liability as a unique selling point, and the source of dynamism and innovation. Incorporation would be techni-cally difficult and expensive. and would turn Lloyd's into just another boring - and not especially large - insurance

organisation.

The alternative is to develop some way of limiting members' losses when they go above a certain point, something which in practice has already happened in the case of outrageous fraud. But it will be hard to persuade external members that they should bear part of the losses made by syndicates with which they have no con-nection. Three-fifths of them do not like the idea, according to yesterday's poll.

Attractive feature

Another nettle which must be grasped is the cost of doing business at Lloyd's, Years ago this used to be one of its most attractive features, but its cost advantage has been eroded. The task force will have to decide how much value is added by the infrastructure, such as the system of members' agents, and the extent to which salaries and fees throughout the market are suf-ficiently linked to performance. Costs could also be reduced

relating the amount of premi-ums which can be written to the risk capital available, but the perverse result is that in good times - when rates go up - less business can be taken on board. There may be more sophisticated ways of measur-ing risk.

The market also needs to

find better ways of building up reserves against claims. Lloyd's regards this in good measure as a matter for the Treasury and the Inland Reve-nue. It is boping for more gen-erous tax relief on money salted away in reserves, and it has a case to argue. But other changes within its organisa-tion could also help.

Annual accounting One possibility would be to

end the system whereby syndicates dissolve each year in order to establish equity between outgoing and incom-ing names. Instead, members could sign up for a minimum of, say, five years. Another would be to kill off the anach-ronism whereby Lloyd's reports its figures three years late. Annual accounting would be more transparent, and would give external members a better idea of where they stood. There is also a case for making a market in syndicate participation. Newcomers would pay a premium to join a quality syndicate with good reserves, and the possibility of capital appreciation might persuade more people to join at a time of poor profitability.

The task force will also need to look at the relationship between the market and its customers - limited at present by a system of Lloyd's at questions of overall gover-nance. Despite recent reforms. there remains a conflict between the role of the council as a regulator, and as a pro-moter of the marketplace.

There is a clear public interest in the future health of Lloyd's, and it is far from a lost cause. But it faces at least another year of terrible results, and continuing distress among its members. Unless it takes steps to reassure them soon, they will do everything they

utside estimates of the Ves tey family fortune tend to be exaggerated, hints Mr Tim Vestey, the 30-year-old who is now in day-to-day control of the operations of the private Vestey food-to-shipping empire. But even if press figures of up to £15bn for the family's collective wealth are wide of the mark, there is still something bizarre about the super-rich Vesteys taking a begging bowl to the banks. Until recently the family's appear-

until recently the family's appearances in the press were confined to the polo-playing activities and royal connections of Lord 'Sam' Vestey, one of two directors of Western United Investment Company, the ultimate holding company of the Vestey business empire; the other is the less flambowant Edmund father of Tim. flamboyant Edmund, father of Tim. But everything has changed since the Vesteys realised earlier this year that Union International, the biggest sub-sidiary within the Vestey group, was heading for a breach of borrowing covenants.

The problem arose partly from deteriorating trading conditions at Union, which runs the empire's food and property interests, and more specifically from the need to write down the value of unlet property develop-ments by more than £60m. The ques-tion now is whether a band of 70-odd banks from all corners of the globe will agree to a set of proposals advanced by the Vesteys for the refi-nancing of Union's debts. Taese have been at a seasonal peak of more than £400m, but are expected to end the year only £20m higher than last year's

net debt figure of £243m.
At first sight the troubles a: Vestey look much less of a headache for the banks than those in the Maxwell empire, where another young and untired family team has just assumed control of a complex multinational business. Leaving aside the potential for the Vestey family to inject further capital. Union International is unquestionably rich in assets. Last year it had £178m of largely unpledged property in the balance sheet at historic cost and a further £78m at recent valuations. Even after the property write-down in the cur-rent year Union is expected to have net assets (including some minority interests) of more than £120m.

That points to a tiding-over exercise in which the banks stretch out their loans - at a price - until the development properties are fully let and saleable (see below) and the remaining businesses are nursed back to health from an overall loss in the current year. And that is precisely what the Vesteys are asking for, while offering to sweeten the pill with 235m of fresh capital from Western Enited of fresh capital from Western United and tighter management control. This follows the elevation of Tim Vestey after a strategic review of the busi-ness in conjunction with outside con-

According to Tim Vestey the cost base has already been cut by £6m to £7m and will be cut further; poor per-forming and peripheral businesses are being sold; and the sale and leaseback of retail properties in the Vesteys' J H Dewhurst butchers chain, which has about 5 per cent of the UK market, has not been ruled out. Two new top executives are being sought from outside the group to work alongside Tim Vestey and a merchant bank, Schroders, has been appointed to advise on the refinancing

he Vestey empire. whose roots go back to the 19th century, was built on global production, processing, cold storage and distribution of food, writes that chain brought property into the family balance sheet. starting with pastoral land and ending with shops in the British high street, occupied by J H Dewhurst, the butchers. In recent decades the family has actively redeveloped its

John Plender and Michiyo Nakamoto examine the property and currency problems at the private Vestey food-to-shipping empire

A family's misfortunes

For the strategy to work, and for it to appeal to the banks, Union's core businesses have to be sound. The fam-ily is reluctant to reveal much about individual subsidiaries' profitability. Yet the evidence in the accounts at Companies House raises questions about the adequacy of the remedies so

about the adequacy of the remedies so far proposed.

What emerges clearly is that Union International has been on a financial drip-feed since the family injected assets into it in the mid-1980s. In 1986 Union bought another Vestey company, Commercial Properties, in exchange for shares valued at 255% in. A similar exercise took place in 1988 when another family company, New Holding and Finance, valued at £58m, was inserted into Union. As the table shows, Union has derived most of its profits from selling off assets, mainly profits from selling off assets, mainly property, in all but one of the past seven years. Without such asset sales the core businesses would have revealed losses of nearly £20m in 1990,

revealed losses of nearly £20m in 1990, before the present crisis erupted. An analysis of the balance sheet over the same period raises even bigger questions. At the start of 1985 Union had shareholders' funds, including minority interests, of just under £100m. By the end of 1990, before the property typhoon struck, the comparable figure was £209m. Yet in the interim, in a period when Union's core non-property business was profitable overall, the company had had the benefit of capital injections from family and outside sources tions from family and outside sources of £222m and surpluses on asset sales of £222m and surpluses on asset sales of £86m. Somewhere along the way nearly £200m disappeared from shareholders' funds in the balance sheet. And while some of it can be straightforwardly explained — for example, by goodwill arising on acquisitions, capital redemptions, taxation and £23m of dividends paid to Western United — more than half represents a genuine loss of value. genuine loss of value.

The key to the black hole in

Union's balance sheet lies in the movements on reserves, which is where much of the fall-out from hyper-inflation in the group's Latin American businesses winds up. So, too, does the fall-out from currency depreciation in Australia and New Zealand. Every year Union records in its balance sheet huge positive inflation adjustments and huge negative exchange rate adjustments. The net impact is always the same: a massive erosion of reserves, amounting to no less than £117m over the past seven years. In other words, a family meat empire once regarded as an invincible



Union internatio	naí				•	-	
Emilian	1984	1985	1986	1987	1985	1989	· 1990
Pre-tax profits	16.640	6.511	11.012	15.946	19.259	23.029	12,565
Surpluses on disposal of fixed assets	3.346	9.524	7.608	7.837	10,369	17.923	32.268
Pre-tax profits (losses) excluding asset sales	13.294	(3.013)	3.404	8.109	8.890	5.106	(19.703)
Proceeds from disposal of fixed assets	23,032	32.576	35.115	27.873	23.053	31.030	100,336
Additions to fixed assets	44.364	45.641	38.797	31.850	104.221	51.505	75.207
nflation adjustment to reserves		15.655	8.550	11.567	22.882	26.536	26.235
Exchange rate losses charged against reserves		(46.605)	(22_453)	(32.715)	(23.874)	(43.500)	(59.479)
Net inflation adjustment &		30.950	13.903	21.148	992	16.964	33.24

money-making machine appears to have turned into a massive drain on the family's capital resources.

The exchange rate problem arguably dwarfs the property problem.
Unless it has been arrested — and there is nothing to suggest that it has it also casts doubt on the adequacy
 of the £35m injection with which the
 family proposes to sweeten the refi nancing deal. That £35m is equivalent
 to less than two years' worth of the

exchange rate losses charged to reserves (Total £117.201m)

average annual rate of exchange rate loss of the past seven years. In effect, lenders at holding com-pany level are now being asked to bet substantially on currencies: to take on more of the risk inherent in the relentless currency depreciation in the primary producing countries where the Vesteys operate. Before they agree to refinance the business, they have to believe either that currency depreciation is at an end-or-

that the businesses in endemically weak currency countries can be disposed without causing terminal damage to the balance sheet; or that the management is not only causble of returning Union to profit, but of generating enough profit after tax (and the increased interest the banks will require) to stop the continuing erosion of the capital base of the business.

There is no question that the prob-lems are finally being addressed. Tim Vestey says that Union has ideas about how to minimise the Latin American problem. He has accepted that the business will have to shrink. And there is already in place what he calls a well-thought-out programme to refocus on businesses that are seen as long-term winners. as long-term winners.

as long-term winners.

While he declined to identify such winners directly, he expressed confidence in the potential of the retail meat business in the UK, despite its patchy recent record of both profit and loss. As for the UK slaughtering and processing business, British Beef, also with a patchy past record, Vestey argues that it is better placed than its smaller competitors to emerge profitably from an industry-wide consolidation in which British abattoirs are being forced to confront new RC hygiene standards.

At its simplest the banks are being

At its simplest the banks are being offered the stick and the carrot. The stick is the threat of big write-offs if an administrator is appointed to break up the business. The carrot is the prospect of higher proceeds from disposals if the Vesteys are given time to implement the rationalisation plan. Set the attractions of the Carrot. to implement the rationalisation plan in full. Yet the attractions of the carrot are somewhat diminished by the company's awesome capacity to absorb capital. A remedy that would make obvious sense if Union were purely a property developer may be less obviously attractive for such a complex multinational trading empire.

empire.

The banks are also being asked to make a huge leap of faith in backing a young and untried executive, with support from two as yet unnamed outside executives, in what appears to be one of the more formidable managerial challenges in British commerce. Nor are Tim Vestey and his minions solely preoccupied with Union. They have to handle the problems of another troubled Vestey company, the shipping and insurance concern another troubled Vestey company, the shipping and insurance concern Frederick Leyland, which last year incurred net attributable losses of 52.2m. And there remains a question about the role to be played by the family old guard. Tim Vestey is not a trustee of the trust that ultimately controls the business and he describes himself as anywarable to his father himself as answerable to his father Edmund and to Lord Vestey, who con-

reported to be warming to the idea of silowing the Vesteys to buy time. And not without reason. Yet there are huge conflicts of interest between the different banks, most obviously between lenders to the halding company and lenders to the trading subsidiaries that are capable of servicing their debts. If the banks do manage to their debts. If the banks do manage to surmount these obstacles and spurn the administration option it would not be surprising if support proved to be conditional on a more generous douceur than the £35m that the family has so far put on offer.

Cracks in the façade

surplus land and property assets around the world. All was that Union International became the main vehicle for the family's property efforts and stepped up the scale of its ambitions. It also started to buy development property from outside the group. The property provisions of

at the December year end relate to four office developments containing more than 100,000 square feet of unlet space. One is the former head office of the Vestey's Blue Star shipping line in Leadenhall Street in the City, where rede-

ments in St John's Lane and west Smithfield, both within a stone's throw from Union's own head office near London's historic meat market. Outside London there is a completed and unlet office development in Cambridge. City of London

more than £60m that are velopment is due for comple offices are the worst-hit area expected to cause a breach of tion in January. Then there in the present commercial tey Estates subsidiary is believed to have gone ahead with the developments at the peak of the market despite dissenting voices within the

More recently the family has More recently the family has sees his yen for polo, is sur-been buying properties from rounded by 5,000 acres.

Union, thereby injecting liquidity into the business. Last year Vestey family trusts bought freehold property from JH Dewhurst for £14m and £10.7m of property assets from

The Vesteys' personal interests also include extensive agricultural land in Britain. Stowell Park in Gloucestershire, where Lord Vestey pur-

Red faces at Ripa

Most self-respecting businesses with March year-ends would have filed their House long since and had their annual general meeting. Not so the civil servants' Royal Institute of Public Administra-

tion. It is still having difficulty getting its figures to add up. As a result, this fine body. which loves nothing better than organising a good debate on how to run the country. has had to postpone its annual general meeting at short notice. It now has until the end of January to sort things out, or risk being in breach

of the Companies Act. With a staff of less than 10, and an annual budget of under 53m, running Ripa should hardly pose a major admiris-trative challenge. But the comtraine chairinge, but the com bination of the Gulf War and the recession seems to have been enough to disrupt its financial affairs. However, on the more important matter of Thursday's post-arm lecture by former permanent semetary Sir Kenneth Stowe, members will be glad to know that it will go ahead as planned. They say that bad figures

take longer to add up. But an affable Michael Clarke, chief executive of the Local Government Management Board and Ripa's chairman, is well schooled in the art of the convincing civil service excuse. There is no question of Ripa being in the red, or heads rolling at its Birdcage Walk beadquarters, he reassures. Pity, because it is the sort of episode which gives civil

servants a bad name in the

Money Programme on Lloyd's

Crossfire ■ Students of the art of writing the press release the chairman wants to read, might pick up a lew tips from the rival pub-licity for last night's BSC2

Observer

of London. It is hard to believe that both sides started with the same raw material - the first-ever independent survey of Lloyd's 26,000 members. The BBC hand-out led with the news that two-thirds of Lloyd's names say they will

consider leaving the organisa-tion if it has not returned to profitability by 1994. Ten per cent said they were likely to resign over the next two years. Lloyd's, by contrast, high-lighted the fact that more than three quarters of its external members said they did not regret having become a mem-ber of the world's leading insurance market. It says that it is "greatly encouraged" by the membership survey. Of course it is.

Going Dutch Sweet city with her dreaming spires - Matthew Arnold's famous evocation of Oxford is not quite matched by the anonymous Dutch poet's newly penned ode on the charms of

European Community summit. The poem goes (in part):

Mushrooms, new cuisine, Ham and eggs. Bread and treads. But the Dutch have always been more concerned with the spirit anyway. And besides, Maastricht's professional publicasts have done their best to give it a touch of verve by deputing it in their promotional bumph as "the Siena of the north" and "the Paris of

the Beneius". In the last analysis, however, Maastricht's hopes of luring the maximum number of visifor for the summit are vested in appeals to gut feeling. For instance, the city fathers have inspired local cafes each to "adopt" an EC country for the event, the Britannique serving proper breakfasts as well as punts of locally brewed ale.



"Another fine speech, prime minister"

For the EC leaders themselves, the gastronomic peak is lunch with Queen Beatrix at a neighbouring SOO-year-old chateau, which might usefully be pressed into service for some of the discussions. Its grounds contain a Nato communications centre housed

in an H-bomb-proof cave just the place for a full and frank exchange of views on the community's defence arrangements.

Rover's string

■ Warwick University is right

to be proud of the strong ties it has forged with local busi-cess, particularly the car industry. However, the news that it is starting to dish out bonorary professorships to its corporate sponsors seems a bit incestuous. Rover chairman George

Simpson has collected the first honorary industrial professorship; two of his Rover underlings, John Towers and Rob Meakin, have been made industrial fellows; and there will be plenty more honours to fol-

low. Professor Kumar Bhattacharyya, an ex-Rover man and now the well-respected boss of the university's Warwick Manufacturing Group, says that it is important that industrialists are given the status they deserve "as managers

of change".
Quite so. But Warwick's academic enemies might see it somewhat differently. A cheap way of ensuring that Rover continues to provide War-wick's dons with plenty of dosh to experiment with, perbaos?

Nalgo's première Who said that Britain's trade union barons don't know how to celebrate? Mike Blick, the newly promoted president of the local government union rate his achievements in a So he persuaded his union to commission a 13 minute organ

David Bedford's "Say not the struggle naught availeth" had its first public airing at London's St Pancras Church last Friday. Nalgo has a history of supporting the arts, but most of Blick's predeces-sors have preferred paintings or sculptures. Blick, a music lover, wanted to be different. However, he insisted his work of art work has a happy ending. The last stanza shows that "at the end of what might have been a difficult period, there is still optimism for the future."

Timeserver

■ A partner in a firm of chartered accountants called in a plumber over the weekend to deal with a water leak. The plumber took just ten minutes to do the job and charged £100. "Good heavens" exclaimed the partner, "that's even more than I can charge my clients for the same amount of time".

"Yes", replied the plumber, "that's what I found when I was a chartered accountant".

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from all sides. In the past week it has become ever clearer that the one-party state of Kenyan President Daniel arap Moi is gripped by an irreversible process of change. Whether it is violent or peaceful greatly depends on the president himself, a paternalist autorat who will be reluctant. autocrat who will be reluctant to preside over his own political demise at the ballot box. The combination of internal opposition and external pres-sure coupled with the winds of change sweeping Africa make it apparent, however, that the country is heading for a

TOTAL MARK STAN

Events have stunned and weakened the government. There was a brewing row with Washington and Bonn over alleged diplomatic support for the pro-democracy opposition movement, a loose coalition rather than a formal party, which would not be allowed under Kenyan law. Mr Moi's two closest political confidents were named as prime suspects in the murder of Dr Robert Ouko, the former foreign min-ister. Widespread allegations were made about high-level corruption. The government arrested leading opposition fig-ures and police used bullets, batons and teargas to disperse

demonstrators.
Severe criticism by international donors of the govern-ment's poor performance on economic reform has further undermined Mr Moi's administration. These concerns are likely to have a serious impact on aid levels, on which Kenya has become dependent. Gov-ernment officials meet donors in Paris today to talk about the future of aid. In the past two years foreign countries and lending institutions have given Kenya \$1.6bn to plug its endemic external payments deficit, which last year was \$476m, and to meet the growing demands of its 27m people.

The government's response to the gathering crisis of credibility has been disturbingly intolerant. Western diplomats

lambasted Kenyan critics as 'anarchists' Yet behind this rhetoric lies the beginning of a vision of peaceful political change that could provide for a stable tran-sition from authoritarianism to pluralism and accountability. In the past, Mr Moi has categorically ruled out political pluralism, saying that it would lead to tribal conflict and threaten Kenya's almost unique African record of 28 years of peace and stability. But recently he has spoken of

have been accused of having "masterminded and abetted"

the opposition, and Mr Moi has

Kenya's crisis of credibility

Julian Ozanne and Michael Holman report on how the opposition is forcing the pace of change



President Daniel arap Mol: a paternalist autocrat who has called his critics 'anarchists'

"two to three years". Sweeping cabinet and civil service changes in the past month have strengthened the hands of the liberal reformers in the regime - Mr Amos Wako, the attorney-general, Mr Bethuel Kiplagat, permanent secretary, ministry of foreign affairs, and Mr Ndolo Ayah, the foreign minister whose outspoken attack on the US ambassador is assumed to have been at Mr Moi's direction. A programme of gradual change is taking shape. An initial step would be the holding of parliamentary elections early next year which, although under the one-party system, would be free of the rigging that charac-terised the last poll in 1988. Government official believe this would produce an assembly with the popular support needed to allow it to act as a de facto constituent assembly to revise the constitution and

Legislation is already in parliament to review electoral boundaries and the voters register and to take measures to guard against what even senior fficials describe as "blatant

ballot rigging" in 1988. Coupled with this political agenda the reformers are urging the president to take measures to combat rising cor-ruption which threatens the a multi-party system within

aged the government's credibil-ity with international donors and led to some suspension of foreign aid. The dismissal from the cabinet last week of Mr Nicholas Biwott is a clear sign of the increasingly power of the reformers. Mr Biwott is at the centre of the Kenyan cor-

ruption scandal - involving allegations of bank accounts held abroad by ministers and kickbacks sought from foreign contractors. He has been Mr Moi's most loyal friend, ally and business partner. Others with tarnished reputations have also lost their positions, including Mr Joseph arap Letting, former cabinet secretary, Mr Hezekiah Oyugi,

former permanent secretary in the Office of the President and

Mr Charles Mbinyo, permanent secretary in the Ministry of

Finance. They have been replaced with officials widely viewed as men of integrity.
While these changes have already been welcomed by both Kenyans and foreign diplomats three big questions over-shadow the reform initiative. Is President Moi personally committed to change and is he pre-pared to oversee the end of his one-party regime? Will the increasingly powerful opposi-tion – an alliance of lawyers,

businessmen, clerics and heavyweight former politicians

- allow Mr Moi to set the

agenda for change? Are the measures already under way enough to persuade donors that the government is serious about eliminating corruption and determined to tackle the distortions in the economy?

Many observers question whether the president is the right man to lead Kenya back to democracy. Mr Moi has presided over the erosion of the judicial system's independence. the growth of patronage and tribalism in appointments in the public sector. There has also been a further concentra-tion of wealth in the hands of a small group of businessmen. Many of these are Asian and act as frontmen for a handful of powerful politicians and civil servants who use the president's name and his office to secure lucrative deals.

In contrast to Mr Kenneth Kaunda, the former president of Zambia who conceded democracy, many Kenyans see a stubborn streak in Mr Moi which may be incompatible with democratic change. The Forum for the Restoration of Democracy (Ford), the main opposition group, has been careful to build a movement drawn from all the important tribes in Kenya. However, its appeal to ordinary Kenyans has yet to be tested. It remains an essentially middle-class, against its potential and not against the dismal record of pro-capitalist group, divided on

the pace and scale of reform. Mr Paul Muite, chairman of the Law Society of Kenya, represents the hardline views of many in the opposition by demanding Mr Moi's resignation and the convening of a national conference.

"Moi is 90 per cent of our problem," he says. "He must be forced out of office before we will have a genuine democracy with accountability, rule of law

and economic progress."

Many of the less radical members of the opposition, such as veteran politicians Mr Martin Shikuku and Mr Masinde Muliro, who would have embraced Mr Moi's gradual reform plan a few months ago, are adopting a harder line in the face of harassment, arrest and the president's refusal to open a dialogue. In economic matters, donors

say they are looking for a much more concrete sign of the government's commitment to reform than in the past three years. The slowing of per capita economic growth last year to 1.1 per cent and the failure of the government to honour its promise to slash spending and reduce the bud-get deficit, now estimated at between 5.4 and 6.0 per cent of gross domestic product, has fuelled donor criticism.

The resort to domestic bor-rowing to finance the deficit

has, with depreciation of the shilling, pushed inflation to about 20 per cent a year. Cor-ruption and nepotism are viewed by donors as big imped-iments to economic growth and

foreign investment.

Together with the growing clamour for aid to be linked to democratisation and "good governance" these issues are likely to surface at the Paris meeting. If Kenya cannot per-suade its donors that it is tak-ing serious political and economic measures, a cut in aid levels is inevitable - with disastrous effects on the gov-ernment's ability to promote stronger economic growth.

Senior officials close to Mr

Mol argue, with some justice, that donor morality is selec-tive, singling out Kenya for an intense scrutiny which most African countries escape. Few countries on the conti-nent have matched Kenya's record of stability and economic growth. The govern-ment has not defaulted on the country's \$5.4hn external debt.
It is for these very reasons that donors may be applying a special yardstick to Kenya. It is not just that they want to see their money well spent. As many Kenyans themselves argue, their country's performance should be measured

Samuel Brittan

The postponement of recovery in the UK



cast-iron case for fixed-term parliaments, it is provided by the present behaviour of the British

The chancellor is doomed if he cuts interest rates to stimulate the economy and doomed if he raises them to protect sterling. If he cuts them he might be seen to put the ERM parity at risk. If he raises them he increases market fears of a Labour election win. Doing nothing and relying on intervention is no more than the least bad choice available. To say that John Major should have gone to the country in November is no real

answer either. It is bad enough that governments are tempted to manipulate the economy for political purposes without being able to manipulate the election date as well. Nothing less than a fixed-term parlia-ment, with escape clauses if the government loses its major-

Meanwhile, UK output has probably stopped falling, but hopes of an upturn have been postponed. "Probably", because the preliminary figures for non-oil real gross domestic product show a fall of a quar-ter of a per cent in the third

quarter.

One reason for hoping that output has stopped falling is that the latest GDP figure is quite likely to be revised upwards. The CBI survey now shows an expectation of virtually no change in order books for seven months running. Even though surveys of expectation are now coming under tation are now coming under similar suspicion to the economic forecasts, it is unlikely that they would be wrong for so many months in a row without a downward revision tak-

The most depressed sector of the economy remains property and construction. But hopes of an offsetting improvement in retail sales have once more been dashed. Sales volume in the three months to October was slightly down over the previous three months.

Even the behaviour of stocks, which many forecasters thought would support the

UK Trade: ing. The fact that they have stopped falling supports Teenagers' guide Volume % change demand in an arithmetical (exc. oil and erratics) sense. But closer examination shows that this result is due to Imports Exports a fall in work in progress offset by a rise in retail stocks, which may be in large part involuntary.

The most encouraging fea-tures are exports and inflation. + 14.6 Examination of non-food pro-

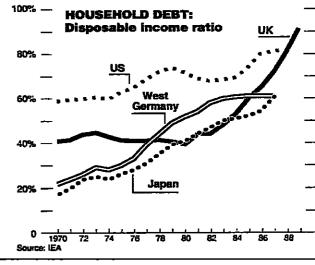
ducer prices shows a much + 2.6 June-Oct lower level of inflation than generally realised, but the slowdown is taking its time to feed into the underlying Retail Prices Index. For encouraging expected, investment too may export evidence one must have stopped falling. How can this labour market move beyond the fluctuating behaviour be reconciled with three-month averages and look at trade over a longer period, as in the table. The CBI survey the evidence of renewed manufacturing productivity growth, also shows that order books which is an aspect of lower are less depressed and have recovered more in the export inflation, at the wholesale There is some suggestion than in the home sector. It is also encouraging for output that the UK economy is dividing into two sectors, as Japan did during its growth heyday. There is the sector subject to overseas competition, which is beyond the third quarter that the renewed rise in imports has come from higher raw

ished goods. The recalcurance of the con-sumer should not be surpris-ing, given the debt ratios shown in the chart, which are more than twice as high as at the end of the last recession. should not evoke panic government reaction. A more unex-pected feature has been the tailing off in the rise in unemployment, more quickly than

which have offset a fall in fin-

flexible price mentality. Then there is the domestic, predominantly service sector where productivity has been sluggish despite high invest ment and an inflationary mentality prevails. Eventually the dynamism of the first sector may spread to the second; but there is no easy policy handle that can be turned to make

subject to the discipline of ERM and the stimulus of a



LETTERS

card links

2/5/21/0

1 ... <u>22</u>5

From Mr Tony J Vardy.
Sir, Unfortunately, the introduction to your report on BT's Chargecard development pro-gramme (November 20) gives a somewhat misleading impression of our plans. We are not moving into the commercial credit card business, and our plans have very little in com-mon with AT&T's own comcard. We have no intention of starting ventures where we would compete with the banks issuers. We are not in the same business as them. Accordingly we will not be turning our existing telephone Chargecard into a commercial credit card. We do plan to accept com-

mercial credit cards in payment of telephone calls, on a greater scale than at present. This is simply because BT believes that it is in everyone's interests for our customers to be able to pay for our services with the financial instrument of their choice. In conjunction with the com-

mercial credit card companies we are also looking at the possibility of adding the functionality of our BT Chargecard to their commercial credit cards, possibly with co-branding.

The report does correctly note that such a project would involve working with the financial community. We also see it as being fully compatible with our existing BT Charge-Tony J Vardy,

service development. BT, New Garden House, 78 Hatton Garden, London EC1

Currency

From Mr John Stoker. Sir. Please allow me to endorse the puzzlement expressed by Mr Thomas Martini (Letters, November 20) with comment on that other emotive subject - currency denomination. I would like to see our politicians concentrate on serious constitutional issues. Otherwise, I fear that, with the captain on the bridge saluting in the approved fashion, we may slide into a sea composed of our sole indigenous creation - the "pee". John Stoker, 17 Queens Road.

4.44.866

BT and credit Where grounds for optimism exist in the US-EC divide on agriculture

From Sir Michael Franklin. Sir, The International Policy Council on Agriculture and Trade would certainly endorse your conclusion ("Impasse on farm trade", November 22) that, given what is at stake and the efforts which have been made to find a compromise on agriculture in the Gatt, "failure to take the last step would be unpardonable".

The council has sought throughout the long and tortuous negotiations to find ways which could bring the participants closer together and achieve a major degree of liberalisation in agricultural trade. It believes that "the basic eletural result are now on the political decisions must not be delayed.

If the issues which divide the US and the EC are indeed the ones you identify, then there must be good grounds for opti-mism. The dispute over the base period from which to mea-sure the commitment to cut support is only another way of playing with the figures and jockeying to take most credit from the past. Better to start from where everyone is today.
The US wants the EC to limit its export subsidies to a certain volume of exports rather than by means of a budgetary limit. For a country so opposed to market sharing this is surprising. There are other ways of ensuring that the EC does not step up the rate of subsidisation in world market prices rise. Anyway, it seems more important to have strict rules, eg: against targeting par-ticular markets.

The longstanding demand

from the EC to "re-balance" its protection against imports of cereal substitutes loses much of its impact if lower cereal prices makes them uncompeti-tive. But if in exchange the US can persuade the EC to go down the path of "tariffica-tion" it would make a significant breach in the CAP protec-tive system and be a worthwhile deal.

The EC is able to offer to lower its protection because it

farmers not all that different from the US deficiency pay-ments system. It is hard to see the US agreeing to treat its own system as trade distorting and let the EC's new system be excluded from the reckoning. There is room for both systems to be more completely "de-coupled" from production and per-haps this is something which next few years.

Last, there is the question of what happens at the end of the cess of liberalisation in agricul But better to have experience of working out the first phase - which will certainly be fraught with difficulty much to do next time. Michael Franklin, 15 Galley Lane, Barnet,

Herts EN5 4AR

From Mr Douglas McWilliams. Sir, Economists seem to have settled the definition of the onset of a recession – two consecutive quarters of negative growth. But there is no consistence of the constant of ency of view on what defines the end of the recession or a

recovery.

Because economic variables fluctuate erratically and the statistical measures of them fluctuate even more wildly, it makes sense to check that an economic trend is detected for more than one reading before concluding that it is definitely under way. Hence the requirement for two quarters of decline before a recession is

Using the same reasoning may I propose that the start of a recovery is defined for technical purposes as the emergence of two consecutive quar-ters of rising output when coming out of a recession. Such a definition would be consistent with that of the onset of recession and would tie in with the common-sense view that recovery starts when the graphs point up. Yet the defini-

Recession: the beginning of the end and the end tion would require growth to take place for a sufficiently sustained period for the announcement of a recovery trading conditions generally

not to depend on only one pos-sibly erratic reading.

For most people, a recession means that life is tough, with squeezed profits, rising unem-ployment and the risk of bankruptcy. On that basis, the onset of recovery does not mean the recession has ended. If you are a diver, your head may still be below water even when you are rising towards the surface.

Some economists say that until the rate of economic growth has recovered to a rate in excess of its long-term trend. Such a rate would normally be associated with rising capacity utilisation and falling unem-

ployment.

That is a perfectly reasonable way of looking at an economy, but it suffers from the difficulty of defining the long-term trend growth and from the fact that even when the economy has started to bounce back, unemployment levels, capacity utilisation and

most people to accept that the recession has ended. I prefer to define the recession as over when the economy has recovered to its previous level of output - analogous to the diver's head breaking the surface of the water.

Applying these definitions to the current UK economic cycle, there is a 60/40 chance that output, measured by GDP, will rise in the fourth quarter of this year which, in conjunction with the rise already registered for the third, gives the neces-sary two quarters to confirm that a recovery has started But the recession will not end before the second half of 1992 even using the chancellor's the Autumn Statement. And many independent forecasters are less optimistic than he is. Donglas McWilliams,

chief economic adviser, Confederation of British Industry, Centre Point,

field, one thing all these days is information Making decisions is a

tough business. The success of your company can stand or fall by fast moving world, the right ion one week can prove to be the wrong decision the next.

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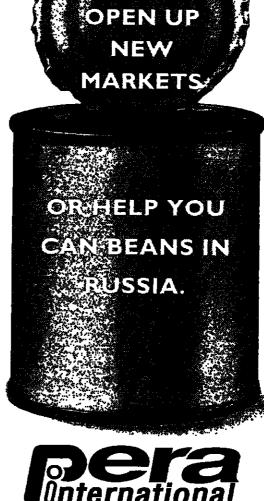
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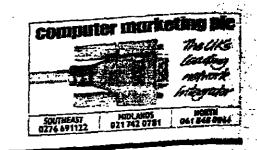
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FINANCIAL TIMES

Monday November 25 1991



UK Treasury plays down fears of possible sterling crisis

THE UK Treasury yesterday anism during a turbulent week rejected weekend reports sug- on the world's foreign rejected weekend reports suggesting that the government is facing a possible sterling crisis which might require a rise in interest rates, writes Edward

Sterling fell to an 18-month low against the D-Mark on Friday, closing in London at DM2.85 before edging lower in late New York trading to DM2.8425. It was the pound's biggest one-day fall since Octo-

The British government believes market and media analysts have misinterpreted a rise in the value of the D-Mark against the dollar and other member currencies of the

exchange and equity markets. "If anything, the apprecia-tion of the D-Mark within the ERM puts more pressure on

narrow band currencies such as the French franc and the Danish krona," a Treasury offi-cial said. These currencies are near the bottom of their bands

against the D-Mark.
Sterling is still a long way
off its ERM floor against the
D-Mark, the Treasury said. The
immediate constraint is sterling's effective floor against the Spanish peseta. The Trea-sury said the peseta had fallen in line with sterling during Fri-day's trading, so this floor is

City analysts were not con-vinced by the Treasury line. Mr Giles Keating, an economist at Credit Suisse First Boston, said: "It is clear that the foreign exchange markets are per-turbed by the signs of eco-nomic and political instability and rifts within the Conservative party."
The government confirmed

that it was ready to do anything necessary to keep sterling within its ERM bands. The Treasury denied it had ordered the Bank of England to sell pesetas to lower sterling's effective floor.

Whitehall officials also

pointed out that expectations of intervention to shore up the pound were likely to limit downward pressure on ster-

Mr John Smith, the shadow chancellor, refused to be drawn on what Labour would do on interest rates to defend sterling if it came to power. In a televi-sion interview he described the question as "hypothetical". He indicated that Bank of England intervention should keep the currency within its ERM

A renewed surge in the D-Mark against the dollar could create further trouble for the ERM currencies, including sterling. Provisional German cost-of-living data for November are due out this week.

Samuel Brittan, Page 15

UN tries to The risk to sterling's negotiate hidden strength lasting Yugoslav THE CURRENT pressure on sterling could be blamed sim-ply on its fulcrum position

between the dollar and the

D-Mark, which tends to leave it stranded in the middle. If polit-

ical and market sentiment were favourable, this would

appear as a problem rather than a crisis: deploy the massed reserves of Europe to keep the ERM in order, mobi-lise G? to address the dollar problem and, with a little luck,

it would all go away.

In the real world, however, it is going to take rather a lot of luck. With each set of trade figures, sterling looks more

overvalued. If convergence is

to have a hope, the country ought to be in surplus when

the British economy is depressed and Germany is in a

boom, albeit in its dying

stages, and market operators know it. At City lunch tables,

everyone gossips about realign-ment, though there is still no believable scenario for it.

Political sentiment is rather more helpful. Both President Bush and Chancellor Kohl

would like to help Mr Major if they could; and the Germans

would, in any case, like to revalue the D-Mark to restrain

inflation. However, the French

objections to action inside the ERM seem immovable; and the

President has over-riding domestic wordes. The fact that he included Professor Martin Feldstein in the small group of private-sector economists he

called in for consultation last

Feldstein is an ardent deval-

uationist, and will certainly have reminded the President

that benign neglect worked

almost miraculously well in 1986-87. US exports rose at an

annual rate of nearly 20 per cent, but the inflationary effect

of a huge fall in the dollar was less than even the wildest opti-mists had hoped. There is no

more welcome advice for an embattled president than that all be need do is nothing. It seems highly unlikely, then, that G7 will ride to the rescue.

that G7 will ride to the rescue. British ministers are therefore left squirming in the hair shirts they have chosen as their election costumes. The chancellor is more to be pitted than his chief. Mr Major is a genuine puritan when it comes to inflation and explains that there can be no exin without

there can be no gain without pain with something like rel-

Mr Lamont is more prag-

likely to do him. His central monetary objective ever since he took office has been to

avoid the risk of having to raise interest rates once he has

cut them. Now it seems that he

By Laura Silber in Beigrade and Judy Dempsey in London

ceasefire

THE United Nations yesterday embarked on its first official role in the Yugoslav crisis by trying to implement a lasting ceasefire as a precondition for sending international peace-

keeping troops into Croatia.

The latest attempt at implementing the fourteenth ceasefire is the first to be brokered
by the UN – while the previous thirteen were negotiated by the European Community. However, the efforts coincided with a sustained assault by the Serb-dominated federal army on the eastern Croatian city of Osijek.

Mr Cyrus Vance, the UN's special envoy who held talks in Geneva at the weekend with President Franjo Tudjman of Croatia, President Slobodan Milosevic of Serbia, and General Veliko Kadijevic, the fed-eral defence minister, yester-day expressed cautious

optimism.

"All of the Yugoslav parties that were present said they wanted to see the deployment of such an operation (peace-keeping forces) as soon as possible," he said.

Speaking in Rome, where he had briefed Mr Javier Pérez de Custler, the UN secretary reconstruction.

Cuellar, the UN secretary general, about the ceasefire agree-ment, Mr Vance added that Croatia has promised to lift its blockade of federal army bar-racks throughout the republic.

"This is a very important fact... as those barracks are unblocked, and the federal army troops are withdrawn, it takes away one of the principa causes... for the kind of shelling that you saw at Vukovar,"

he said.

The Croatian town of Vukovar, now completely destroyed, surrendered to the federal army and Serb reservists last Monday after an 86-day siege.

Yesterday, about 200 federal army soldiers began withdrawing their equipment from the

ing their equipment from the Pleso barracks near Zagreb, the capital of Croatia. However, Croatian officials are concerned that once they

lift the blockades, the federal army will leave the republic, regroup, and send reinforce-ments to Osijek and other Yesterday, Belgrade radio, the mouthpiece of the Serbian

leadership, reported heavy fighting at Ernestinovo, a vil-lage south of Osijek. Croat officials yesterday said they believed the federal army was trying to excircle Osijek, with the eventual aim of capturing the city, whose 150,000 population is largely Croat.

Serbia's plans to annex the city were confirmed at the weekend by a Serbian govern-ment official who said: "Osijek must belong to a new Serbia if Croatia is to retain control over predominantly Serbian

villages in central Croatia."
Serbia has already resettled about 2,000 displaced Serbs in territory abandoned by Croats fleeing the war.

Serbia started what appears to be the first wave of reprisals in Vukovar, which it now con-trols, by sacking Mrs Vesna Bosanac, director of the hospi-tal, who had stayed on during the siege to look after hun-dreds of wounded.



By Anthony Harris

curse the French for taking the first step and hope that the political cost does not turn out to be as high as he has always feared. And, of course, that it

This dilemma is only the overture. The experience of every high inflation country which has tried to converge with Germany through the dis-cipline of the ERM confirms that it hurts. France has suffered eight years of austerity and slowish growth, Italy still faces a huge fiscal crisis, and Ireland a seemingly endless recession. There is no reason

to think that convergence will be any easier for the UK. We have been losing compet-itiveness against the Germans at a rate of about 5 per cent a year for a generation through our addiction to buying labour peace. The withdrawal pains would be severe even if we had would be severe even it we had started from a super-competitive position. As it is, we chose a rate which German official-dom regarded as insane, and which Professor Williamson in Washington regards as some 20 per cent too high.

British ministers are left squirming in the hair shirts they have chosen as their election costumes

gence will involve not just doing as well as the Germans, but consistently better - say by 1 per cent a year for 20 years if Williamson is right, or for a decade if he is only half

rewards or success would be huge, of course, turning the UK into a kind of offshore Switzerland. Can it be done, though? Or are we sim-ply repeating the mistakes we made 70 years ago when we

went back on to gold at an excessive price? We missed the whole 1920s boom (and inciden-tally dished the Labour Party for a generation) before a Conservative government discor-ered that no decision is really irrevocable.

There are just two reasons for hoping that we can do better this time (and that Mr John Smith may seem a hero where poor Mr Snowden simply looked a fool). The first is familiar, we have still only half caught up with our strongest competitors in productivity. competitors in productivity. You can go much faster, as good King Wenceslas' page discovered (and as we have already shown) when you are walking where the snow lies dinted. The Thatcher productivity "miracle" was really just a matter of catching up, and there is plenty of ground still to cover to cover.

The second is much better known: British demography gives us an important cost advantage. Looking over the next two decades, the British dependency burden (the pro-portion of children and pensioners to the working population) will rise by only t percentage point. In Japan, it will rise by 34 per cent, in Germany by 18 per cent, and even in France, where population ageing has been countered with heroic fiscal incentives to have more children, by 5 per

The cumulative effect is quite startling. The OECD has calculated that over the next 40 years government spending, apart from debt interest, will rise to more than half of gross domestic product in the main continental European countries. tries, purely for demographic reasons. In the UK, on the other hand, it will rise only from its current 33.2 per cent

Translate that into dispos-able personal income, and you will see that where the average German worker now gets 59.1 per cent of his income to spend as he chooses, by 2030 he will have only 44.8 per cent - a fall of about a quarter. His British counterpart will suffer an cro-sion of only about 3 per cent .-barely noticeable over 46

years.
That alone will give Britain an underlying cost advantage of about half a per cent anagally over the Germans, but with one proviso: that bealth. pensions and education are still linanced nationally not on a Community basis. That is the threat to sterling a hidden strength and, if ministre ters are getting the right, advice, the hidden item on the Maastricht agenda.

Belgian coalition parties head for election setback

By Andrew Hill in Brussels

BELGIUM'S coalition government parties suffered a setback in elections yesterday. while environmentalists and an extremist anti-immigration party made significant gains, according to early projections reported on state television.

The early results increased speculation that the country's 16th post-war general election might end the supremacy of the Flemish Christian Democrats (CVP) and even the reign of Mr Wilfried Martens, the EC's longest-serving prime

The CVP's Mr Martens, who has been prime minister since 1979 with just one eight-month break, is still the most likely candidate to lead the next gov-Democrats are under pressure in Flanders and could be overhauled by the French-speaking Socialists as the largest parliamentary party.

Both groups were partners in the five-party centre-left coalition brought down last month by bickering between Flemish and francophone partners over devolution of power

First results yesterday even-ing indicated setbacks for both the CVP and French Social and increased support for the green parties, particularly in francophone Wallonia, where they were recording rises of between 5 and 10 per cent. Belgium's system of propor-tional representation could reward Ecolo and Agaley, the francophone and Flemish ecol-ogy parties, with the highest proportion of "green" seats in

any national parliament.

The same results also suggested that one of the two main right-wing opposition groups, the Liberal party, had lost ground in Wallonia, where it has taken a strong anti-immigrant line. The full results will not be known until later today and it is likely to take some months to form a new government.

To be effective, any new gov

ernment needs a two-thirds majority in the 212-seat parliament to carry out promised constitutional reform to give greater autonomy to Flanders and Wallonia.
It took more than 100 days to

form a government after the last election in 1987. Belgium's smaller parties including Flemish nationalist groups in Flanders - have benefited from electors' continuing disgruntlement with all partners in the last govern-

If the king asks a francoter, Fleming-Walloon rivalry could be re-ignited.

Italian local elections, Page 2



Belgian prime minister Wilfried Martens voting yesterday. His party has lost support in the election

Vestey forecasts sharp drop in debt

By John Plender and Michiyo Nakamoto in London

BORROWINGS of Union International, the troubled food and property arm of the private to fall sharply from the level of more than £400m widely reported after the company asked for talks with its bank-

ers earlier this autumn. Mr Tim Vestey, who assumed day-to-day management control of Union in June told the Financial Times that outstanding debts would be some £20m higher than last year when the balance sheet was struck on December 31. Since Union's total debt at end-December 1990 stood at £269m.

this implies that the debt level will fall to less than £300m. One of Union's best-known subsidiarles is JH Dewhurst.

the high street chain of butch-

Union International's borrowing levels fluctuated sharply according to the seasonal nature of the business, Mr Vestey added, and it was not unusual for debt to exceed £400m at certain times of the

He nonetheless confirmed that Union would still be in breach of its balance-sheet covenants with the banks because of property provisions that will exceed £60m. These relate chiefly to three unlet office developments in the City of London and on the City fringes, and another office ent in Cambridge. He said that Union would

relating to interest cover, since its trading operations are expected to turn in a loss for the year. The Vesteys have asked some 70 bank creditors for a breathing space in which to

also breach bank covenants

address the group's problems and implement a rationalisation programme. Western United Investment Company. the ultimate parent of Union International, has offered to inject £35m of fresh capital into Union as a quid pro quo for the

Union International has been heavily dependent on the sale of property assets in recent years to offset poor perfor-mance in the food business and adverse exchange rate move-

The Vestey family recently appointed Schroders, the merchant bank, to advise on the negotiations with the banks. A family's misfortunes,

This announcement appears as a matter of record only

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25th November 1991

New EC members plan

Continued from Page 1 Area might simply what cen-tral European states' appetite for full EC membership. The timing of a formal mandate from EC leaders to the

eniargement issue depends on

what happens at Maastricht on December 9 and 10.

If the Twelve fail to agree on political and monetary union, the Dutch presented of the EC appears to be planning a secoud try, again at Maastricht, on December 21-22.

EC minimum wage

Continued from Page 1

issue but the way we are presenting it, through a non-binding opinion, is hardly a declaration of war." Nonetheless, suspicious British MPs are likely to see the opinion as the thip end of a legislative wedge. Mrs Papandreou, who stands down as social commissioner next year, has clashed several times in recent months with Mr Michael Howard, UK employment secretary.

Although the opinion does

wage, it calls it "a wage suffi-cient to enable workers to have a decent standard of living". The opinion contains sever

statements Britain will find offensive. For example it says: "The Community should seek ways of achieving a more equitable distribution of income There is no inevitable eco-nomic cost to this."

But many of the original ideas, such as the proposal for a "reference fair wage" which would serve as a basis for collective bargaining, have been diluted or removed.

UK government fully committed to export credit agency's future

By David Dodwell, World Trade Editor

THE UK government is fully committed to maintaining the Export Credits Guarantee Department, Mr Tim Sainsbury, trade minister, said this

Exporters had feared that the government intended to abolish the state-owned export credit agency.
Their concern has grown in

recent weeks after the sudden resignation of Mr Malcolm Stephens, the department's widely-respected chief executive for the past five years.

The imminent sale of the ECGD's short-term credit arm to NCM, the private-sector

Dutch export credit agency,

has also fuelled speculation

medium and long-term credit "The zero option [of abolish-

ing the ECGD) has been rejected," Mr Sainsbury said. "We are committed to continuing to support contract exports."
Mr Stephens said last week
that anyone who thought the

private sector would take over the government role in insuring exports against medium and long-term political risk was "eight feet off the ground". But Mr Sainsbury's assurances give scant comfort to exporters pressing the govern-ment to reduce the cost of export credit insurance premiums. He said only that Britain would continue to press in the

Organisation for Economic

and the European Commission for other export credit agencies to bring their rates more closely into line with those applied by the ECGD. in the majority of highly

competitive markets in the developing world, the ECGD's premium rates are significantly higher than rates being offered to foreign competitors by many national export credit agencies in Europe, the US and Japan. This follows the introduction early this year of a system for calculating rates that tries to reflect commercial risk

more accurately. Exporters say they have had been forced to respond where possible by channelling contracts through foreign subsidiaries, or by seeking foreign

that the government's long-term aim may be to pri-vatise the department's not clearly define an equitable Co-operation and Development WORLDWIDE WEATHER

17 TEL LEAMINGTON SPA

INSIDE

Walker offers to repay £60m



Mr George Walker (left), founder and former head of the struggling UK lei-sure group Brent Walker, has made a formai offer to repay £60m (\$106m) over a period of creditors, in a move designed to forestall any potential bankruptcy pro-

Out of the jaws of defeat

S-E Banken, Sweden's leading commercial bank, has been defeated in its attempt to create a pan-Nordic financial group linking banking with insurance. However, out of the wreckage the outlines of an insurance conglomerate are emerging which could dominate the Nordic region and become the fifth largest in the European Insurance Industry, Page 19

Sterling's slide clouds bonds



The UK government bond market has been basking in a sunny climate for much of this year. Sterling has been stable within the ERM this year, but the sharp weakening of the pound in the ERM last week came as a rude

Mixed reaction to rates rise

shock to the optimists. Page 20

Last Monday's rise in French official interest rates, the first for two years, sent the domestic bond market reeling, but analysts agree the long-term outlook is good. Page 20

San Paolo seeks L1,250bn

Istitito Bancario San Paolo di Torino, soon to be Italy's biggest bank, has confirmed it should also be one of the best-capitalised, following plans for an initial public equity offering to raise a minimum £1,250bn (\$1.04bn). Page 19

Market Statistics

20 May 1

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Base lending rates Euromarket turnover FT-A World Indices FT/AIBD int bond syce Foreign exchanges London recent issues London share service

Managed fund service Money markets New int bond issues NRI Tekyo bond index US money market rates US bond prices/fetiges 27-29 World stock mkt indices

Companies in this issue

Bancario San Paolo

19 Kenmare Resources 18 McDonnell Douglas 19 Ricoh Veba

Maxwell family assets may cover debt

THE VALUE of assets in the Maxwell family's private compa-nies covers their debt of around £800m. (\$1.4bn) a report presented to Maxwell bankers this morning is believed to indicate.

Around 30 banks to Mr Robert Maxwell's private companies, led by National Westminster, the UK clearing bank, this morning begin formal meetings lasting for several weeks, from which will emerge whether the Maxwell family can continue to own the

Daily Mirror newspaper.

The preliminary report pre-

pared by Bankers Trust and Coo-pers & Lybrand Deloitte, the accountancy firm, suggests ini-tial valuations for businesses ranging from a North Sea heli-copter company to Israeli and East German newspapers and Thomas Cook USA, the US travel business, as well as Maxwell Communication Corporation and Mirror Group Newspapers, the two publicly-quoted companies. The estimates will underpin the first item on the meeting's agenda — whether the Maxwell companies have enough unmort-

gaged assets to back up loans now in default. Bankers who have seen collateral for loans damaged by the collapse in MCC shares, are demanding more security as a condition for a temporary stand-

still on repayments.
Swiss Bank Corporation, which called in the Serious Fraud Office after Mr Maxwell's death when collateral for one of its loans was sold, is also seeking fresh collat-eral. It is adamant its claims should come ahead of unsecured

Bankers yesterday appeared willing to consider giving SBC an early exit from the negotiations, "particularly if that led to the closing of the SFO file", one said. Mr Kevin Maxwell, who has taken responsibility for the Maxwell family's private finances since his father's death three weeks ago, will today lay out options for an orderly but rapid options for an orderly but rapid sale of many private interests.

ing company now valued on the

EUROPEAN CRAWLER EXCAVATOR MARKET SHARES 1990

family can keep the two assets they most want – Mirror Group Newspapers and the New York Daily News. The most troublesome asset is the private companies' 68 per cent stake in MCC, the publish-

stock market at £233m. Bankers will discuss with Mr Kevin Maxwell the possibility of holding an auction of MCC as an alternative to separate sales of Macmillan and Official Airline Guides, its two main subsidiaries. allowing the Maxwells to keep The speed and price achieved in sales of private assets will determine whether the Maxwell control. However, in practice this was "way down the list of

MGN is the private companies' most valuable asset and the fami-

2.182 17%

13°.

12%

9".

31%

1.656

1,616

1,130

4,233

13,143

CAT/Mitsubishi 2.326

Fiat/Hitachi

Case Poclain

Komatsu

Liebherr

Others

ly's 51 per cent stake is now worth £255m. Bankers yesterday said it was theoretically possible to raise money by issuing a bond convertible into Mirror shares, while

options". It might not be attractive to bondholders without a high coupon, a drain on cashflow, and security against the Mirror titles - but the banks would object to any subordination of their debt.

Andrew Baxter reports on JCB's link with Sumitomo

Former rivals join forces in the trenches

n a blustery day in the Derbyshire hills in north-ern Englang earlier this month, eight Japanese-made crawler excavators were put through their paces on ground that, until recently, was enemy

Their tracks encased in heavily-churned mud, the entire crawler excavator range of Sumi-tomo Construction Machinery was ploughing up a test site normally used by JC Bamford Excavators (JCB) — one of the brightest stars of the British post-war mechanical engineering industry.

JCB, an independent, family-owned company, has a record on proceeding industry. innovation, product development and marketing know-how that gives it more right than most British engineering companies to cock a snook at the Japanese. So there was surprise in March when JCB announced a joint ven-ture that will see Japanese-de-signed crawler excavators, albeit with modifications for the European market, being produced at JCB's Uttoxeter plant from the third quarter of next year.

Mr Martin Coyne, managing director of the joint venture company, JCB-SCM, says the aim is to build a 10 per cent share of the European crawler-excavator market by the mid-1990s, equating to sales of perhaps £45m (\$79.6m). Achieving that will depend on a similar combination of talents to that being discussed by Italy's Fiatallis, Deere of the US and Japan's Hitachi Construction Machinery for the European market. The European company's distribution network links with the overseas technology and product range to create a new force in the market and put pres-

sure on smaller players.

As has happened in other sectors of engineering, these tie-ups recognise the Japanese technology lead and the enormous expense to match it. But unlike, for example, the machine tool sector, where Japanese producers have achieved technological and marketing leadership in tandem, European construction compa-nies dealer networks are a bigat-

traction to the Japanese. But the JCB-SCM venture has But the JCB-SCM venture has a significance beyond the construction equipment industry. It could provide a formidable test for the European companies that supply the industry with its pumps, hydraulic rams and other parts. Already there are rumblings from UK suppliers worried they may not get a look in.

Mr Coyne points out that the venture is not the thin end of the wedge towards. Japanese control wedge towards Japanese control of the Staffordshire company. For

its first such venture in its "home market" of Europe, JCB But, while the deal is limited to one product type, Mr Coyne stresses it is intended as a long-term arrangement in a sector where Japanese producers account for about 80 per cent of the world market in unit terms.

Even in a recession that has dented its domestic market, JCB retains a strong measure of

self-confidence, and does not eas ily admit to shortcomings. But its own crawler excavator range, now out of production, was lim-ited and never achieved the popularity of its stable product, the backhoe loader.

backhoe loader.

By the late 1980s, says Mr Coyne, JCB realised that to remain a world player in the industry, it needed an effective range in a product type which, because of its mobility and versatility, accounts for \$10bn of the \$45bn world market for construction and mining equipment.

ollowing a route dug in 1987 by Caterpillar, the world's largest construction equipment producer, via an excavator joint venture with Mitsubishi Heavy Industries, JCB determined to tap into the technological expertise shared by Japanese producers and their parts suppliers, and nourished by a home market that takes 62 per cent of the 92,000-unit world market for crawler excavators.

The UK-made excavators will have Isuzu engines like their Japanese counterparts, but Mr Coyne says he has not shut the door on European suppliers who can make other "large lumps" of

proprietary equipment competitively. Even so, UK and continen-tal suppliers face an upbill battle when the new venture can buy some parts for 30 per cent less

from Japan.

All the big machining centres at Uttoxeter will be Japanese. Sumitomo can buy Japanese machine tools for 30-40 per cent less than JCB or other European

Sumitomo's high-technology sumitomo's high-technology crawler excavators range from 7 to 45 tonnes weight, and the smallest and largest will probably continue to be brought in from Japan as they are sold in smaller quantities in Europe.

Mr Coyne says the venture, and JCB indirectly, will benefit from the unified Japanese approach to design and production. His deputy. Mr T.Osuka. tion. His deputy, Mr T.Osuka, spent 11 years in production and

of crawler excavators. the deal, too. It is an unknown name in European construction equipment, lagging behind its bigger rivals Mitsubishi, Hitachi and Komatsu. That has not been for want of trying – in 1989 it came close to buying Benati, an Italian producer, before being pipped at the post by the Fiat-Hitachi joint venture.

Sumitomo gains access to JCB's European network, and the UK company's name, which will appear prominently on the exca-vators' lift-arm. It will also benefit from the UK company's aftersales service.

At first glance, the sales target looks ambitious in the middle of a recession, but Mr Coyne believes the venture can take market share from smaller pro-

The venture's pan-European approach should give it an advantage over producers who are more dependent on a single national market, he says. Yet one of the companies JCB will be up against is Liebherr, strong in Germany which has taken on a new closuricance since requires. new significance since reunifica-

will have to succeed in Germany to achieve its target. But perhaps there will be room for one new player in Europe if Germany and later, eastern Europe help lift sales of crawler excavators from 13,000 units last year to 16,000 by the end of the century, according to forecasts collated by the UK manufacturer.

News Corp wins 3-year extension from banks

By Patrick Harverson in New York

NEWS Corporation, the debt-laden media group, has taken the next important step in the restructuring of its debts by winning a three-year extension and more favourable terms for \$3.2bn in loans from its main Mr Rupert Murdoch's media

group earlier this year persuaded more than 100 banks to agree to a refinancing of total group debt of \$7.6bn (now equivalent to \$8.3bn.) Under the latest plan, the group has already completed a private placement of \$180m of convertible preference shares and the public offering of a 55 per cent interest in the group's Aus tralian commercial printing and magazine operations for \$500m. The next steps in the refinancing programme will include the sale of 16.1m American depositary receipts (ADRs) and 5m ordinary shares to US and interna-

tional investors, the sale of \$300m in senior 10-year notes, and an increase in bank loans. However, these moves depend on the suc-cessful outcome of talks with current lenders. News Corporation said on Fri-

day the terms of its existing \$3.2bn bank loans were renegoti-ated to provide the group with greater flexibility on payment of dividends, making investments and issuing long-term debt securities, the proceeds of which would go to the banks. gets set by the banks, News Corporation will also be able to

retain some money earned from asset sales and equity financings for working capital purposes.

The extension and the more favourable terms, however, have been granted subject to News Corporation meeting prepayment obligations by the banks.

BA may seek 80% of venture with KLM

BRITISH AIRWAYS might own as much as 80 per cent of a joint holding company it is considering setting up with KLM Royal Dutch Airlines to run their merged passenger

The groups are discussing plans to merge operations to create Europe's largest airline. The merged airline would be controlled and managed by a holding company, which BA

and KLM would jointly own. The airlines would retain separate legal identities, stock exchange quotations and shareholding structures. The two sirlines would be raid dividends by the holding company to pass on to their shareholders. The chances of the merger being approved by aviation regulators in Europe and the US would be heightened if the parent companies

which covers little new ground

and offers few concrete sugges-tions will make a taugible con-

However, the real impetus

for change is coming not from academic studies, but from two shocks to Canadian busi-ness and labour.

First, the free trade agreement (FTA) with the US, which

came into effect in January 1989, is exposing Canada to unaccustomed competition

from bigger, more efficient US

producers.
Also, the Canadian dollar

has soared from an all-time

low of just in excess of 69 US

cents in early 1986 to its cur-rent level of 88 cents. Last

tribution.

retain separate identities. Executives acquainted with the talks believe BA will press for up to 80 per cent of the joint company, and will accept no less than 70 per cent, on the grounds it is almost three times the size of KLM with a market capitalisation of £1.6bn and a financial performance and a financial performance
likely to be stronger.

The ownership split of the
joint holding company is likely

to be the most contentious issue. Dutch trade union officials last week suggested the holding company might be equally owned. A large share for BA would almost certainly provoke Dutch trade unions and some KLM managers to complain of a takeover

than implied by the sharehold-ing split. Under plans for the merger, the two airlines would be equally represented on the board with special voting rules to protect BA's dominance.

Merged management func-tions would help substantial cost savings. At least £500m 5m) a year could be saved within two years from BA and KLM's combined costs (about £5.8bn in 1990-91).

Canada steps up its drive for solutions

LAST week Canada reported its first monthly trade deficit in 15 years. Although the setback was an aberration caused by a civil service strike which disrupted grain exports, the raw figures and the explanation lead to the same conclusion: slipping productivity is badly denting Canada's competitiveness in world markets. The problem has been recognised for some time. The 20 per cent jump in Canada's unit labour costs between 1937 and 1990 was the highest among the G-7 countries. Productivity increases have slowed from an average of 2 per cent a year in likely to be a key pillar in the election campaign of Mr Brian average of 2 per cent a year in the 1960s to 0.7 per cent in the Mulroney, the prime minister. But it has infuriated some of Canada's leading economists. Not surprisingly, they would have liked the money for their 1970s and 0.2 per cent in the 1980s, again the worst G-7 perresearch. But they also ques-tion whether an analysis

What has changed in recent months is that the drive for solutions to the problem has

moved into high gear.

The government and a business lobby group have just paid a million dollars to Prof Michael Porter, the Harvard economics guru, for an analysis of Canada's slipping competitiveness.

The 330-page study does little more than adapt to Canada the theories and solutions which Prof Porter proposed in his best-seller, The Competitive Advantage of Nations. He worries about Canada's tardiness in adding value to its natural resource base, and about the heavy concentration of foreign-owned "branch plants" which have little incentive to

By drumming up publicity for what Ottawa calls its
"Prosperity Initiative", the
Porter report has helped lay
the foundation for what is

The exchange rate reflects an unusually independent monetary policy in recent years by the Bank of Canada.

Canadian interest rates traditionally track the same contours as their US counterports. tours as their US counterparts, with a premium of one to two percentage points to compen-sate for stronger inflation

Economics Notebook

By Bernard Simon in Toronto

pressures north of the border. But the Bank of Canada acted far earlier than the Federal Reserve to curb inflationary pressures in the latter stages of the last boom. The spread between Canadian and US interest rates widened to as much as six percentage points last year. Canadian banks' prime lending rate peaked at 14.75 per cent. The combination of the

strong dollar and high interest

mouth, it briefly bobbed above 88 cents.

The exchange rate reflects reflects rates plunged Canada into a deeper recession than the US.

But the long-term benefits of the central bank's tight mone tary policy are slowly becom-

tary policy are slowly becoming apparent.
Wage increases for unionised workers averaged only 3.3 per cent in the third quarter, down from 5.8 per cent in 1990. Price inflation has slowed to an annualised rate of less then 3 per cent (aveluof less than 2 per cent (excluding the ripple effects of a 7 per cent value-added tax

imposed last January).
To translate these gains into a more competitive industrial base however, also requires a number of far-reaching structural changes.

Toronto-Dominion Bank concluded last week in one of a mushrooming array of studies that "even though lowering the dollar would offer the manufacturing sector some much-needed help, a sharp davaluation would not solve Canada's problems in the long

Canada's spending on research and development in recent years has been about half that of the US and Japan, relative to the size of its economy. Private industry's R&D contribution is less than in India and only slightly higher

Canada also has a dismal education and training record, with a school drop-out rate of about 30 per cent and func-tional illiteracy in 38 per cent of adults.

than in Mexico.

Mrs Svlvia Ostry, a former department and now chaliman of the Centre for International Studies at the University of Toronto, says that Canadian business has so far responded disappointingly to the currency shock, preferring to complain rather than mend its ways. Mrs Ostry thinks another jolt will be needed to goad it into action.

Another crucial element will be a shift in attitude. As Mrs Ostry said in a recent speech: "If we want high wages and a broad array of public goods, then efficiency in both the pri-vate and public sector must be a prime objective."

Some encouraging signs are emerging. Unions in several hard-pressed industries have agreed to reopen labour con-A public outcry greeted Ontario's decision earlier this year to triple the provincial budget deficit.

The question is whether the emphasis on restraint and productivity will survive beyond the end of the present recession.



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Bank creditors offered £60m back over 5 years

By Tracy Corrigan

MR GEORGE WALKER, Kingsmill, a partner of DJ founder and former head of the struggling leisure group Brent Walker, has made a formal offer to repay £60m over a period of five years to six bank creditors, in a move designed to forestall any potential bank-

ruptcy proceedings. On Friday, a writ was issued against these same six banks for wrongful inducement of breach of contract; Mr Walker will sue them for putting pres-sure on the company to oust

The repayments would rely on two main sources: any receipts from Mr Walker's claim for wrongful dismissal, and any revenues from Rau-san-Segla, Mr Walker's French chateau would be channelled

By David Waller in Frankfurt

VEBA, the German chemicals,

values and trading group, has lifted net profits for the first nine months of 1991 by DM5m to DM614m, (£212.4m)

an increase of under 1 per cent. Sales rose by nearly 11 per cent to DM44.13bn against DM39.84bn.

The Düsseldorf-based group said that the contribution from the chemicals side of the

business was "unequivocally down" over the same period last year, reflecting growing

There was no profits break-down but the company said

that other businesses, espe-cially oil, had registered prof-its increases and the group was set for a good result for

sure on income and sus-

pressure on incom-tained competition.

Freeman.
Mr Walker was forced to step down as chief executive of the

financially distressed company at the end of May, and is suing the company for wrongful dis-

Meanwhile, the company is to make a further attempt to remove Mr Walker, and his wife Mrs Jean Walker, for-merly head of the hotels and leisure division, from the board. On Friday, the board agreed to seek shareholder approval to vote them out. The vote will be held within a

month's time.

The 20-page debt repayment proposal, which was presented to the banks last week, followed demands by banks for repayment of the debt. With a "reasonable proposal" by Mr

the full year.

While sales in the chamicals sector increased by a modest 2.8 per cent to DM7.87bn (DM7.85bn), the oil division saw a near 16 per cent jump in sales to DM9.24bn compared

with DM7.97on.

The company attributed this surge to a combination of higher prices and higher vol-

Turnover in the trading divi-sion rose by 18.8 per cent to DM14.87bn, in part because of increased activity in distribu-

tion of fuel and building mate-

The company said it invested DM2.61bn in fixed assets in the first nine months, compared with DM2.46bn in the same period last year.

NOTICE OF REDEMPTION

To the Holders of

The Industrial Bank of Japan

Finance Company N.V.

£30,000,000 11%% Guaranteed Bonds Due 1995

guaranteed by The Industrial Bank of Japan, Limited

(the "Bonds")

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(a) of the Bonds. The Industrial Bank of Japan Finance Company N.V. (the "Company") will redeem £3,500,000 principal amount of the Bonds on 31st December, 1991 at the redemption price of 100% of their principal amount.

The serial numbers of the £3,500,000 principal amount of the Bonda drawn for redemption in accordance with Condition \$(a) of the Bonds are as follows:

accordance with Condition S(a) of the Bonda drawn for redemption accordance with Condition S(a) of the Bonda are as follows:

1178 | 1583 | 2012 | 2405 | 2800 | 3189 | 3653 | 4056 | 4569 | 5048 |
1178 | 1594 | 2027 | 2409 | 2815 | 3192 | 3654 | 4056 | 4576 | 5051 |
1193 | 1612 | 2035 | 2410 | 2816 | 3198 | 3653 | 4036 | 4598 | 5033 |
11206 | 1613 | 2077 | 2412 | 2536 | 2211 | 3662 | 4052 | 4623 | 5039 |
11207 | 1618 | 2081 | 2425 | 2653 | 3217 | 3662 | 4052 | 4623 | 5039 |
11213 | 1629 | 2082 | 2441 | 2869 | 2333 | 3890 | 4103 | 4638 | 5039 |
11213 | 1627 | 2086 | 2440 | 2877 | 2237 | 3695 | 4104 | 4631 | 5084 |
11213 | 1637 | 2086 | 2440 | 2877 | 2237 | 3695 | 4114 | 4644 | 5119 |
11241 | 1649 | 2002 | 2470 | 2882 | 3240 | 3708 | 4118 | 4689 | 5141 |
1241 | 1669 | 2102 | 2470 | 2882 | 3240 | 3708 | 4118 | 4689 | 5141 |
1241 | 1679 | 2103 | 2478 | 2901 | 3244 | 3717 | 4129 | 4661 | 5141 |
1243 | 1663 | 2108 | 2488 | 2923 | 1249 | 3744 | 4153 | 4652 | 5177 |
12569 | 1702 | 2127 | 2520 | 2930 | 3268 | 3771 | 4174 | 4675 | 5177 |
12679 | 1702 | 2127 | 2520 | 2930 | 3268 | 3771 | 4174 | 4675 | 5177 |
12679 | 1715 | 2156 | 2530 | 2955 | 3281 | 3777 | 4202 | 4694 | 5197 |
1268 | 1702 | 2127 | 2520 | 2930 | 3268 | 3771 | 4129 | 4694 | 5197 |
1269 | 1715 | 2156 | 2530 | 2955 | 3281 | 3777 | 4202 | 4694 | 5197 |
1270 | 1776 | 2156 | 2530 | 2955 | 3281 | 3779 | 4212 | 4703 | 5195 |
1270 | 1776 | 2157 | 2561 | 2563 | 2369 | 3769 | 4174 | 4675 | 5177 |
1270 | 1776 | 2157 | 2561 | 2563 | 2957 | 3362 | 3799 | 4218 | 4771 | 5257 |
1270 | 1776 | 2170 | 2560 | 2564 | 2969 | 3769 | 4174 | 4675 | 5177 |
1270 | 1776 | 2170 | 2560 | 2564 | 2969 | 3769 | 4231 | 4771 | 4771 |
1271 | 1776 | 2170 | 2560 | 2564 | 2969 | 3769 | 4231 | 4771 | 4771 |
1271 | 1776 | 2770 | 2560 | 2577 | 3362 | 3369 | 3369 | 4364 | 4369 | 4369 |
1271 | 1271 | 1270 | 2566 | 2567 | 3368 | 3369 | 3369 | 4369 | 4369 |
1272 | 1273 | 1274 | 2569 | 2577 | 3368 | 3369 | 3369 | 4369 | 4369 |
1272 | 1273 | 2565 | 2563 | 2565 | 3369 | 3369 | 4369 | 4369 |
1272 | 1273 |

of the redemption price will be made against surrender of the Bonds in the provided in the Conditions of the Bonds at any of the following Paying Agents: The Industrial Bank of Japan Trust Company 245 Park Avenue, New York, NY 10167 (for payment of principal only) The Industrial Bank of Japan, Limited Bucklersbury House, Walbrook, London EC4N 8BR

The Industrial Bank of Japan (Luxembourg) S.A. 3b. Boulevard Du Prince Henri B.P. 68, L-2010 Luxembourg, GD de Luxembourg

Industriebank von Japan (Deutschland) A.G. Niedenau 13-19 6000 Frankfurt Main, Germany

Morgan Guaranty Trust Company of New York Avenue des Arts 35, 1040 Brussels, Belgium

Morgan Guaranty Trust Company of New York 14 Place Vendome, 75001 Paris

Swiss Bank Corporation
1 Acschenvorstadt, 4002 Basle, Switzerland

All Bonds to be redeemed should be presented for payment together with all coupons appetitioning thereto maturing on or after 31st December. 1992 falling which the amount of any messing animatured coupon will be deducted from the sum due for payment and will be payable as provided in the Conditions of the Bonds. Interest on the Bonds to be redeemed will cease to accurae thereon from 31st December. 1991. The coupon for 31st December. 1991 should be detached and surrendered

Payment pursuant to the presentation of Bonds for redemption within New York, New York,

Veba profit just ahead to

DM614m at nine months

Walker on the table, a court would now be unlikely to look favourably on any bank-untry proceedings against Mr Walker, according to Ms Kingsmill. She added that the bulk of the debt had been incurred by Mr Walker, or he family by Mr Walker or by family trusts in an effort to keep the company affoat. For example, the family trusts put \$30m into a £101.9m convertible bond issued last November at the time of the company's stand-still agreement with the banks.

The banks involved in dis-cussions on the refinancing of the company have made Mr Walker's removal a condition while Mrs Walker's refusal to sign particulars of the refinancing agreements have made her vulnerable to removal.

Wills' £4.3m

provision for

By Richard Waters

Wills Group, the marketing services and automotive prod-ucts manufacturer, has set

aside £4.3m in provisions to

its Hawkes group of trade finance companies.

The charge, taken as an extraordinary item, contributed to a £6.3m post-tax loss in the 18 months to June 30.

Mills which was charging its

Wills, which was changing its accounting reference date, had already taken a £835,000 charge against Hawkes in its previous

accounting period, to December 31 1989.

Mr David Massie, chairman

blamed under-investment and the recession for a loss of

nearly £1.49m on turnover of £22.7m in the 18-month period.

George Walker: writ issued against the six banks Ricoh tumbles 59% to Y7bn in sluggish markets Hawkes disposal

PRE-TAX profits of Ricoh, the Japanese camera and office

equipment company, fell by 58.5 per cent to Y7.03bn (£30.56m) in the six months to Sales fell in each of the company's main product divi-

sions. Like many other export oriented companies, Ricoh was hit by the high value of the yen and generally sluggish

market conditions. Group sales fell by 3.1 per cent to Y333.6hn and exports by 17.2 per cent to Y92.93bn. At the operating level profits dived by 91.4 per cent to Y1.18bn. The cost of materials fell more slowly than the value of sales, while sales and management expenses rose.

Sales of photocopy and fac-simile machines fell from Y203.4bn to Y197bn while those from information processing equipment declined from Y101bn to Y34.5bn. The poor performance at the operating level was partially offset by better earnings in

non-operating accounts.
Share revaluation losses for many companies were much more severe a year ago.
Net earnings declined by 49.1 per cent to Y4.68bn, and an unchanged interimediated.

unchanged interim dividend was declared at Y5. Business conditions were expected to continue to be diffi-

Net earnings for the year were projected at Y9.5bn, compared to Y14.4bn last year.

Bass sells veast technology for £18m

BASS, the brewing, pubs and hotels group, has sold its 81 per cent interest in Delta Biotechnology to the BOC Group for a cash consideration of £18m, including repayment of \$25m learns. £7m loans.

Delta, with net assets of some 25m, was founded by Bass in 1984 to exploit its expertise in yeast technology. Bass will participate in future earnings linked to Del-ta's performance. Delta, which has yet to commence trading. has yet to commence trading. incurred a net loss of around £6.5m for the 12 months end-

The sale was part of the Bass strategy of disposing of non-core businesses.

The balance of Delta's equity, currently owned by the Strob Brewery Company of the US, is also being sold to BOC.

Kenmare's I£1.7m from rights misses target

By Kenneth Gooding

Kenmare Resources, the Dublin-based natural resources exploration group, raised 1£1.7m (£1.6m) from a rights issue but has missed its target of £2.4m.

However, Mr Charles Carvill, chairman, said the sum raised would enable the company to move ahead with its Ancuabe graphite project in Mozambique.

Mozambi

The funds raised would allow USM-quoted Kenmare to use some element of project debt "which is in any case far more common than all-equity in the mining industry," he

said. Mr Carvill said Kenmars hoped to complete debt arrangements in March next

Sun Life holders receive warning of lower dividends

By Norma Cohen, Investments Correspondent

company now bidding for them, could risk receiving smaller dividends in the

future.
That was the warning sent to shareholders in a letter from Sun Life's independent directors giving their reasons why shares should be tendered to Rockleigh, the company recently formed by Societe Centrale Union des Assurances de Paris (UAP) and TransAtlantic Holdings.

There is a risk that Rock-

lantic Holdings.

"There is a risk that Rock-leigh's influence could result leigh's influence could result in a smaller proportion of Sun Life's earnings being distributed in the future than in the past," the letter said.

UAP and TransAtlantic, via Rockleigh, now own 59.8 per cent of Sun Life. They have offered to purchase the remaining outstanding shares for £11.60 each, valuing the company at £790m.

Attached to the letter was an independent valuation of Sun Life from Bacon and Woodrow, consulting actuaries, which valued the company at £795m, equivalent to £11.69 per share, marginally below the offering price.

price.

The letter also pointed out that Sun Life's business prospects were better than had been earlier believed. In the second half of the year, based on unaudited wearsement. on unandited manag

SUN LIFE shareholders who do not choose to sell their shares to Rockleigh, the newly-formed ber 1991 was 50 per cent higher to the newly-formed ber 1991 was 50 per cent highe accounts, new business for the 10 months to the end of October 1991 was 50 per cent higher than the year ago period. In the first six months of 1991, it was 37 per cent higher than the year before.

The independent directors said they did not intend accepting the offer in respect of their own beneficial holdings representing 0.02 per cent of Sun Life's share capital.

The letter was intended to help shareholders make their own minds up about the offer, which is conditional on Rockleigh being able to acquire only 122,182 additional shares.

The letter noted that as a result of the majority of shares

result of the majority of shares being held by Rockleigh, liquidity may well reduce sharply, making it more difficult to sell shares

leter.
Furthermore, the number of shareholders may fall to the point where the London Stock Exchange de-lists the shares altogether, making it even more difficult to sell them.

Evered Bardon sells Pisani

Evered Bardon has continued to reduce debt by withdrawing from non-strategic activities through the sale for 2620,000 cash of Pisani, wholesaler of polished granite, marble and decorative stone.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
E Surrey Waterint McCarthy & Stonelin		Jan 16 Mar 4	3 0.5	i	8
Dividends shown pence "Equivalent after allow	ing for so	arto Issue.	TOn capi	otherwis balincre	e stated. essed by

CROSS BORDER M&A DEALS BIDDER/INVESTOR TARGET SECTOR COMMENT Entertainment Corp (US) Dow taking 51% Chemicke Zavody Sokolov Chemicals (Czech) Printing products Scape Group (UK) Scandialett (Sweden Agreed cash £1.1bn McDonnell Douglas (US)/ Aircraft McDonnell needs finance Morgan Crucible (UK) Carbon Technologies (US) Carbon Payments over 5 years Components Morgan Crucible (UK) Fulmer (US) related price Outokompu Metals & Africa/east Europe venture Placer Dome (Canada) ICI disposal Crompton & Knowles (US) Ste des Colorants d'Oissel Dyes Unit of Ciba-Geigy UK disposal

Water treatment

Alliances in aerospace dominated the international mergers and acquisitions acone last week, writes Brian Bollen. Highly-geared US manufacturer McDonnell Douglas sald it was seeking more Asian partners, after reaching preliminary agreement to sell 40 per cent of its commercial aircraft operations to Taiwan Aerospace, for \$25n. McDonnell needs pariners to help it develop a new long-range wide-bodied

The much-discussed link between British Airways and Dutch airline KLM threw up speculation that it could take the form of a merger modelled on Angio-Dutch groups Unilever and Shell. Restructuring of the recession-hit video retailing industry continued with the agreed £75m bid by Biockbuster of the US for Cityvision, parent of the UK's biggest video rental company. The transaction also marks a strengthening of the links in the home entertainment field between Biockbuster and Dutch electronics company Philips, which has an option to buy half of Cityvision if the deal goes through.

US-based international Paper is forming a joint venture with Brierley investments, the New Zealand investment and trading group, to control Carter Holt Harvey, New Zealand's largest forestry group. International Paper said it is buying half of Brierley's stake in Carter Holt Harvey as part of its strategy to become a strong Pacific Rim player.

secome a strong Pacific Rim player. Industrial materials manufacturer Morgan Crucible

announced the acquisition of three US compa strategy of expanding into niche markets.



FMC Corporation (US)

Kingdom of Denmark

USS 250,000,000 Floating Rate Notes due May 1995

Unit of Ciba-Gelgy

In accordance with the Description of the Notes, notice is hereby given that for the interest period from November 21, 1991 to May 21, 1992 the Notes will carry an interest rate of 10% per

The interest payable on the relevant interest payment date May 21, 1990 against coupen No. 14 will be US\$ 505 56 for each

US\$ 10,000 Note



CENTRALE NUCLEARE EUROPEENNE A NEUTRONS RAPIDES S.A.NERSA FRF 700,000,000 GUARANTEED FLOATING RATE NOTES 1996 For the period November 22, 1991 to February 24, 1992 the new rate has been found at 9,8125% PA. Next comment date: February 24, 1992

UK disposal

Coupon nr: 9 Amount FRE 254,22 for the denomination of FRE 10 000 FRE 2562,15 for the denomination of FRE 100 000 THE PRINCIPAL PAYING AGENT

GROUPE SOCIETE

15, AVENUE SMILE REUTER LUXEMBOURG

THE KOREA EUROPE FUND LIMITED International Depositary Receipts issued by Morgan Guaranty Trust Company of New York Notice is hereby given to the IDR-holders that the Kores Borope Fund Lim on of USD 0.03 per shere. The record date of this dividend is

caccarre a mannomen or USD UID per mare. The record can of this dividend is September 16th, 1991.

As of November 28, 1991, payment of coupus manber 4 of the International Depositary Rections will be made in US Dellars at the net rate of USD 14.75 per IDR after deduction of Depositary fees USD 0.25.

This dividend has suffered a deduction of 25% U.K. withholding tax.

Payment will be made at one of the following offices of Morgan Guaranty Trust ny of New York:

escle, 35 evenue des Ares London, 1 Angel Court Frankfurt, 46 Mainzer Lan Zarich, 38 Stockenstrasse



KOREA DEVELOPMENT SECURITIES CO., LTD.

A wholly-cwned subsidiary of The Korea Development Bank ("KDB")

is pleased to announce the opening of its

LONDON REPRESENTATIVE OFFICE

26th November 1991

HEAD OFFICE: In-Kie Hong, President & C.E.C. 14-15 Yoldo-dong, Youngdeungga-ku Secui 150-010, Korea Tel: (822) 786 4892/1381 Fex: (822) 786 3142/4837 Telex: K22238 KDSEC

LONDON OFFICE: C. S. (Alex) Lee, Chief Representative Plantation House, 31-35 Fenchurch Street London EC3M 3DX, United Kingdom Tel: (071) 626 2616/3135 Fax: (071) 626 2606

Extract from the Annual Report and Accounts presented at the 95th Annual General Meeting held in Manchester on 21st November 1991 Year ended 30th June 1990 0002 9000 3,304 3,071 Taxation (689) (1,188)Profit for year 2,415 1,803 Earnings per share 3.60a 2.82p Net dividends per share 2,575p 2.575p Net assets per share 113p 115p TRAFFORD PARK **ESTATES PLC** Estate Office, Trafford Park Road, Trafford Park Manchester M 17 1AU

Dated: November 25, 1991

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Payment pursuant to the presentation of Bonds for redemption within New York. New York, or other payment made within the United States, including a payment made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS and to backup withholding of 20% of the gross proceeds if a payee fails to provide the paying orient with an executed IRS form W-8 in the case of a non-U.S. person or an executed IRS form W-9 in the case of a U.S. person. Those holders who are required to provide their correct taxpayer identification number and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Bonds for payment. THE INDUSTRIAL BANK OF JAPAN TRUST COMPANY

Life holders

Nordic insurance glant report on the future of Skandia Robert Taylor and Karen Fossli report on the future of Skandia cent to SKrm from SKr1.5lbn vear earlier, although this vear earlier, althoug

A Nordic insurance gant capable of competing with the strongest in deregulated post-1992 Europe.

They result from the SKr4bn (\$639m) deal struck on Friday by Skandinaviska-Enskilda Banken, Sweden's leading commercial bank, with Uni-Storehrand, the recently created brand, the recently created Norwegian insurance conglomerate, and Hafnia, the Danish insurance group, to sell most of its 28.2 per cent share option in Skandia, Sweden's largest

insurance company.

The agreement signals defeat for S-E Banken's attempt to create a pan-Nordic financial group linking banking with insurance. However, out of the

insurance. However, out of the wreckage the outlines of an insurance conglomerate are emerging which could dominate the Nordic region and become the fifth largest in the European insurance industry. Nevertheless, the tangled saga at Skandia looks far from over. It is true that 58.2 per cent of Skandia's shares will be in the hands of Nordic insurance companies including not just Uni-Storebrand and Hafnia just Uni-Storebrand and Hamia but Pohjola, the Finnish insur-ance company which already

i tored Bardon

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owned 10 per cent of Skandia.

But events are moving much faster than the main players would have liked. "This has not been the most perfect tim-ing for us," admitted Mr Jan Erik Langangen, Uni-Store-brand's chief executive yesterday. "But these are opportuni-ties on which you have to act." With a 25 per cent stake in Skandia by next February, Mr Langangen is set to become the company's leading force with his maxim: "If you are strong you can choose your partner. If you are not, you will be cho-

He told the Financial Times yesterday he has three clear objectives for Skandia.

To "improve the basis of Skandia's earnings to convince Uni-Storebrand shareholders it is a good investment". In the first half of this year the company's profits fell by 99 per

Court may urge

more details on

Skandia's headquarters,

● To "develop synergies" between Skandia and the other Nordic insurance companies that are now its majority

● To "build a competitive Nordic structure, competitive both in the region and in the



Uni-Storebrand and Hafnia intend to place 8.8 per cent of the shares with both an unnamed Finnish insurance group and another leading group and another reading European insurance company, as part of the deal with SE Banken. Mr Langangen made it clear yesterday that talks were continuing with several reactives European partners but possible European partners but he hoped a decision would be

reached in the next fortnight.

However he was not prepared yesterday to offer any public support for the existing Skandia leadership. The new owners would insist on direct company board representation. Meanwhile the immediate ublic reaction from Mr Bjorn Wolrath, Skandia's chief execu-tive, to Friday's deal does not suggest a speedy outcome to his company's uncertainties.

Not only did he not know until the last moment what was going to happen to S-E Banken's share option but he has yet to be given any clear

Bjorn Wolrath: fought against any plann The irony is that Mr Wolrath had earlier displayed the ambi-tion to build up a pan-Nordic insurance giant from Skandia's power base. He told the Finan-cial Times in September 1990 he wanted to create "the total Nordic insurance company with common computer cen-tres, co-ordinated management

of Hamia, may help to clarify

the outlook.
Mr Wolrath fought against

any planned merger between S-E Banken and Skandia with

considerable success from the moment of the bank's share

option purchase but his appar-

training and other natural forms of teamwork" as well as establish a direct presence for Skandia in the European Com-But now it looks as though it is Mr Langangen and his allies who have acquired the position to fulfil that ambition. "The new ownership structure could give new possibilities," admit-ted Mr Wolrath, but he does not disguise his unease about the latest turn of events.

Indeed, he has suggested one of Uni-Storebrand's primary aims in acquiring a dominant stake in Skandia is to end the activities of Skandia's Norwe-gian insurance subsidiary

Vesta, which has around 15 per cent of Norway's insurance market and poses a competi-tive threat to Uni-Storebrand on its home territory. It is unclear this weekend what will happen to Vesta.

Hafnia also has problems as a result of its purchase of Skandia shares. Clearly this signals the end of the Danish company's role in the country's largest insurance com-pany, Baltica Holdings, where it has acquired a 33.7 per cent

While SE Banken will retain 4.9 per cent of Skandia's shares, Mr Langangen ruled out yesterday any fresh attempt at creating a banking-insurance giant in the after-math of S.E. Banken's failure. "There will be no cross-share-holdings with S.E. Banken. Nor a merger," he explained. He recognises the activities of banking and insurance should

remain apart.
For S-E Banken the effects of its retreat could prove painful.

Mr Bo Ramfors, the bank's

chief executive, confessed that
the Skandia option had proved a failure which could inflict a loss to the bank of up to SKr700m, as well as being a personal setback for him.

personal setback for him.

The bank's first-half profits rose by more than 30 per cent to SKr3.14bn, far better than expected. But S-E Banken reckons credit losses for this year alone will total around SKr3bn. In fact, S-E Banken is not pulling out something from the ing out completely from the insurance business. Last Priday it announced it was forming a new life insurance company to be called S-E Banken

Forsakring. However, this is small consolation for the abandonment of the bank's Nordic dream of a banking-insurance giant break-ing down the barriers between enough to compete in post 1992 Europe. The next few weeks will determine whether Skan-dia's new owners will be able instead to construct a pan-Nor-dic insurance group with a

San Paolo plans L1,250bn share issue

Wagons-Lits bid THE BRUSSELS commercial court will decide today whether Accor, the French hotel group, should reveal more information about its FFr2.2bn (\$407m) bld for Wagons-Lits, the Franco-Belgian travel company, writes

The court has also agreed to accelerate the procedure for its in-depth examination into the in-depth examination into the details and value of the bid. Analysts believe a final deci-

Analysts believe a final decision in favour of the small shareholders would not only force Accor to rethink its bid, but also clarify Belgium's two-year-old takeover law.

Three groups of shareholders have brought cases against Accor and Société Générale de Belgique, the mhority partner in the bid, with the eventual aim of forcing a rise in the takeover price to BFr12,500 a takeover price to BFr12,500 a share from BFr8,650.

share from Bfrt8,650.

During summary hearings last Friday, lawyers for a group of institutional investors claimed the Accor/La Générale 117-page offer document was "practically dumb" on the future strategy of Wagonsturre strategy of Wagons-Lits. Accor's lawyers argued it was not up to the commercial court to question the decision of the banking commission, the Belgian takeover authority which approved the document. On Friday, the court will

begin to examine the sub-stance of two other cases stance of two other cases one brought by Deminor, a small shareholders' action group, the other by Sodezho, the French catering company which owns 5 per cent of Wagons-Lits. The minority holders want judgment before the hid closes on December 5, or failing that December 18, the last date shareholders should be paid. By Haig Simonian in Milan

ISTITITO Bancario San Paolo di Torino, soon to be Italy's higgest bank, has confirmed it should also be one of the best-capitalised, following plans for an initial public equity offering to raise a minimum L1,250bn (\$1.04bn).

San Paolo will be the second bank to take advantage of the new Amato Law, under which public-sector banks can float up to 49 per cent of their ordinary shares. After completing the lengthy legal procedures to become a joint stock company, Banco di Napoli launched the first deal of its kind this month

The San Paolo transaction.

to raise L400bm.

which is expected to take place next April, will be much hig-ger, raising the bank's capital to 16,250bn from 14,900bn at The first tranche of shares

worth L100bn in nominal terms, will be reserved for staff and is expected to be issued next February. The second tranche, comprising 125m shares at a nominal value of L10,000 each, will be floated. Around two thirds of the issue will be sold in Italy and the rest abroad.

The actual sum raised will

depend on the issue price yet However, the shares are

likely to be priced at an appreciable premium over their nominal value. After the issue,

nominal value. After the issue, about 20 per cent of the bank's capital will be quoted.

The issuing consortium will be led by Mediobanca, the Milan-based merchant bank. Salomon Brothers, Hambros and the Suez group, the US, UK and French financial institutions with which San Paolo has close links, are also likely to feature prominently in the deal.

San Paolo has equity stakes in all three companies, and it is expected that they will now take reciprocal stakes in the bank itself.

McDonnell Douglas lines up customers

By Paul Betts, Aerospace Correspondent

MCDONNELL Douglas has begun lining up potential launch customers for its new Summin customers for its new Subn MD-12 three engine airliner to be developed in co-operation with Taiwan Aerospace and possible other Asian partners.

Mr Robert Hood, president of Dayslos Aircreft the US

Douglas Aircraft, the US group's commercial aircraft division, disclosed in Singapore that he expected Japan Air Lines, China Airlines and EVA, the airline owned by Taiwan's Evergreen shipping group, to be among launch cus group, to be anning tained cus-tomers. He also said Federal Express, the US parcel group, was a likely laumch candidate for the MD-12. Delta Airlines, the Atlanta-based carrier and a traditional McDonnell Douglas customer, has also shown con-siderable interest in the MD-12 although it is also looking at competing widebody aircraft. Mr Hood expects Mitsui, the

Japanese trading bouse with a 6.1 per cent stake in the Japa-nese carrier Japan Air Systems, to play a role in the \$4hn MD-12 project. But he could not say at this stage if Mitsui would play a role as a launch customer or as an

equity partner.
McDonnell Douglas' intense negotiations to forge a partner-

ship with Asian investors to help launch the MD-12 programme by next spring to enable first deliveries of the new airliner in 1997 are increasingly being described in the US aerospace industry as an effort by the US company to set up what one official described as "an Oriental Air-bus".

NRI TOKYO BOND INDEX 765 (%) Occumber 1983 - 100 ᇔ 12 was 26 was 200 200 21/11/91 165.40 159.57 155.18 165.51 6.06 163.51 167.87 170.52 161.82 168.71 172.87 163.49 167.74 178.04 161.71 168.43 172.63 5.94 6.27 6.31 5.93 6.65 7.14 5 99 6.36 F 28

BBL (CAYMAN) LTD.



US\$50,000,000 Roating Rate Notes due 1994

For the six months November 25, 1991 to May 26, 1992 The Notes will carry an interest rate of 51/4% p.a. As a consequence the coupon pertaining to this interest period will be US\$ 13,343.75

Listed on the Luxembourg Stock Exchange

The Mitsul Talyo Kobe Bank, Limited Brussels Branch

Fiscal Agent

ISSUE OF UP TO US \$ 600,000,000 BANQUE FRANCAISE DU COMMERCE EXTERIEUR FLOATING RATE NOTES DUE 1996 OF WHICH US \$350,000,000 IS BEING ISSUED AS THE INTTIAL TRANCHE

In accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the period November 21, 1991 to May 21, 1992 has been fixed at 4.9175% per annum. The interest psymble will be US\$1,243.03 on each Note of US\$50,000

and US \$ 6,215.17 on each Note of US \$ 250,000.

BANQUE INTERNATIONALE A LUXEMBOURG Société Aponyme FISCAL AGENT

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Undated Floating Rate Notes Subordinated as to payment of principal and interest

Interest Rate Interest Period

54% per annum 25th November 1991

Interest Amount per U.S. \$10,000 Note due 26th May 1992

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Notice is hereby given that for the Interest Period 22nd November, 1991 to 24th February, 1992 the Notes will carry a Rate of Interest of 5.26563 per cent. per annum with an Amount of Interest of U.S. \$137.49 per U.S. \$10,000 Note and U.S. \$1,374.91 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 24th

Bankers Trust Company, London

Agent Bank

CITICORPO U.S. \$100,000,000

Adjustable Rate Subordinated Notes Due November 26, 1997

Notice is hereby given that the new Rate of Interest on the subject Notes has been fixed at 6.3% for the period November 26, 1991 to November 26, 1993. Value of Coupons numbers 7 and 8 in respect of each US\$5,000 nominal amount of the Notes will be US\$315.00 and in respect of each US\$25,000 nominal amount of the Notes will be US\$1,575.00.

November 25, 1991, London By: Citibank, N.A. (CSSI Dept.)

CITIBANCO

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hsued and leth past Number Amount 59,30274) 45,930,274 Margan Grenfell & Co. Limited and Cazenove & Co. amounce that under the Placing, 10, "Rid83 ordinary shares were placed on behalf of Morgan Grenfell & Co. Limited by Cazenove & Co. with its clients. In addition, applications in respect of a further 1330.2% ordinary shares were received from employees of Burn Stewart which have been satisfied in full out of the shares made available under the Intermediatries Offer in accordance with the arrangements set out in the figure particulars.

Morgan Granfell & Co. Limited and Catestove & Co. atmostnee that the Intermediates Otter was 3.21 times subscribed with applications in respect of 34,194,500 reditors chares being received from Intermediates for the remaining 10,665,676 unitarity shares available. Ordinary shares have been allocated to intermediates pro rate to their applications, walt intermediates being allocated approximately 31 19 per cent, of the numbers of shares for which they had made application.

It is expected that renounceable leaves of acceptance will be posted toriar, Monday, 25th November, 1991 and that dealings will commence tomorrow, Tuesday, 26th November,

NOTICE OF REDEMPTION

HUDSON'S BAY COMPANY

10% Debentures due 15 February 1994

Notice is hereby given that, pursuant to the terms of the Trust Indenture dated as of 15 February 1979 between Hudson's Bay Company (the "Company") and The Canada Trust Company, as Trustee, as supplemented by a Supplemental Trust Indenture dated as of 28 February 1989 between the Company and Montreal Trust Company of Canada providing for the resignation and replacement of The Canada Trust Company by Montreal Trust Company of Canada, as Trustee (where Trust Indenture and Supplemental Trust Indenture shall herein collectively be referred to as the "Trust Indenture"), the Company will redeem on 15 February 1992, all of the outstanding 10% Debentures, due 15 February 1992, all of "Debentures" at a price of 100% of the principal amount. Payment of the redemption price will be made in lawful money of the United States upon presentation and surrender of such Debentures. States upon presentation and surrender of such Depentures together with all unmatured coupons to one of the Paying Agents

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. perspectives

Sterling's slide routs the optimists

"Crisis ? What Crisis ?" This was attributed to Prime Minis-1979, on his return from an international conference to face the "Winter of Discontent".

LIKE THE former prime minister, the UK government bond market has been basking in a sunny climate. The sharp eakening of sterling in the European exchange rate mechanism last week came as a

Sterling has been stable within the ERM this year, trading firmly within the limits of a narrow band against the D-Mark. Interest rates have fallen and overseas investors have been enthusiastic buyers

of gilts. Hence, gilts market participants were sceptical for most of last week about the severity of the crisis facing sterling on the foreign exchange markets and its implications for bond

City economists dismissed the idea that the weakness of sterling could lead to a rise in UK interest rates. This optimistic line of argument was maintained as sterling first fell below DM2.87 and then through DM2.86.

Only on Friday, when the UK currency dropped to DM2.85, did this essentially

positive sentiment buckle. Even the most optimistic analysts admitted the weakness of sterling would - at least postpone the next cut in inter-

est rates

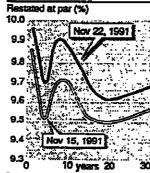
Talk of higher interest rates, while still regarded as premature, was firmly back on the agenda. This was reflected in the futures market. The futures contract on the London International Financial Futures Exchange closed down 37 basis points on the week at 89.28, implying base rates of 10.72 per cent by the year end. be the first ERM member to raise interest rates, even the domestic economic climate dic-

monetary policy. The Bank of France was forced to raise interest rates by 1/2 a point on November 18 to defend the franc within the ERM. The move came just a month after rates were cut ¼ of a point to stimulate growth in the flagging French economy. While the French governnt does not face an immediate general election, the policy reversal was not without politi-

tated a radical loosening of

cal pain. Compared with the UK, France is a model of a reformed, low-inflation economy. French consumer price

UK gilts yields



inflation is currently running at a year-on-year rate of 2.5 per cent, against 3.5 per cent for Germany and 4.1 per cent for the UK.
The Bank of England did

nothing to arrest sterling's decline last week. It has the ammunition to do so, at least

Foreign currency reserves amount to \$44.5bn, close to the all-time high of \$51.5bn reached at the end of 1988. In addition, the bank could draw on the support of the UK's ERM partners It may need all the support it

can get.
Until this week, sterling was seen as an innocent casualty of

December 19 could opt for tighter monetary conditions. Simon London

investors have been under-weight in German bonds and

equities for the past two years,

which is now being rectified by switching out of dollar and yen

As the dollar has fallen

against the D-Mark, sterling

However, by Friday, analysts

were starting to talk about

terling's inherent weakness. Moreover, there is no reason

to believe that the performance

of the UK currency is going to improve during the rest of the

year. The foreign exchange

markets are nervous about the

recovery. This is likely to

remain a factor until economic

improvement.
In addition, splits within the Conservative Party in the run

un to the Masstricht Summit

on December 9/10 and the prospect of a general election in the first half of next year are

Finally, while the Bundes-bank Council left German interest rates unchanged last

week, the next meeting on

unsettling factors.

idicators show a sharp

luggishness of UK econ

US MONEY AND CREDIT

Markets reflect economic confusion

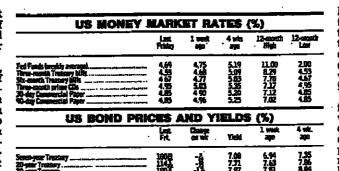
the portfolio capital flows which have been pouring into the D-Mark. Most international US CAPITAL markets are at present an accurate mirror of Washington's confused and chaotic political posturing over the national economy.

The Treasury bond market, in common with the rest of Wall Street, appears to be offering a vote of no confidence in the ability of either the Bush Administration or Congress to take any truly effective action to stimulate the stalled economic recovery. The US recovery is now so weak it is almost

And with the White House in disarray on the domestic front and President Bush's remarks about capping the interest rates on credit cards being blamed for the recent 120-point drop in the Dow Jones Index, the price of the benchmark 30the price of the benchmark 30-year Treasury bond crashed by two points last week. The mer-ket rallied slightly following unemployment figures show-ing a big rise in jobless claims, but these statistics did not cancel out the general confusion and a rise in housing starts. By the end of the week bond

traders had made a substantial net cut in the benchmark's price and sent the yield to nearly 8 per cent, largely out of fear that for electoral purposes the Bush Administration may try almost any fiscal trick no matter how inflationary to try to jump-start the econ-

The bottom line, according to Mr Robert Brusca, chief economist at Nikko Securities,



is that "we find ourselves in what may be the longest of the post war recessions". Mr Brusca said the credibility of the Federal Reserve has been hurt by an internal split over the course of policy, by policy leaks that undermine the Fed's effectiveness as a cohesive unit and by marginal interest rate

"If confidence is the prob-lem," he said, then "baby steps will not easily repair the dam-age." Over at the Federal Reserve, policy makers appear divided over what to do. A string of quarter point rate cuts has not produced any marked reaction as yet,

although some economists say a macro-economic response could take several more months. In San Francisco, Mr Robert Parry, president of the Federal Reserve that covers western states, noted that Fed funds have already come down hy 325 hasis points since Octo-ber 1990 and reckoned the effect of these cuts will eventu-ally be felt. But, Mr Parry stressed in an interview this could take three to six months. "We have put a lot of easing in train and one has to wait and get a clear view of the effects," he said.

ther 11, M1 rose by \$1.1bn to \$884.9bn

Although he acknowledges market jitters, Mr Parry said he feels less worried about inflation than he has for some time. "I never want to get into a position of saying the market is wrong. I have to believe there is concern about inflation. But the question is whether fiscal policy will pick up its lance and start charging when it should not."

Mr Parry, who sits on the

Fed's Open Markets Commit-tee, also conceded that given the coming presidential elec-tion period "we are getting close to a fumny period" that could cause the market further could cause the market further worries about the inflationary

impact of fiscal policies. Impact of riscal policies.

But these worries could be fuelled by monetary policy as well, especially if the Fed, as expected, moves to cut rates once more during the next counter of reaches. With the second ple of weeks. With US economic policy in limbo, the bond market will focus on its

regular diet of statistics A key figure will come tomorrow when the consumer confidence index is released by the Conference Board; it is likely to show further deterio-ration, reinforcing fears that US retailers are facing one of their worst Christmas seasons in years. On Wednesday, before the market slows down for the the market slows down for the Thanksgiving Day holiday, durable goods orders will be out, along with personal income and expenditure figures that are likely to be inconclusive. The holiday makes this week an imperfect barometer of true market sentiment, so it may be in the run-up to so it may be in the run-up to Christmas, probably following more rate cuts by the Fed, that investors articulate the depth of their concerns over the US economy. In the absence of a miracle, the market is more likely to be governed by jitters than by anything else.

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Alan Friedman

Mixed reaction greets interest rate rise

LAST Monday's rise in French official interest rates, the first for two years, sent the domes-tic bond market reeling, but analysts agree the long-term

increased overnight money by half a percentage point to 9.25 per cent and lifted the five to 10-day rate by quarter of a point to 10 per cent, looked to cynics as if Mr Pierre Bérégo-voy, the finance minister, had at last managed to persuade his colleagues that last month's rate cut had been a

Rates on the benchmark 10year OAT government bond accordingly climbed to 8.87 per cent by Friday, from 8.75 per cent at the end of the previous week and 8.76 per cent a month ago. The spread over German bunds climbed to 63 basis points by Friday, from the 50 basis points or so which was considered the normal range before the announcement. On the futures market, the Matif's said Mr Jean-Francois Mercier, 10-year notional OAT futures contract eased from a high of 107.54 at the start of the week

to 106.68 by the end.
Investors feel the short-term outlook for the French economy is cloudy, say analysts. Certainly, the 0.8 per cent rise in third-quarter gross domestic product was higher than some observers had expected. Yet the corporate sector is still behaving as if it does not believe there will be a strong upturn in demand, as indicated by the latest estimate from Insee, the state statistics institute, that industrial investment will fall 9 per cent this

On top of this, the government's announcement that the budget deficit this year will be

said Mr Jean-Francois Mercier, economist at Salomon Brothers in London. The continuing social unrest, stoked by the latest anti-immigration manifesto from the National Front, adds

to the uncertainty.

But in the longer term, the market will be sensitive to the Socialist government's continuing firm hand on government spending. Here the news is encouraging for French bond investors, as shown by last month's moderate wage agreement with civil service unions for a 6.5 per cent rise over two Analysts are assuming that

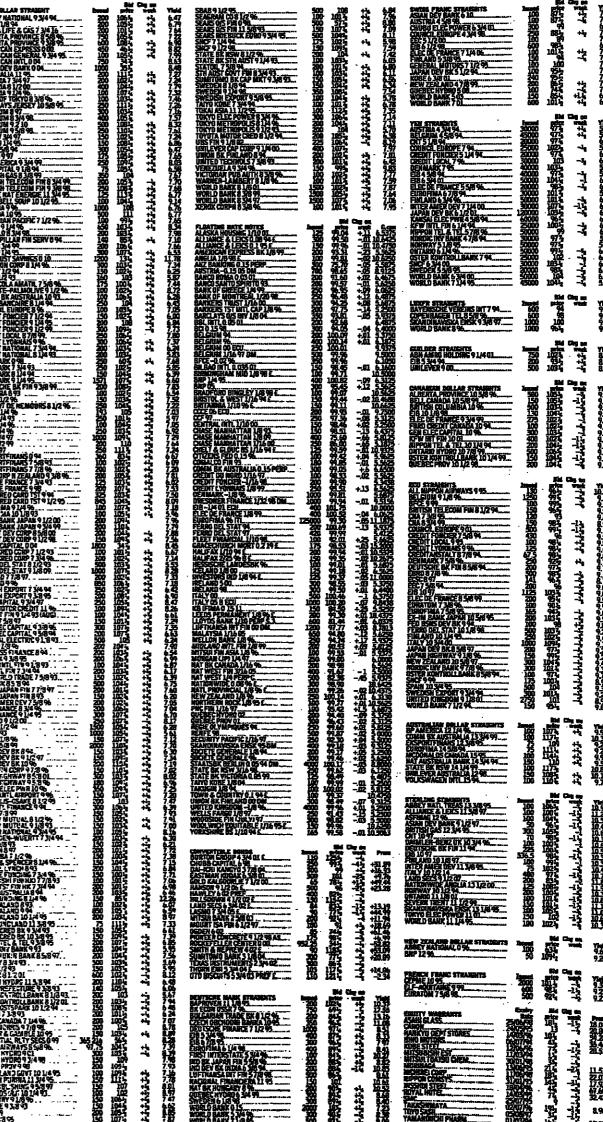
despite the social unrest, the government will have no real difficulty in meeting next year's target of a FFr69.9bn deficit, which would be a moderate 1.27 per cent of forecast GDP, down from 1.47 per cent this year. Even though the French government continues to worry about the budget deficit, its problems on this score are nothing like as serious as those facing the German gov

On the strength of this, son analysts believe the rate differential between OATs and Bunds should narrow sharply in the year ahead Most importantly, the inter-

est rate rise signals to the mar-kets that Mr Bérégovoy is holding on to his strong franc policy. This reinforces analysts' existing view that the government will continue to keep the lid on inflation, which at an annualised rate of 2.5 per cent last month, is now the lowest in the Group of Seven.

William Dawkins





ideas are being dissolved. NYK's integration of global

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INTERNATIONAL CAPITAL MARKETS

JAPANESE RETURN TO THE ITALIAN SYNDICATED LOAN MARKET AS UNCERTAINTY OVER TAX PROPOSALS DENTS EUROBONDS

ic confusion Autostrade Ecu100m Traders fear tax reform plan will hit Eurolira paper deal oversubscribed

borrowers are returning to the syndicated loan market, but the market could soon be under pressure again, as pent-up demand for funds creates a surge of transactions for a mixed bar of credits.

1856 2F

Some banks, mainly Japanese, have been refusing to lend to Italian state-owned borrowers as a protest over the failure of the Italian government to make good their exposure to Federconsorzi, the Italian farm service group which collapsed earlier this year.

On Friday, Autostrade, the

Italian motorway operator, completed a loan which has been held up by the Federcon-sorzi issue for several months. In the event, the Ecul00m deal was oversubscribed and has been increased to Ecu125m. The margin was increased due to the Federconsorzi problems to a more generous 45 basis points above the London inter-bank offered rate over seven years, with an average life of 5% years. The underwriting group, headed by Banca Com-merciale Italiana, includes sev-

eral Japanese banks.

A new transaction for Monte dei Paschi di Siena was launched on Friday. The Eculoom term loan, maturing in July 2002, is jointly arranged Monte dei Paschi and underwritten by Bayerische Landesbank, Girozentrale, Italian International Bank and Société Générale. It pays a margin of 47½ basis points over Libor for the first five years, then 50bp over Libor thereafter.

Barclays Bank is taking its

Alan Fried

EUROMARKET TURNOVER (\$m)

Straights 2,270.0 944.5 3,319.2 2,712.8

ITALIAN state-owned first position as arranger since first position as arranger since week. A proposed change to the Federconsorzi furore on a Italian withholding tax rules loan facility for Istituto di Cre-dito Fondiario del Piemonte. Meanwhile, the finance arm of Ilva, the Italian steel company which is part of the huge government-held IRI group, raised \$150m through an issue of floating rate notes. An FRN is something of a hybrid of a syndicated loan and a fixed rate bond, in terms of its investor base - still held largely by

banks, but more widely held and traded - than a loan. Merrill Lynch, the lead man-ager, said the deal was "a first step" towards widening Ilya's investor base, estimating that around 40 per cent of the deal will be held by existing bank investors, with the remainder reaching a wider audience. • India has been able to return to the market with a

sizeable transaction, after a dif-ficult period when many banks feared India's commercial debt might have to be rescheduled. Air India has mandated ANZ and Citibank to arrange the financing of four Boeing 747-400 aircraft. The financing will total more than \$500m. The transaction will be 85 per cent supported by the US Export-Import Bank, while the remaining 15 per cent will be secured on collateral. The mar-gin on the 12-year transaction

averages about 100 basis points above Libor. • The \$5bn syndicated loan for Kuwait arranged by J.P. Morgan is expected to close early this week, with around 75 banks in the deal. Around \$1.8bn of subscriptions were received in the sell-down, and

Kuwait will have to decide

whether to take an increase on the \$5bn transaction.

Neste and Neste Petroleum have mandated Chase Invest-ment Bank and Citicorp Investment Bank to arrange a \$400m term loan facility to finance its share of the Brage and Heidrun oil fields on the Norwegian continental shelf.

• Schroder Wagg is arranging a £24m club deal, among four banks, for BBC Enterprises. The five-year facility, guaranteed by the British Broadcasting Corporation, has a margin of 1/2 point above Libor and is currently in syndication.

Tracy Corrigan

THE ITALIAN bond market once again fell victim to uncertainty about tax treatment last caused prices of supranational Eurobonds to drop and one

deal to be postponed.

The change stands to increase funding costs of Italian state borrowers and inter-national agencies which currently enjoy a favourable tax position. Since it could deter them from tapping the market, the move may be a setback to the development of the Euro-lira bond market, where these borrowers have created a supply of highly rated paper. Bonds issued by the European Investment Bank, the World Bank, the European Coal and Steel Community and

siderable cost savings when they tap the Italian lira sector. Under proposals passed by the Italian Senate last week, withholding tax on Eurolira bonds would fall from 30 per cent to 12½ per cent, in line with Italian government bonds. It is also proposed tax should be paid on accrued interest, rather than on the annual cou-pon, making it harder for

investors to avoid the tax. The rule change, which could come into force next year, would eliminate the tax exempt privileges of govern-ment entities, but it is unclear if the international agencies, of which Italy is a member, would be covered.

The increase in costs to agencies could be substantial. The European Investment Bank often borrows in the Eurolira market and then ceeds on to Italian borrowers. Mr Ernst-Gunther Bröder, president of the EIB, said last week he was not concerned by the move and the EIB had never been happy benefitting from special treatment.

Lira loans from the EIB would not be more expensive added. For borrowers which swap into other currencies, the effect of the tax change would be to destroy the excellent arbitrage currently available. The World Bank, which often swaps the proceeds of lira deals into other currencies, will lose one its most attractive sources of funding, if the

changes go ahead. According to Italian banker the World Bank has been able to raise funds in the sector at levels of 100 basis points to 130 basis points below the London the absence of withholding tax creates arbitrage opportunities. opportunity has not been available in any other market in the world," observed one Italian

Without this benefit, funding opportunities in the sector would probably be comparable with other sectors, where the World Bank might expect to raise funds at, say, 50 basis points below Libor. Ferrovie, the Italian railway, has also reaped benefits from the system, borrowing floating rate dollars at levels close to 100 basis points below Libor.

These borrowers will also lose out in other sectors. Italian investors have been enthustastic buyers of tax-exempt bonds denominated in other currencies such as pesetas and D-Marks. Top Italian borrowers tapped the dollar bond market for large amounts. The extent to which the per-

formance of such deals will be affected is hard to measure. since it will largely depend on the level of participation by Italian investors at any particular time. But, in the matador bond market - the Spanish market for foreign borrowers - Italian investors have been a mainstay of buying interest for supranational agency debt. Consequently, tax exempt names trade at a yield about 30 basis points lower than other

matador bonds. While the initial impact on the Lira bond market last week was negative, the long-term effects of any rule changes, given the uncertainty surrounding them, are hard to dardises tax conditions

prognosis could be improved out, the market will be able to mature more quickly. The vast strides made by the Italian government bond market in the last year show that political will to reform can help boost a market's attractiveness to foreign investors.

In the shorter term, some dealers hope to be able to reap the rewards of predicting the changes correctly. While prices of tax-exempt bonds in the Eurolira sector dropped initially, some dealers pointed out it is unclear if any loss of taxexempt status would apply to outstanding bonds, or only to new bonds. If outstanding issues were not threatened by the changes, existing tax-exempt debt would stage a

marked recovery.

Tracy Corrigan

Offer yield

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Iran Petro.(cay.s.,(a)xxsy Yotal Refractories(a)*x**† Total† Jinro(g)*x**† Nichias Corp(i)*x**† Republic of Finland*x† Sinko Kogyo(p)*x**†	25 30 100 25 100 150 60	1995 2001 1996 1995 1998 1998	:	41 ₂ 41 ₂ 71 ₈ 4 41 ₂ 7 43 ₈	100 102 100 100 100 100 ³ 4 100	Nomura Bk (Switz) UBS SBC Credit Suisse UBS Coutts & Co.	4.500 4.500 6.842 3.997 4.500 6.862 4.750	**Private placament §Convertible declining ½ % semi-annually. Exert C.) Average life ~ 4.3 years. Coupe 7.07%. Put option site 5 years to 1 gl Put option 31/3/84 at 11% % 1.3-morth Vitor minam ½ %. Magazin 130p. I) Callable on 12/12/95 at 700 FFr1 4ee, international tranche FFr Callable or 101% on 11/12/95 deshareholding of Hong Keng & Shan shareholding by Holderbank Insis b 94 at 101% o) Callable 17/12/93 at 17/12/95, 17/6/96 and 17/12/95.	y can be extend. I) Fungible 1.1bn, Amoustilizing 12% ighal Bank are elow 50%. C. 97 932% and erage life - 4	ended by less e with existing it may be re ennually in it Commerch allable 12/94 17/12/94 at 9 5 yours. Not	or to 1997 and g UFri Gon de iland by 20%.) Coupon parant fulla belo at 100 27%. 6 9 034%. Coupon parant fulla belo at 100 27%.	d then to 200 bei Death in ru until 27/11/6 tye 500p over tw 30% Court 195 at 103%, con payable i calculated o	00 Callable ow LFr2 201 03 Fungible or 6-month pon purys 60 12:95 at 10 remi-amum n AIBD bas	at 100% from 1994. Setting in won-callable, it? transhes in war existing FF122 and the bor Non-callable in Petro over 6-month Libor of PC.22%, and 6-96 at 102.65% by Notes with amortise in 3 its.) concession s. domestic 1 sal Non-catt stable if cor stable at pa s. p1 Callable squal payme

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WORLD STOCK MARKETS

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CONTRACTED BUSINESS SERVICES

TOKYO - Most Active Stocks Friday, 22 November 1991

The FT proposes to publish this survey on

January 17th 1992.

It will be of considerable interest to our readership of Chief Executives, Finance Directors, Board Directors and Managers- the very people who have responsibility for employing external contractors. If you want to reach this important audience, call

Jessica Perry

on 071 873 4611

or fax 071 873 3062

Data source: BMRC 1990

FT SURVEYS



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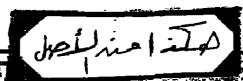
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FT MANAGED FUNDS SERVICE

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Uncertainty besets sterling and rates

The state of the s certain amount of confusion this week as speculation grows over the future of German rates and the downwards trend the floor and other ERM of the pound.

For sterling, the outlook is

increasingly uncertain. A raft of dismal economic indicators last week and the divisions likely to emerge in the Conservative Party after the Maastricht summit next month offer little encouragement.

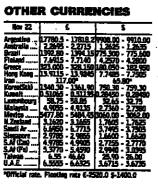
Furthermore, the pressures of the forthcoming general election would appear to pre-clude a rise in UK interest

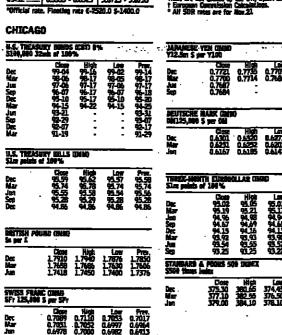
UK clearing bank base lending rate 19.5 per cent from September 4, 1991

£ IN NEW YORK

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THE money markets will face a treasury economist of the certain amount of confusion Hongkong Bank. The question central banks come in to intervene? This will be a test of their credibility within the ERM."

Sterling may be the weakest currency, but it is not the only victim of the D-Mark's Rambo-like rise. The French sought safer waters by raising rates early last week. However, by Friday, even the franc was feeling the pull of the D-Mark. The D-Mark does not hint at any relief in the immediate future, and talk is turning to a revaluation within the EMS at

or before the Maastricht rates, despite the fact that sterling is seeing a mass exodus.

"Everything is coming together for a potential sterling crisis," said Dr Mark Austin, summit.

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CURRENCY MOVEMENTS						
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CURRENCY RATES								
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Nov 22	Day's spread	Close	One mouth	NE S	ijpalije inomije	74 DA
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	1,6700 - 1,6835	1.6620 - 1.6830	0.86-0.81cms	5%	2.20-2.10pg	51
the	11350 - 11340	11375 - 11385	0.25-0.29cds	-2.90	0,71-0.77ds	74
etherlands . elghata	1,7815 - 1,8005 32,65 - 32,90	1.7860 - 1.7870 32.65 - 32.75	0,70-0,73cds 11,00-13,00cds	-4.80 -4.40	2.06-2.10db 35.00-39.00ds	
epas	6.1700 - 6.2100	61700 61750	2.35-2.65emik	電影	6.75-7.35ds	43
	1.5845 - 1.6000	15250 - 15860	0.60-0.61 mids	338	1 83-1 85ds	4.6
CHANG	140.30 - 141.00	140.50 - 140.40	BO-Appels	72	253-2734s	-74
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200	129.35 - 130.00	129.45 - 129.55	0.15-0.16mlb	- <u>144</u>	0.39-0.41dis i	-17
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CS	0.489	0.879	1.394	113.8	4.765	1.241	1.571	1055	1	28.75	0.68
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Nov 22	Oversight.	7 days notice	One Month	Three Months	Şix Montis	Chine Year				
Intertank Offer Interbank Bid Sterling CDS Sterling CDS Local Authority Dapa. Local Authority Bonds Discount Mit Deps Company Daposits Finance Honse Deposits Finance Honse Deposits Finance Honse Deposits Finance Honse Dep	114 10 104 104 104 104 104	10% 10% 10%	1999 - 1999 - 15 The state of t	1919 19	2500 - 5255 - 5555 2555 - 5555	1995 - 199 - 1 Sandar				
Treasury Bills (sell); one-mouth 10-2, per cent; three months 10-2, per cent; six months 92] per cent; Bills (sell); one-mouth 10-2, per cent; three months 10-1, per cent; Treasury Bills; Average tender rate of discount 10.1562 p.c. EGGD Fixed Rate Starting Export Finance, Make up display October 31, 1991, Agreed rates for period Nov. 26, 1991 to Decamber 24, 1991. Scheme 1: 11.65 p.c., Schemes II & III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme II & III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme II & III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991. Scheme III: 11.66 p.c. Reference rate for period October 1, 1991 to October 31, 1991 to										

FT-ACTUARIES	WORLD	INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the institute of Actuaries and the Faculty of Actuaries

KATIONAL AND REGIONAL MARKETS			FRUDA	A MOAE	WEN 2	1991				URSDAY	MOVEMI	ER 21 1	9 9 1	DOL	LAR IND	EX.
figures in parentheses show number of lines of stock	US Dollar Index	% chg (5) since 31/12/90	Pound Starting Index	Yen. Index	DM Index	Local Currency Index	Local % chg from 31/12/90	Gross Div. Yield	US Dollar index	Pound Starting Index	Yen Index	OM Index	Local Currency Index	1981 High	1991 Low	ege Yea Yea
Lustrelia (69)	156.21	+32.3	128.81	127.87	128.77	181.23	+28.9	4,47	156,59	129.15	128.18	129.89	131.64	160.31	112.74	124
ustria (20),	176.49	10.2	145.53	144.48	146.48	145.70	-4.B	1.97	175.31	144.60	143,51	145,42	145.70	222.37	153.86	199
Selgium (47)	137.45	+4.0	113.34	112.51	113.30	110.84	+9.8	5.34	135.47	112.58	111.70	113.20	110.72	151.20	118.04	137
aneda (115)	137.58	+5.8	113,43	112.60	113.38	113.35	+3,7	3.28	139,19	114.81	113.93	115.45	114.50	144.28	126. 48	124
enmark (37)	262,59	+12.9	216.52	214.98	216.45	220.45	+20.6	1.62	280.92	215.21	213.59	216,43	220.55	270.58	217.74	247
inland (15)	79.78	-22.7	65.77	65.29	65.75	71.45	-8.9	3.41	81.87	67.53	67.02	67.91	74.18	125.15	79.78	104
rance (109)	141.73	+7.6	116.67	116.01	116.82	120.50	+ 14,6	3,68.	142.73	117.72	116.83	118.38	122,07	152,26	119.11	140
ermany (85)	115.28	+3.0	95.04	94.38	95.00	96.00	+9,2	2.49	114.18	94.18	83,48	94.71	94.71	125.35	94,15	119
ong Kong (55)	175.57	+44.1	144,77	143.72	144.73	174.68	+43.2	4.25	175.03	144,37	143.28	145,20	174,21	176.14	119.62	122
eland (18)	182.85	+9.4	133.87	132,90	133.63	135.97	+ 15.5	3.88	181.74	138.4D	132.40	134.18	136.26	182,48	132.88	151
dy (77)	71.64	-8.5	59.07	58.64	59.05	64,17	-2.7	3,61	71.80	59.08	58.61	59.39	64.53	88.23	64,76	71
pan (474)	134.69	+7.9	111.08	110.25	111.04	110.25	+8.1	0.77	134.41	110.87	110.03	111.51	110.03	148.97	118.23	12
daysia (68)	207.18	-2.4	170.78	169.55	170.73	218.34	-1.1	2.86	206.10	169.29	168.70	170.95	217.33	247.78	189.18	19
exico (17)	1330.21	+ 127.6	1096.88	1088.90	1096,49	4451.87	+ 135.9	1.15	1302.06	1073.96	1065.86	1080.05	4357.66	1404,63	534,46	58
theriand (31)	148.25	+10.7	122.25	121.36	122.21	120.88	+17.2	4.46	147.23	121.43	120.52	122.13	120,82	148.25	125.70	13
w Zealand (14)	48.83	+ 12.7	40.35	40.08	40.38	45.77	+ 16.7	6.07	48.12	39.60	39.40	39.92	45.03	54.B4	41.18	4
rway (30)	181.25	-11.3	149.45	148.37	149.41	153.76	-5.7	1.68	178.11	146.90	145.80	147.74	151.84	223.24	173.29	21
narove 1921	208.84	+31.1	172.20	170.95	172.14	159.85	+25.3	2.18	207,70	171.32	170.03	172.29	159.18	213.83	151.63	15
ngapore (38)						178.20	+30.8	2.75	263.96				174.58	270.26	173.00	17
outh Africa (81)	270.26	+47.8	222.85	221.23	222.77 122.10				203.80 148.76	217.72	216.07	218.96		171.12	131.61	14
ein (58)	148.13	+6.8	122.14	121.26		114.07	+123	4.82		122.69	121.77	123.39	114.27			
reden (25)	170.73	+7.1	140.78	139,76	140.73	146.84	+10.6	3.04	173.57	143.16	142.08	143,98	149.93	204,12	146,60	15
vitzeriend (59),	96.48	+8.5	79.56	78,99	79.54	84.40	+ 20.1	2,40	97.01	10,08	79,41	80,48	85.25	100.67	82.17	a
itted Kingdom (240)	178.11	+5.3	145.22	144,15	145.16	145.22	+ 14.1	5.13	177,35	146,28	145.17	147.10	146.28	187,44	156.27	17
A (526)	153.07	+ 14.8	128.22	125.31	125.18	183.07	+14.8	3.17	154,62	127,59	128.57	128.26	154.62	161.59	125,95	12
rope (826)	.141.35	+5.1	116.55	115.72	116.53	117.30	+12.4	4.11	141.70	116.88	116.00	117.55	117.98	151.52	125.50	130
ordic (107)	178.55	+6.5 .	147.23	145.16	147.18	146.27	+123	2.21	178.89	147.54	146.43	148.39	147.40	200,81	155.55	17
cific Basin (718)	138,19	+9.7	112.30	111.49	112.26	112,47	+5.1	1,11	135.92	112.11	111.28	112.75	112.25	145.92	117.88	12
ro - Pacific (1544)	138.59	+7.7	114.27	113.44	114,23	115.18	+8.0	2.39	138.56	114.28	113.41	114.93	115.31	147,68	121.29	13
rth America (641)	152.03	+14.3	125.36	124.48	25.34	150.39	+14.2	3.16	153.58	128.67	125.73	127.A2	151.91	160.44	125.91	12
rope Ex. UK (596)	120.42	+4.3	99.30	98.80	99.29	101.20	+11.2	3.36	120.31	99.23	96.50	99.81	101.63	129.80	103,58	12
cific Ex. Japan (244)	151.04	+30.4	124.54	123,66	124.51	133,13	+29.5	4.09	150.77	124.36	123.44	125.08	132.97	153.19	111,40	119
orld Ex. US (1737)	140.70	+8.6	118.02	115.19	115.98	116.86	+8.7	2.38	140.63	115,99	115.13	116.66	116.95	148.16	122.32	13
	140.74	+11.4	116.05	115.22	116.03	126.49	+ 10.7	2.88	141.15				126.96	148.18	120.06	12
orid Ex. UK (2023)				110.22	117.88	127.83	+10.7	2.65		118.42	115.55	117.09	128.40	148.68	122.92	130
orld Ex. So. At. (2202)	142.97	+10.4	117.89						143,50	118.36	117.47	110.04			128.89	
orld Ex. Japan (1799)	150.03	+12.2	123.71	122.83	128.69	138.15	+15.0	3.54	150.91	124.47	123.54	125.20	139,12	155.59	120.00	132
World Index (2283)	143.82	+10.8	118.59	117,74	118.56	128.28	+11,0	2.66	144,30	119.02	118.13	119.71	128.81	149.37	123.28	130
less values: Dec 31, 1985 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 50, 1985 = 139.65 US \$ Index), 114.45 (Pound Sterling) and 123.22 (Local). Lopyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatiWest Securities Limited. 1987 Longitipent changes during the week ending 22/11/81; Name change: Ampol Expin. to Ampolex (Australia).																

	LONDON RECENT ISSUES													
EQ	EQUITIES													
isser Price	Antiel Polici sep	Latest Remac Bate	19 High	A1 Low	Stock	Closing Price	+0°	Het Dor	Times Cov'd	Gross Ylekt	P/E Ratio			
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und ECI	12.40-11.70db 1.12-1.186b 1.66-1.61pm 1 are quoted in US arrency.	-326 5.13	1009	n.n.	-	10-19	100-46	PARTYCK DARK TYK PTT JETTE A	1004p	3	

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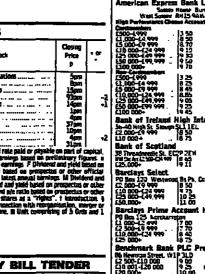
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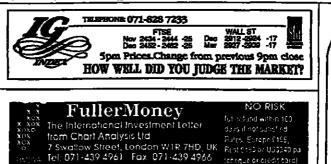
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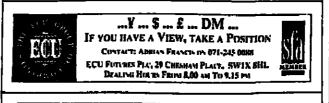
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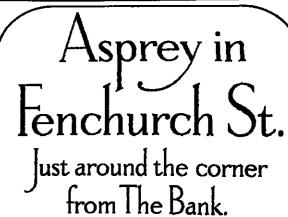
Public Board and Ind. 25Met. Wtv. 3pc B 52i-1 of 1.8 | 1Mar 1Sep 1361 **FOREIGN BONDS & RAILS**













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1991 (MPG Int'l) **FT SURVEYS** A CONTROL OF THE CONT

MONDAY INTERVIEW

Knife out for a fair deal

Ray MacSharry, EC agriculture commissioner, speaks to **David Gardner**

ay MacSharry, the EC's Irish agriculture commissioner, is riding high at the moment, though sometimes the ride must seem more like a rollercoaster. The Irish farm lobby has been trying to crucity him for most of this year, labelling him "the second Cromwell" for the

devastation they say his reform of the Common Agricultural Policy will wreak across rural Ireland.

The Cromwell barb cut about as close to the bone as you can reach in a country where history often seems only days away, and obviously pained him. But there is no reason to doubt his assertion that "the more severe the abuse gets, the better I like it. Then you know, by God, that you're having an impact." Yet now the Irish media is

building up this combative former finance minister as the Prince across the Water - the logical successor to Mr Charles Haughey, whose grip on the Irish government and the Fianna Fail party, is slipping. And after a year of dogged battling against the originally unanimous hostility of EC agriculture ministers and farm lobbies, he is close to achieving the most radical reform of the CAP in its 30-year history. This reform probably stands a better-than-even chance of helping unlock a deal in the five-year-old Uruguay Round to liberalise new swathes of world trade, including - for the first time - agriculture.

It was in the Hague on November 9 that Mr Mac-Sharry is reputed to have remarked in his rather unex-pansive way that "two pieces of history could be in the making today".

The first was the possibility

of a breakthrough in the Gen-eral Agreement on Tariffs and Trade (Gatt) negotiations on the Uruguay Round. These have been blocked since last December by the farm trade dispute between the EC and the US, whose leaders had now assembled to give Mr Mac-Sharry and his US counterpart, Mr Ed Madigan, the Irish-American agriculture secre-tary, the political umbrella they needed to get down to realistic horse-trading. The second was Mr Haughey's crafty defeat of a no-confidence motion in his leadership. This, many Irish pundits assume, could allow the Taoiseach to hang on until Mr MacSharty can withdraw from Brussels, get himself a Dail seat, and position himself to take over. He categorically denies any interest. "It is not my inten-

tion, nor has it been my inten-tion, to go back into political life," Mr MacSharry insists. It's not practical, anyway: "Nobody has ever moved out and got back in again; there's always 20 fellows looking for your place. You would be competing for a vacancy which doesn't exist. My family would be happier if I didn't go back in. I intend to be here for the next 12 months, and I'm looking forward to two weeks' of high fling before I leave."
It is hard to disbelieve him-

He does not appear to be, say, in a Mario Cuomo position of Hamlet-like reverie on whether to run. Yet he is far too canny a politician to offer himself as a target by declaring now.

He also expresses genuine distaste for the current scandal- and conspiracy-driven turn of Irish politics. There are problems in all the parties, he says. "What all the politicians have to do now is give a lead, and stop the name calling," he and stop the name-calling," he says. "They've got to the point where they're eating themselves up, and the people are spitting them out. People expect them to deal with the real problems."

Mr MacSharry has a wellearned reputation for not shirking what he believes to be the real problems. As finance minister and dep

uty prime minister, or Tanaiste, in the short-lived, chaotic Haughey administration of 1982, he started attacking the spiralling budget deficit and public debt through a fiscally rigorous plan called The Way Forward. One Irish politician said it was then that "Mac Sharry showed his nerve, and has never lost it since. He caused the general election in November." Six month's ear-lier, the people of Sligo lit bon-fires to hail Mr MacSharry's elevation, but Flanna Fail was

On his return to the finance ministry in 1987 - after three years in Strasbourg at the European Parliament – he merely updated his strategy and cut 26 per cent of gross domestic product off government borrowing in nine months. And he kept on cutting, saving Ireland from a debt crisis but earning his best-known nickname. Mac the

You don't have to do U-turns if you work for Mac-Sharry," says one of his cur-rent staff. The EC agriculture ministers would no doubt bear this out. Four times in the past year he has faced them down. When his plans for CAP reform leaked in January they



'We're talking about bringing down frontiers'

provoked the wrath of big farming and ridicule from ministers. The plan contemplates huge cuts in subsidised prices. Full compensation would be paid direct to the farmer, contingent on medium to large farms taking land out of production, for which the bigger farmers would not be compensation programme. duction, for which the bigger farmers would not be compen-sated. The idea is to level food mountains while ensuring

farmers a decent living.

"A euthanasia plan,"
boomed the Dutch farmers'
union. "A museum plan,"
sniped UK farm minister John a tourist attraction for those who want to look at Marie Antoinette's agriculture." A common jibe was that Mr Mac-

PERSONAL FILE

1938 Born in Sligo. 1967 Member of Sligo County Council after period as farmer and road haulier. 1969 Fianna Fail member for Sligo-Leitrim in Dail

1977-79 Minister of state for Finance. 1982 Mar-Nov Finance minis-

ter and deputy Prime Minister. 1984-87 Member of European Parliament.

1987-88 Finance ministe

isters sought to break budget limits, he defeated an attempt by Mr Jacques Delors, the Commission president, to back them. He then made clear he would go over the farm coun-cil's head if they would not especially by recent CAP his-tory of breathtaking profligacy, though he grudgingly acknowl-edges that Gatt provided an

external stimulus.

talking about changing bor-ders, we're talking about bring-

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reform programme.
On the Gatt talks, after eight. marathon farm councils last autumn, he wrenched from ministers the 30 per cent cut in farm subsidies offered and rejected within the Uruguay Round. "He was out on his own there at the beginning," says one Commission official. But this is now the rough area in which the US is negotiating, having demanded about double these cuts in real terms.

"You're wasting your time, Mr MacSharry says he told Mr Madigan just over two weeks ago. Although the agreement so far attained looks in danger of unravelling on the numbers at least, President Bush appears to have concurred at

There is more to the commissioner from Sligo than strong nerve and intransigence. "The first thing I do when I go into a negotiation is put myself in the other fellow's seat," he explains — a tactic certainly reasonable, seemingly effective and, one suspects, rather

the boffins, and sat back: "I knew we had problems from 10 years ago as agriculture minister. The question was how could we devise a system for 10 to 15 years, which we wouldn't have to be adjusting every two years." He saw it as a debt to

The siren call of tax cuts

lies. Create new child tax credits. Give tax relief to consumers who buy American cars. The list of proposed tax cuts is growing longer and wackier.

Old Washington hands familiar with the populist dynamics of America's, budget-setting

of America's budget-setting process are beginning to have nightmares. Might the US next year end up with a "Christmas tree" budget laden with fiscal goodies? Even if President George Bush favours relative the appropriate the appropriate the appropriate the appropriate the programment with austerity, the argument runs, with the economy stalled, he would be unable to resist preswould be insubs to reast pressure from both left and right in Congress for sizeable tax cuts. On Wall Street, the growing fear of fiscal reflation is evident to be a sizeable to the confidence of the confidence dent in bond yields that seemed glued to 8 per cent despite pinnging inflation. The White House is looking

at taxes because it is desperate to regain the economic initia-tive. Its faith in an economic rebound has been knocked by a raft of gloomy data — includ-ing last week's report that claims for unemployment insurance are back at recession insurance are back at recession levels. Many forecasters now believe a significant recovery is unlikely before the spring. Even if the feared "double-dip" recession is avoided, growth may be too sluggish to prevent unemployment drifting higher. If this were a foreign policy crisis, Mr Bush would strug off short-term unpopularity and

emphatic that "there'll be no dilution". The Uruguay Round he still thinks "may be solu-ble", but he is sitting tight on crisis, Mr Bush would shrug off short-term unpopularity and provide leadership. On the economy, he radiates uncertainty. He vacillates between saying everything is fine — on the day of the stockmarket's mini-crash he spoke of a "new era of prosperity" — and blaming the recession on Congress for refusing to implement his domestic policies. Neither stance reassures an anxious public. To make matters worse. his list of demands.

Mr MacSharry is confident
he is getting a fair deal for the Irish, but also for other EC farmers. He tends to see Ireland as a single rather than partitioned island - as the BC does more and more through its regional policy - but through the prism of economic development rather than the fog of nationalist-unionist rhetpublic. To make matters worse, Mr Bush appears incapable of oric. "My approach on the development of any policy is that regions which are similar articulating a coherent economic strategy. He just stag-gers from one briefing to the should be treated in a similar way. And north and south are similar," he says, with just a next, emitting a stream of hint of suppressed passion.

"This is still an economic community, and we're not half-baked proposals. Yet absymal communication

skills should not be confused with actual policies. Given his difficult economic inheritance, Mr Bush's actions have not



MICHAEL PROWSE on America

been so badly misjudged. He was right to abandon his "no new taxes pledge" and strike a budget agreement with con-gressional Democrats. The 1990 gressional Democrats. The 1990 accord will not prevent the deficit hallooning to \$350m or more this fiscal year, but it probably stabilised the structural deficit in the longer run – an achievement after the profigacy of the Reagan years. He was also right to propose far-reaching banking reforms (stymled by Congress) and to press aggressively for lower interest rates. If the Federal Reserve had eased monetary Reserve had eased monetary policy more decisively last autumn, credit would have expanded faster this year and e economy might now be less

Yet having presided over the longest period of economic stagnation since the 1930s, Mr Bush is inevitably on the defensive. His problems largely defensive. His problems largely reflect the legacy of the "Voo-doo economics" he denounced before becoming President Reagan's running mate in 1980. Three years ago, Mr Bush inherited huge budget and trade deficits, chronically overbuilt real estate markets, bloated and inefficient service industries and a miretage sector. industries, and a private sector reeling under record debt bur-dens. The US economy was so dens. The US economy was so unbalanced that it is hard to see how any policies could have avoided a prolonged slow-down. Somebody had to clear up after Mr Reagan's party.

As he weighs policy options, Mr Bush must decide whether most voters understand these realities (and thus will support realities (and thus will support austerity) or still hanker for a

cuts - that would painle

restore prosperity. By early next year, an embattled Mr Bush may be facing a conser-vative challenger in Republican primaries as well as a pack of Democrats emboldened by his economic travalls. Could he sell a revenue neutral mouse of a "growth package" involving medest cuts in capital gains taxes, investment incentives and a few bones for Democrats? Such a package would not inject purchasing power into the economy and would thus provide virtually no short-

run stimulus.

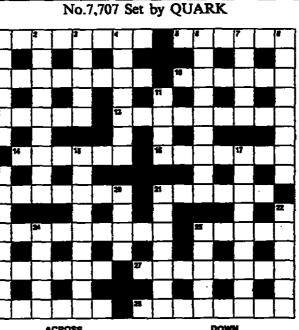
If the economy still seems stalled, White House strategists will surely be tempted by the apparently bolder option of overriding the budget agreement and announcing a size whe recrease of tax cuts — say able package of tax cuts - say up to \$50bn. Addressing the nation from the Oval Office, the president could emphasise his long-run goal of deficit reduction, but argue that when Americans are hurting "when Americans are hurting" his first priority must be to "get the economy rolling again". Carefully crafted, a package centred on tax incentives for investment might receive wide support. However, with both parties anxious to avoid a repeat of the debilitating fight over the 1990 budget accord, tax-cutting legislation next year would have to include concessions to all political interests — hence the the Christmas tree image.

A net tax cut could easily missire. Much of the benefit would not be felt until after next November's election. Bond yields might rise sharply.

Bond yields might rise sharply.
Although some economists believe the direct stimulus to spending would offset the negative effects in the short run, it would reduce saving and undermine longer-term growth prospects. And if Mr Bush jetti-sons the discipline of the bud-get pact, he will have flip-flop-ped on taxes for a third time. Yet unless Mr Bush's poll ratings start to climb, past reversals and his own hyperac-tivity suggest he will be tempted to play the tax card in January. With so many fac-tions calling for tax cuts and political time horizons so short, he may decide nothing is riskier than appearing passive

the Atlantic take DOWN this number and call Upper Class on 0800 747 747. 1989 EC commissioner for unnerving. He studies his agriculture and rural opponents with forensic care. He knows his brief and has a capacious memory - pre-served perhaps by his life-long tee-totalism. "He is a man with Sharry wanted to "Sligo-ise" European agriculture by favouring small farmers. Mr MacSharry kept his that rare political attribute of not speaking until he knows what he is talking about," Dubnerve, and by October, when the French caved in, all mem-ber states had accepted the lin's Sunday Tribune wrote in a warts-and-all profile just before he came to Brussels. He took his time, listened to thrust of the plan. Earlier, at **JOTTER PAD** the preliminary skirmish of the annual price-fixing, when min-

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16 Wind to go in no particular direction (7) 19 Although no photograph

tal (9) 25 Self-esteem shown by a

French mannerisms (6)
29 Unusual grounds presented
to the United Nations (8)

DOWN

1 With plenty of life, could be at the party (5)

2 Very eager in various company moves (9) 3 It's a puzzle about the public

transport (5)
4 Mangled clothes came to the fore (7)
6 Warsh 6 Work unit turns up to secure the fruit (9)
7 I'm seen at the toss-up in games (5) 8 Over-insistence on rules

deny part exchanges (8)

11 Autocrat is seen in such a monarchy (4)

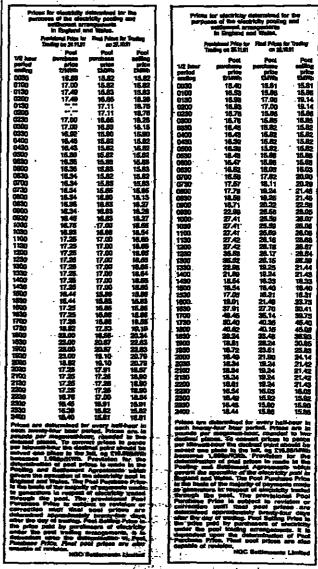
15 Flant with line in pure wine

17 A most original theory (9)
18 When the fall's very warm, it's difficult to return (4.4) Secure vessel coming up in space (4) I Don't stand for a protest

22 Composer from abroad is in Europe (6) 24 Needles in making hasty

line decision? (5) Picture when it's hot in the river (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday December 7.



BASE LENDING RATES Atten & Contrary Attical Frest Hank All Roys Berry Authority B & C Berrying Study Bank of Barocks Bank of Barband Bank of Jankon Bank of Jankon Planett & Go, Bank First Rational Bank Pir Blobat Floring & Cl. Ration Fusion & Plans. Sections. Repair Blad Scotland Scotland William Scotland Scotland Charlenge Salah Bay Bay 195 a Legal Joseph & Sens. 195 Land Robert & Sens. 195

Is Mrs Thatcher listening?

↓ ▼ I the moon her anguished hostility to the fed. eralist implications of the European Community treaty which is about to be agreed in Maastricht. Before many moons have passed, however, she will be calling for an acceleration in the federalist process, for the sake of Britain's relationship with the US.
Or at least she should do so,

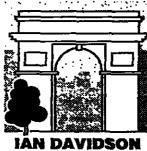
if her rhetoric means anything time will show whether she is merely an ante-diluvian Little Englander. But if there is any meaning in her passionate pro-fessions of loyalty to Atlantioption but to press for a more federal Europe.

Anyone who is tempted to

dismiss this proposition as a preposterous paradox, should answer the following question: if the Community does not move quite a long way down the federalist road, how are we to safeguard and update Europe's vital relationship with the US?

This question is so important that it deserves a serious answer. For the sake of the good of the world, therefore, I am prepared to offer a bottle of bubbly to the first plausible solution which is non-federalist. And because it is the good of the world which is at stake. the terms of the competition will be reasonably generous:

there is no closing date. Yet the question is urgent, because the dilemma of the relationship between Europe and the US risks being shunted aside by the pressure of other issues forcing their way onto the Community's agenda. For the first consequence of the Maastricht treaty which will be agreed in two weeks, is that



on Europe

the Community will be forced to develop a political response to the demands of the many other European countries, in east and west, which are press-ing to be allowed to join. This treaty will therefore open a period of colossal geopolitical metamorphosis, both for the Community and for the point is that the Community must decide. Indeed, it is not going too far to say that the Twelve will be compelled to decide the future political structure of the whole of Europe, from the Atlantic to the Urals. They cannot avoid this set of decisions, they can-

not share it, and they cannot postpone it for very long. The question of federalism will be central. Even if the word is not mentioned, the Maastricht treaty will launch the Community irrevocably towards internal federalism. though there is no reason to assume it will be painless. The federalist implications of the programme for economic and monetary union are self-evident; progress towards a common foreign and security policy is likely to be more halting, but just as compelling.

Just as compelling, because of the long list of applicants. The conventional wisdom mong orthodox Europeans is that the Community cannot refuse membership to democratic European countries; but in that case it must become more federal, if it is not to come to a complete standstill.

With the admission of those countries in western Europe which already qualify, the Community could plausibly number 19 or 20 members, with the (later) admission of new democracies in eastern Europe, it could number 25 or even 30. Decision-making is not easy now, with 25 it would be quite

This conventional wisdom is based on ideals of generosity and morality: after the Iron Curtain has been overthrown, the Community cannot decently erect a new harrier to exclude the east from the political and economic benefits of the west. But morality is not always a reliable guide to political decisions: once member states digest the internal political implications, they may not be in such a hurry for a far-reaching enlargement. Where they have no choice,

however, is in a colossal strengthening of the federal principle in foreign, security and defence policy. Whether it admits new members or not. the Community will be a newstyle superpower on the Euro-pean continent, and outside forces will compel it to develop a strong foreign policy. Of course, the Community will not adopt its foreign policy by majority vote: that is a typical Community red herring. But the reality will be that no member state will be able to have a national foreign policy on any issue of importance.

Which brings us to the US. With the collapse of communism, some people said that the US was now the only superpower; with the US tri-umph in the Gulf War, they said it louder, but the reality is less comfortable. The US cannot construct a superpower strategy on fighting wars in the Middle East; nor even on mediating peace in the Middle East. If it is to remain a superpower, it must solve the central strategy of the central strategy. tral quandary, which is a new relationship with Europe. With the end of the cold war, America's role as the military-strategic leader of the west has also ended. That role was defined by the Nato alliance; but in the absence of a real Soviet threat, Nato cannot long survive in its present form and it cannot be re-shaped as a political organisation so as to

tence are: "in its present form". Europe needs a defence strategy based on a European-American alliance; the Nato arrangement of sovereign states inevitably gives America the leadership; but the Europe of Maastricht will not accept the old American leadership. At the Nate summit in Rome, the US conceded the principle of a Buropean defence embryo. But if we want to maintain and update the European-American strategic partnership, we must go much further, with a new politico-strategic treaty between the Community and the US. Only with such a treaty can we hope to guarantee the continued involvement of the Americans,

perpetuate American leader ship.
The key words in that sen-

and the future independence of the Europeans. Mrs Thatcher, are you listen-

ACROSS
1 One could be held in jug (8)
5 it's of little help to the

appears (5)
13 Cast her in long musicdrama (9) 14 Firm's store attacked with blunt instrument (6)

he likes to take animals (7)
21 Nervous – about to make
mistake? Get a drink (6)
23 Cat's-paw? Be non-commit-

group of animals (5) 26 Fight after a dance? It maintains raised temperatures

27 Settler's turn for round in local (8) 28 Runs slowly without the